

SUPPLY CHAIN ENGAGEMENT

John DeAngelis Global Sustainability Initiatives



For 100 years, Steelcase has been bringing human insight to business by studying how people work, wherever they work. Those insights can help organizations achieve a higher level of performance, by creating places that unlock the promise of their people.

Quick facts:

- ~\$3 billion in revenue
- Global supply chain to support regional manufacturing across the world
- Wide variety of raw materials: plastic, wood, steel, aluminum, fabric, foam, electrical & lighting products, and much more.

Steelcase

COMMITMENT TO SUSTAINABILITY

Sustainability is one of today's fundamental business challenges – and our inspiration. Everyday our team works to **create maximum value from our available assets** and be catalysts for good.

We know we are **on a journey**. Along the way, it is our responsibility to care for our planet and its people. As we continue **to study, learn and share insights**, our commitments and accountabilities continue to grow in measurable and meaningful ways.

All of this leads us to deliver innovative products and **increased value** to our customers and stakeholders.



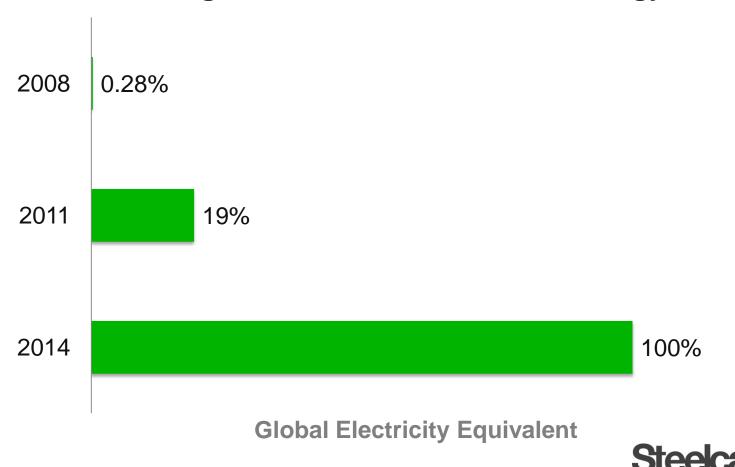
RENEWABLE ENERGY





RENEWABLE ENERGY

Our Progress Towards Renewable Energy





WE DIDN'T STOP THERE

SUPPLY CHAIN ENGAGEMENT

- Suppliers as key stakeholders

- Represent significant environmental, social, and economic impacts

- Two significant obstacles:

- Awareness
- Cost





SUPPLY CHAIN ENGAGEMENT

- Created Supplier Renewable Energy Program
 - Partnered with Renewable Choice Energy
 - Overcame obstacles through communications and extending Steelcase pricing

- Voluntary program

- Aids management approval
- Utilizes other sustainability programs

- Initial reactions

- Extremely positive
- Currently "pull" program



SUPPLY CHAIN ENGAGEMENT

- Next steps:

- Expand communication with suppliers on energy topics including green power purchasing
- Continue to partner with suppliers

- Other engagement initiatives:

- Materials innovation
- Sustainability data



THANK YOU

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