

Performance Measurement and Results-Based Management for Clean Air Programs

Report to the CAAAC from the Performance Measurement Workgroup January 31, 2008





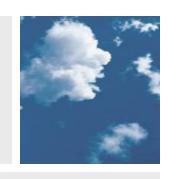
- → NRC/NAS Report: Air Quality Management in the U.S. (2004) recommends EPA strengthen scientific and technical capacity to assess risk and track progress
- → CAAAC Air Quality Management Subcommittee Phase II Report (June 2007) recommends EPA improve accountability mechanisms by improved monitoring and feedback loops
- → OAR Workshops on Performance Measurement and Results-Based Management (2004, 2005, 2007)
- → 2007 Workshop led to development of: A Vision and Strategy for Performance Measurement and Results-Based Management Across the EPA Office of Air and Radiation by OAR (OAR Measurement Strategy)

CAAAC Performance Measurement Workgroup Charge



- Review the OAR Measurement Strategy
- Consider the following:
 - → Will the Strategy contribute to a more focused, integrated performance measurement approach in OAR?
 - → Does the Strategy address the need for more systematic accountability raised by the AQM report and respond to the CAAAC recommendations?
 - → Are there other models/approaches that might improve and inform OAR's implementation of the Strategy?
 - → Could other groups/individuals be helpful to OAR in carrying out this Strategy?

OAR Measurement Strategy



- Goal: understand and rationalize performance measurement, indicator, and reporting requirements across OAR
 - → <u>Step 1:</u> Inventory existing measurement & reporting activities
 - → EPA Strategic Plan
 - → EPA Report on the Environment
 - → Government Performance and Results Act (GPRA)
 - → OMB Program Assessment Rating Tool (PART)
 - → Annual Commitment System (ACS)
 - → EPA Quarterly Management Report
 - → Office or Division Reporting Requirements
 - → Step 2: Assess measures identified above

Workgroup Feedback on the OAR Measurement Strategy



- The OAR Measurement Strategy will assist OAR Programs to better understand and meet performance reporting requirements
- The Strategy results will better inform program planning, budgeting, and resource allocation decisions
- However, to fully answer the question "Are we measuring the right things?" OAR needs to broaden the Strategy and engage additional partners

Workgroup Considerations



- The Workgroup revisited the Joint Vision (December 2000) as an example of a successful partnership process. The Joint Vision proposed:
 - → Establishment of shared goals and strategies for air quality improvement
 - → Improvements in results-based management systems to target resources effectively

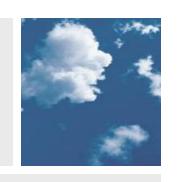
 - → A working partnership of air quality managers at all levels
 of government

Workgroup Proposal



- Engage relevant partners to assess the Joint Vision's potential contributions to enhanced performance measurement
- Joint Vision has been realized and additional opportunities may exist
- Articulate partnership objectives and clarify responsibilities to enhance performance measurement
- Develop a road-map for broadening the OAR Measurement Strategy that effectively engages the partners





- Does the CAAAC support the Workgroup pursuing this two-pronged approach?
 - → Continued WG involvement and tracking of the OAR Measurement Strategy implementation
 - → A WG process to develop a partnershipbased performance measurement strategy
- → Are there additional/alternative suggestions from the CAAAC?