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Message from the  
Administrator  
07/27/2009 10:41 AM

To All EPA Employees  
cc  
bcc  
Subject EPA Indian Policy

[Visit the Agency's Intranet for More Information](#)

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\*\*\*\*\*

**This message is being sent to all EPA Employees.**

**Please do not reply to this mass mailing.**

\*\*\*\*\*

**MEMORANDUM**

**SUBJECT:** EPA Indian Policy

**FROM:** Administrator Lisa P. Jackson

**TO:** All EPA Employees

In 1984, the U.S. Environmental Protection Agency became the first federal agency to adopt a formal Indian Policy. Today, 25 years later, I am proud to formally reaffirm that policy. By my action, EPA reiterates its recognition that the United States has a unique legal relationship with tribal governments based on the Constitution, treaties, statutes, Executive Orders, and court decisions. EPA recognizes the right of tribes as sovereign governments to self-determination and acknowledges the federal government's trust responsibility to tribes. EPA works with tribes on a government-to-government basis to protect the land, air, and water in Indian country.

EPA's tribal program has evolved since the Indian Policy was first adopted. Many significant milestones and successes in the EPA-tribal environmental partnership during these years can be directly traced to the EPA Indian Policy and the EPA-staff commitment to the EPA Indian Policy.

Today, EPA faces unique challenges that both the President and I believe require a full commitment to our nation's environmental and energy future: Leading the world in reversing our collective greenhouse gas emissions' growth, decreasing our dependency on foreign oil, creating millions of new jobs in emerging clean-energy technologies, and reducing the pollution that can endanger our children. A clean energy environment is to this decade and the next what the Space Race was to the 1950s and 1960s, and, as America moves forward, tribes are essential partners in this future.

It is an important day in our partnership with tribes as EPA builds on past successes and strives to meet current and future environmental challenges in Indian country. Please join me in continuing to build a strong partnership with tribal governments to protect human health and the environment in Indian country.

Sincerely,  
Lisa P. Jackson

Attachment



1984 INDIAN POLICY.pdf

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Subject Blog Round-up - September 4, 2009



Blog Round-up - September 4, 2009.doc

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Subject Blog Round-up September 8, 2009



Blog Round-up - September 8, 2009.doc

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Sent by: Janice Sinclair

09/09/2009 10:03 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc  
Subject Blog Round-up



Blog Round-up - September 9, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/10/2009 07:57 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, September 10, 2009.doc

**OPA Multimedia E-Clips**  
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09/10/2009 10:07 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc  
Subject Blog Round-up



Blog Round-up - September 10, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/11/2009 07:54 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Friday Edition

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E-Clips - Friday, September 11, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/14/2009 07:52 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Edition

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E-Clips - Monday, September 14, 2009.doc

**OPA Multimedia E-Clips**  
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09/14/2009 10:02 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc

Subject Blog Round-up - September 14, 2009



Blog Round-up - September 14, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/14/2009 12:57 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - September 12, 2009 & September 13, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/15/2009 07:57 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Tuesday Edition

Good Morning: Here is your daily national news E-Clips document. This is a service provided by HQs Office of Public Affairs. Please note that the table of contents is hyperlinked. This means you may with one click or a combination of holding down the control key and a click on any article listed in the table of content to be taken to that article.

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E-Clips - Tuesday, September 15, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/15/2009 10:12 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc

Subject Blog Round-up - September 15, 2009



Blog Round-up - September 15, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/16/2009 10:01 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject Blog Round-up - September 16, 2009



Blog Round-up - September 16., 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/17/2009 07:54 AM

To E-Clips Distribution, E-Clips Distribution 2, E-Clips  
Distribution 1, E-Clips Distribution 3, E-Clips R6

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bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, September 17, 2009.doc

**OPA Multimedia E-Clips**  
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09/17/2009 10:01 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc

Subject Blog Round-up - September 17, 2009



Blog Round-up - September 17, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/18/2009 07:58 AM

To E-Clips Distribution 1, E-Clips Distribution, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Friday Edition

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E-Clips - Friday, September 18, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/18/2009 10:25 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject Blog Round-up - September 18, 2009



Blog Round-up - September 18, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/21/2009 07:52 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Edition

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E-Clips - Monday, September 21, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/21/2009 10:08 AM

To Blog Round-up 1, Blog Round-up, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - September 21, 2009



Blog Round-up - September 21, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/21/2009 12:20 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition- September 19, 2009 & September 20, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/23/2009 07:54 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, September 23, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/23/2009 10:24 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up September 23, 2009



Blog Round-up September 23, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/24/2009 07:53 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, September 24, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/24/2009 09:59 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - September 24, 2009



Blog Round-up - September 24, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/25/2009 07:53 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Friday Edition

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E-Clips - Friday, September 25, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/25/2009 10:12 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - September 25, 2009



Blog Round-up - September 25, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/28/2009 07:58 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Edition

Good Morning: Here is your daily national news E-Clips document. This is a service provided by HQs Office of Public Affairs. Please note that the table of contents is hyperlinked. This means you may with one click or a combination of holding down the control key and a click on any article listed in the table of content to be taken to that article.

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E-Clips - Monday, September 28, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/28/2009 10:21 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - September 28, 2009



Blog Round-up - September 28, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/28/2009 12:43 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - September 26, 2009 & September 27, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/29/2009 07:54 AM

To E-Clips Distribution, E-Clips Distribution 2, E-Clips  
Distribution 3, E-Clips R6, E-Clips Distribution 1

cc

bcc

Subject E-Clips Tuesday Edition

Good Morning: Here is your daily national news E-Clips document. This is a service provided by HQs Office of Public Affairs. Please note that the table of contents is hyperlinked. This means you may with one click or a combination of holding down the control key and a click on any article listed in the table of content to be taken to that article.

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E-Clips - Tuesday, September 29, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/29/2009 10:19 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - September 29, 2009



Blog Round-up - September 29, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

09/30/2009 07:51 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, September 30, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/01/2009 10:13 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - October 1, 2009



Blog Round-up - October 1, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/02/2009 07:55 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Friday Editon

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E-Clips - Friday, October 2, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/02/2009 10:26 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - October 2, 2009



Blog Round-up - October 2, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/05/2009 07:54 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Edition

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E-Clips - Monday, October 5, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/05/2009 10:01 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up October 5, 2009



Blog Round-up - October 5, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/05/2009 12:43 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - October 3, 2009 & October 4, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/07/2009 07:51 AM

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Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, October 7, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/07/2009 10:03 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - October 7, 2009



Blog Round-up, - October 7, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/08/2009 07:56 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, October 8, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/08/2009 10:16 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - October 8, 2009



E-Clips - Thursday, October 8, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/09/2009 07:56 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Friday Edition

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E-Clips - Friday, October 9, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/09/2009 10:23 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - October 9, 2009



Blog Round-up - October 9, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/13/2009 07:56 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
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bcc

Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, October 13, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/13/2009 10:01 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round R6

cc

bcc

Subject Blog Round-up - October 13, 2009



Blog Round-up - October 13, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/13/2009 01:36 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Weekend Edition & Holiday Edition

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E-Clips - Weekend & Holiday Edition - October 10, 2009, October 11, 2009 & October 12, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/15/2009 07:57 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, October 15, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/15/2009 10:00 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - October 15, 2009



Blog Round-up - October 15, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/16/2009 07:57 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Friday Edition

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E-Clips - Friday, October 16, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/16/2009 10:17 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - October 16, 2009



Blog Round-up - October 16, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/19/2009 07:51 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Edition

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E-Clips - Monday, October 19, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/19/2009 10:01 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - October 19, 2009



Blog Round-up - October 19, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/19/2009 12:34 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - October 17, 2009 & October 18, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/20/2009 07:56 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, October 20, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/20/2009 10:02 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - October 20, 2009



Blog Round-up - October 20, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/21/2009 07:59 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, October 21, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/21/2009 10:05 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - October 21, 2009



Blog Round-up - October 21, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/22/2009 07:59 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Thursday Edition

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E-Clips - Thursday, October 22, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/22/2009 10:00 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - October 22, 2009



Blog Round-up - October 22, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/23/2009 07:57 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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E-Clips - Friday, October 23, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/23/2009 10:01 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-R6

cc

bcc

Subject Blog Round-up - October 23, 2009



Blog Round-up - October 23, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/26/2009 07:53 AM

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E-Clips - Monday, October 26, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/26/2009 10:00 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - October 26, 2009



Blog Round-up - October 26, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/26/2009 01:38 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - October 24, 2009 & October 25, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/27/2009 08:00 AM

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Subject E-Clips Tuesday Ediiton

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E-Clips - Tuesday, October 27, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/27/2009 09:58 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - October 27, 2009



Blog Round-up - October 27, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/28/2009 07:59 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, October 28, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/28/2009 10:01 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - October 28, 2009



Blog Round-up - October 28, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/29/2009 08:04 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips R6, E-Clips Distribution 3

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Subject E-Clips Thursday Edition

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E-Clips - Thursday, October 29, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/29/2009 10:00 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round - October 29, 2009



Blog Round-up - October 29, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/30/2009 07:56 AM

To E-Clips Distribution, E-Clips Distribution 2, E-Clips Distribution  
1, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Friday Edition

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E-Clips - Friday, October 30, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

10/30/2009 10:00 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - October 30, 2009



Blog Round-up - October 30, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/02/2009 07:58 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
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Subject E-Clips Monday Edition

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E-Clips - Monday, November 2, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/02/2009 10:03 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - November 2, 2009



Blog Round-up - November 2, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/03/2009 07:53 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, November 3, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/04/2009 07:59 AM

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Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, November 4, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/04/2009 10:01 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - November 4, 2009



Blog Round-up - November 4, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/05/2009 07:57 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, November 5, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/05/2009 10:07 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - November 5, 2009



Blog Round-up - November 5, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/06/2009 07:59 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3

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Subject E-Clips Friday Edition

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E-Clips - Friday, November 6, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/09/2009 07:56 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

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Subject E-Clips Monday Edition

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E-Clips - Monday, November 9, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/09/2009 10:08 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - November 9, 2009



Blog Round-up - November 9, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/09/2009 12:37 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - November 7, 2009 & November 8, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/10/2009 07:58 AM

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E-Clips - Tuesday, November 10, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/10/2009 10:00 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - November 10, 2009



Blog Round-up - November 10, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/12/2009 08:04 AM

To E-Clips Distribution, E-Clips Distribution1, E-Clips Distribution  
2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Holiday and Thursday Edition

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E-Clips - Holiday Edition - Wednesday, November 11, 2009 & Thursday, November 12, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/12/2009 10:01 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - November 12, 2009



Blog Round-up - November 12, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/13/2009 08:01 AM

To E-Clips Distribution, E-Clips Distribution1, E-Clips Distribution  
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11/13/2009 10:00 AM

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Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - November 13, 2009



Blog Round-up - November 13, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/16/2009 08:01 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 3, E-Clips Distribution 2, E-Clips R6

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Subject E-Clips Monday Ediiton

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E-Clips - Monday, November 16, 2009.doc

**OPA Multimedia E-Clips**  
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11/16/2009 10:00 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - November 16, 2009



Blog Round-up - November 16, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/16/2009 12:21 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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E-Clips - Weekend Edition - November 14, 2009 & November 15, 2009.doc

**OPA Multimedia E-Clips**  
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11/17/2009 07:56 AM

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E-Clips - Tuesday, November 17, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/17/2009 09:59 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - November 17, 2009



Blog Round-up - November 17, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/18/2009 08:03 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
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E-Clips - Wednesday, November 18, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/18/2009 10:08 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - November 18, 2009



Blog Round-up - November 18, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/19/2009 07:45 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Thursday Edition

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E-Clips - Thursday, November 19, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/19/2009 10:00 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - November 19, 2009



Blog Round-up - November 19, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/20/2009 07:47 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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E-Clips - Friday, November 20, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/20/2009 09:59 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - November 20, 2009



Blog Round-up - November 20, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/23/2009 07:47 AM

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Subject E-Clips Monday Edition

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E-Clips - Monday, November 23, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/23/2009 10:00 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - November 23, 2009



Blog Round-up - November 23, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/23/2009 12:38 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
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Subject E-Clips Weekend Edition

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E-Clips - Weekend Editon - November 21, 2009 & November 22, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/30/2009 07:48 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Monday Edition

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E-Clips - Monday, November 30, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/30/2009 10:00 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up November 30, 2009



Blog Round-up - November 30, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

11/30/2009 01:11 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Holiday thru Weekend Edition

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E-Clips - Holiday Edition, November 26, 2009 thru Weekend Edition - November 29, 2009.doc

**OPA Multimedia E-Clips**  
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12/01/2009 07:50 AM

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Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Tuesday Edition

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E-Clips -Tuesday, December 1, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/02/2009 10:26 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - December 2, 2009



Blog Round-up - December 2, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/03/2009 07:54 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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E-Clips - Thursday, December 3, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/03/2009 10:04 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up December 3, 2009



Blog Round-up - December 3, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/04/2009 07:53 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Friday Edition

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E-Clips - Friday, December 4, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/04/2009 10:03 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - December 4, 2009



Blog Round-up - December 4, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/07/2009 07:49 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Monday Edition

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E-Clips - Monday, December 7, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/07/2009 09:59 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - December 7, 2009



Blog Round-up - December 7, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/07/2009 12:56 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - December 5, 2009 & December 6, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/09/2009 07:54 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3

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Subject E-Clips Wednesday Ediiton

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E-Clips - Wednesday, December 9, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/09/2009 10:00 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - December 9, 2009



Blog round-up - December 9, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/10/2009 07:52 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Thursday Edition

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E-Clips - Thursday, December 10, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/11/2009 07:53 AM

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Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Friday Edition

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E-Clips - Friday, december 11, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/11/2009 10:07 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - December 11, 2009



Blog Round-up - December 11, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/14/2009 07:50 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
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cc

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Subject E-Clips Monday Edition

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E-Clips - Monday, December 14, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/14/2009 10:00 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - December 14, 2009



Blog Round-up - December 14, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/14/2009 12:34 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
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Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - December 12, 2009 & December 13, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/15/2009 07:49 AM

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Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, December 15, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/15/2009 10:00 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - December 15, 2009



Blog Round-up - December 15, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/17/2009 07:52 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
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Subject E-Clips Thursday Edition

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E-Clips - Thursday, December 17, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/17/2009 10:01 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - December 17, 2009



Blog Round-up - December 17, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/18/2009 07:54 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Friday Edition

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E-Clips - Friday, December 18, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/18/2009 10:02 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - December 18, 2009



Blog Round-up - December 18, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/28/2009 07:53 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
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Subject E-Clips Monday Edition

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E-Clips - Monday, December 28, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/28/2009 10:01 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up December 28, 2009



Blog Round-up - December 28, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/28/2009 12:47 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
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Subject E-Clips Holiday & Weekend Edition

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E-Clips - Holiday & Weekend Edition - December 25, 2009 thru December 27, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/29/2009 07:50 AM

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Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, December 29, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/29/2009 10:05 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - December 29, 2009



Blog Round-up - December 29, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/30/2009 07:48 AM

To E-Clips Distribution, E-Clips Edition 1, E-Clips Distribution 2,  
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Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, December 30, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/30/2009 10:03 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - December 30, 2009



Blog Round-up - December 30, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/31/2009 08:01 AM

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E-Clips - Thursday, December 31, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

12/31/2009 09:51 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

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bcc

Subject Blog Round-up - December 31, 2009



Blog Round-up - December 31, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/04/2010 07:51 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
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Subject E-Clips Monday Editon

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E-Clips - Monday, January 4, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/04/2010 10:05 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - January 4, 2010



Blog Round-up - January 4, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/04/2010 12:48 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Weekend Edition

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E-Clips - Holdiay & Weekend Edition - January 1, 2010 thru January 3, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/05/2010 07:51 AM

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Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, January 5, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/05/2010 10:04 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - January 5, 2010



Blog Round-up - January 5, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/06/2010 07:51 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Wednesday Ediiton

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E-Clips - Wednesday, January 6, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/06/2010 10:06 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - January 6, 2010



Blog Round-up - January 6, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/07/2010 07:50 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, January 7, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/07/2010 10:02 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - January 7, 2010



Blog Round-up - January 7, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/11/2010 07:50 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Monday Edition

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E-Clips - Monday, January 11, 2010.doc

**OPA Multimedia E-Clips**  
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01/11/2010 10:21 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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bcc

Subject Critical Mention - January 11, 2009



CRITICAL MENTION CLIPS - January 11, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/11/2010 11:27 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round- January 11, 2010



Blog Round-up - January 11, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/11/2010 11:34 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Weekend Distribution

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E-Clips - Weekend Edition - January 9, 2010 & January 10, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/12/2010 07:52 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, January 12, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/12/2010 10:02 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc

Subject Critical Mention Clips - January 12, 2010



CRITICAL MENTION CLIPS - January 12, 2009.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/12/2010 11:33 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round- -January 12, 2010



Blog Round-up - January 12, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/13/2010 07:49 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, January 13, 2010.doc

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01/13/2010 10:01 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc

Subject Critical Mention Clips - January 13, 2010



Critical Mention Clips - January 13, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/13/2010 11:56 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - January 13, 2010



Blog Round-up - January 13, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/14/2010 07:51 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, January 14, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/14/2010 12:04 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - January 14, 2010



Blog Round-up - January 14, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/15/2010 07:54 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Friday Editon

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E-Clips - Friday, January 15, 2010.doc

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Sent by: Janice Sinclair

01/15/2010 10:00 AM

To E-Clips Distribution, E-Clips Distribution 2, E-Clips  
Distribution 3, E-Clips R6

cc

bcc

Subject Critical Mention Clips - January 15, 2010



Critical Mention Clips - January 15, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/15/2010 11:32 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - January 15, 2010



Blog Round-up - January 15, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/19/2010 07:58 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

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E-Clips - Tuesday, January 19, 2010.doc

**OPA Multimedia E-Clips**  
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01/19/2010 10:03 AM

To E-Clips Distribution, E-Clips Distribution 2, E-Clips  
Distribution 3, E-Clips R6

cc

bcc

Subject Critical Mention Clips - January 19, 2010



Critical Mention - January 19, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/19/2010 12:17 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - January 19, 2010



Blog Round-up - January 19, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/19/2010 02:05 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Holiday & Weekend Edition

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E-Clips - Holiday & Weekend Edition - January 16, 2010 thru January 18, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/20/2010 07:52 AM

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Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, January 20, 2010.doc

**OPA Multimedia E-Clips**  
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01/21/2010 07:56 AM

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Distribution 2, E-Clips Distribution 3, E-Clips R6

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bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, January 21, 2010.doc

**OPA Multimedia E-Clips**  
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01/21/2010 11:10 AM

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Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject Broadcast Clips - January 21, 2010



Broadcast Clips - January 21, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/21/2010 12:29 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - January 21, 2010



Blog Round-up - January 21, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/25/2010 07:59 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Edition

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E-Clips - Monday, January 25, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/25/2010 10:19 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject Broadcast Clips - January 25, 2010



Broadcast Clips - January 25, 2010 .doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/25/2010 11:51 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up January 25, 2010



Blog Round-up - January 25, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/25/2010 01:10 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - January 23, 2010 & January 24, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/26/2010 07:57 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, January 26, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/26/2010 11:21 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject blog round-up- January 26, 2010



Blog Round-up - January 26, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/27/2010 07:55 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, January 27, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/27/2010 12:59 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - January 27, 2010



Blog Round-up - January 27, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/28/2010 07:50 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, January 28, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/28/2010 11:55 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - January 28, 2010



Blog Round-up - January 28, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/29/2010 07:56 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Friday Edition

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E-Clips - Friday, January 29, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

01/29/2010 11:41 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - January 29, 2010



Blog Round-up - January 29, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/01/2010 07:54 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Edition

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E-Clips - Monday, February 1, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/01/2010 10:59 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc

Subject Broadcast Clips - February 1, 2010



Broadcast Clips - February 1, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/01/2010 11:21 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject Specialty Media Clips - February 1, 2010



Specialty Media Clips - Febuary 1, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/01/2010 11:57 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - February 1, 2010



Blog Round-up - February 1, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/01/2010 01:32 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - January 30, 2010 & January 31, 2010.doc

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02/02/2010 07:53 AM

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Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, February 2, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/02/2010 11:20 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - February 2, 2010



Blog Round-up - February 2, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/04/2010 08:03 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
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cc

bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, February 4, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/04/2010 12:08 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc  
Subject Specialty Media Clips - February 4, 2010



Specialty Media Clips - February 4, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/04/2010 01:21 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - February 4, 2010



Blog Round-up - February 4, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/16/2010 08:06 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, February 16, 2010.doc

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02/16/2010 02:24 PM

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Subject E-Clips Holiday & Weekend Edition

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E-Clips - Holiday & Weekend Edition - February 13, 2010 thru February 15, 2010.doc

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bcc

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E-Clips - Wednesday, February 17, 2010.doc

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Sent by: Janice Sinclair

02/17/2010 11:04 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc

Subject Broadcast Clips - February 17, 2010



Broadcast Clips - February 17, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/17/2010 12:22 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - February 17, 2010



Blog Round-up - February 17, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/22/2010 11:51 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - February 22, 2010



Blog Round-up - February 22, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/22/2010 01:47 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
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cc

bcc

Subject E-Clips Weekend Edition

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E-Clips- Weekend Edition - February 20, 2010 & February 21, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/23/2010 07:56 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, February 23, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/23/2010 10:52 AM

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cc

bcc

Subject Broadcast Clips - February 23, 2010



Broadcast Clips - February 23, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/23/2010 11:40 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - February 23, 2010



Blog Round-up - February 23, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/24/2010 07:51 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, February 24, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/24/2010 10:05 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject Broadcast Clips - February 24, 2010



Broadcast Clips - February 24, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/24/2010 11:21 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - February 24, 2010



Blog Round-up - February 24, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/25/2010 07:48 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, February 25, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/25/2010 10:45 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - February 25, 2010



Blog Round-up - February 25, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/25/2010 01:34 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject Specialty Media Clips - February 25, 2010



Specialty Media Clips - Thursday, February 25, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/26/2010 07:55 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Friday Edition

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E-Clips - Friday, February 26, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

02/26/2010 11:03 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - February 26, 2010



Blog Round-up - February 26, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/01/2010 07:55 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Edition

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E-Clips - Monday, March 1, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/01/2010 12:47 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Ediiton

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E-Clips - Weekend Edition - February 27, 2010 & February 28, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/02/2010 07:52 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, March 2, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/02/2010 11:55 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - March 2, 2010



Blog Round-up - March 2, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/03/2010 07:56 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Wednesday Ediiton

Good Morning: Here is your daily national news E-Clips document. This is a service provided by HQs Office of Public Affairs. Please note that the table of contents is hyperlinked. This means you may with one click or a combination of holding down the control key and a click on any article listed in the table of content to be taken to that article.

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E-Clips - Wednesday, March 3, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/03/2010 11:50 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - March 3, 2010



Blog Round-up - March - 3, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/04/2010 07:56 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Ediiton

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E-Clips - Thursday, March 4, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/04/2010 11:34 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc

Subject Broadcast Clips - March 4, 2010



Broadcast Clips - March 4, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/04/2010 12:40 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - March 4, 2010



Blog Round-up - March 4, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/08/2010 07:49 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Edition

Good Morning: Here is your daily national news E-Clips document. This is a service provided by HQs Office of Public Affairs. Please note that the table of contents is hyperlinked. This means you may with one click or a combination of holding down the control key and a click on any article listed in the table of content to be taken to that article.

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E-Clips - Monday, March 8, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/08/2010 10:27 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject Broadcast Clips - March 8, 2010



Broadcast Clips - March 8, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/08/2010 11:02 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - March 8, 2010



Blog Round-up - March 8, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/08/2010 01:08 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - March 6, 2010 & March 7, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/09/2010 07:48 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, March 9, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/09/2010 11:09 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject Broadcast C;lips - March 9, 2010



Broadcast Clips - March 9, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/09/2010 11:44 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - March 9, 2010



Blog Round-up - March 9, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/10/2010 07:54 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, March 10, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/10/2010 11:08 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - March 10, 2010



Blog Round-up - March 10, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/11/2010 07:56 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, March 11, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/11/2010 11:01 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc  
Subject Broadcast Clips - March 11, 2010



Broadcast Clips - March 11, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/11/2010 11:19 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - March 11, 2010



Blog Round-up - March 11, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/12/2010 08:00 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Friday Edition

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E-Clips - Friday, March 12, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/12/2010 11:39 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - March 12, 2010



Blog Round-up - March 12, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/12/2010 12:01 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc  
Subject Broadcast Clips - March 12, 2010



Broadcast Clips - March 12, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/15/2010 09:10 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

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bcc

Subject E-Clips Monday Edition

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E-Clips - Monday, March 15, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/15/2010 11:11 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc  
Subject Broadcast Clips - March 15, 2010



Broadcast Clips - March 15, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/15/2010 11:49 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - March 15, 2010



Blog Round-up - March 15, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/15/2010 12:30 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - March 13, 2010 & March 14, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/17/2010 07:48 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, March 17, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/17/2010 12:35 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - March 17, 2010



Blog Round-up - March 17, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/18/2010 07:57 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, March 18, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/18/2010 01:08 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc  
Subject Specialty Media Clips - March 18, 2010



Speicalty Media Clips - March 18, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/18/2010 01:31 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - March 18, 2010



Blog Round-up - March 18, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/22/2010 08:00 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Edition

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E-Clips - Monday, March 22, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/22/2010 11:39 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject Broadcast Clips - March 22, 2010



Broadcast Clips - March 22, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/22/2010 12:34 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - March 22, 2010



Blog Round-up - March 22, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/22/2010 01:48 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Ediiton

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E-Clips - Weekend Edition - March 20, 2010 & March 21, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/23/2010 07:58 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Tuesday Ediiton

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E-Clips - Tuesday, March 23, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/23/2010 12:32 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - March 23, 2010



Blog Round-up - March 23, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/24/2010 07:54 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Wednesday Ediiton

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E-Clips - Wednesday, March 24, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/24/2010 11:25 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - March 24, 2010



Blog Round-up - March 24, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/25/2010 07:55 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Ediiton

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E-Clips - Thursday, March 25, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/25/2010 11:26 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - March 25, 2010



Blog Round-up - March 25, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/25/2010 12:01 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc  
Subject Specialty Media Clips Thursday, March 25, 2010



Specialty Media Clips - March 25, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/26/2010 07:55 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Friday Edition

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E-Clips - Friday, March 26, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/26/2010 11:23 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject Broadcast Clips March 26, 2010



Broadcast Clips - March 26, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/26/2010 12:01 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - March 26, 2010



Blog Round-up - March 26, 2020.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/29/2010 07:54 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Edition

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E-Clips - Monday, March 29, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/29/2010 10:28 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc  
Subject Broadcast Clips - March 29, 2010



Broadcast Clips - March 29, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/29/2010 11:24 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - March 29, 2010



Blog round-up - March 29, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/29/2010 02:14 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - March 27, 2010 & March 28, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/30/2010 07:57 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, March 30, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/30/2010 09:23 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - March 30, 2010



Blog Round-up - March 30, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/31/2010 08:01 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, March 31, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/31/2010 11:06 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc  
Subject Broadcast Clips - March 31, 2010



Broadcast Clips - March 31, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

03/31/2010 11:28 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - March 31, 2010



Blog Round-up - March 31, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/01/2010 07:57 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Ediiton

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E-Clips - Thursday, April 1, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/01/2010 11:15 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - April 1, 2010



Blog Round-up - April 1, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/01/2010 12:38 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc  
Subject Specialty Media Clips - April 1, 2010



Specialty Media Clips - Thursday, April 1, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/05/2010 08:01 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Edition

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E-Clips - Monday, April 5, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/05/2010 11:28 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc  
Subject Broadcast Clips - April 5, 2010



Broadcast Clips - April 5, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/05/2010 11:59 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - April 5, 2010



Blog Round-up - April 5, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/05/2010 02:03 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Ediiton

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E-Clips - Weekend Edition - April 3, 2010 & April 4, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/07/2010 07:54 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, April 7, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/07/2010 12:45 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog round-up - April 7, 2010



Blog Round-up - April 7, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/08/2010 07:53 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, April 8, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/08/2010 11:24 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject Broadcast Clips - April 8, 2010



Broadcast Clips - April 8, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/08/2010 11:32 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc

Subject Revise Broadcast Clips April 8, 2010



Broadcast Clips - April 8, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/08/2010 12:35 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - April 8, 2010



Blog Round-up - April 8, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/08/2010 01:29 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject Specialty Media Clips - Thursday, April 8, 2010



Specialty Media Clips -Thursday, April 8, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/09/2010 08:00 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Friday Ediiton

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E-Clips - Friday, April 9, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/09/2010 11:36 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - April 9, 2010



Blog Round-up - April 9, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/12/2010 08:00 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Edition

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E-Clips - Monday, April 12, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/12/2010 11:21 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - April 12, 2010



Blog Round-up - April 12, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/12/2010 01:22 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - April 10, 2010 & April 11, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/13/2010 07:58 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Tuesday Ediiton

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E-Clips - Tuesday, April 13, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/13/2010 11:07 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - April 13, 2010



Blog Round-up - April 13, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/14/2010 07:53 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, April 14, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/14/2010 11:31 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - April 14, 2010



Blog Round-up - April 14, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/15/2010 07:58 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, April 15, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/15/2010 11:18 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - April 15, 2010



Blog Round-up - April 15, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/19/2010 07:59 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Ediiton

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E-Clips - Monday, April 19, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/19/2010 11:01 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - April 19, 2010



Blog Round-up - April 19, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/19/2010 01:11 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - April 17, 2010 & April 18, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/20/2010 07:55 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

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E-Clips - Tuesday, April 20, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/20/2010 10:17 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc  
Subject Broadcast Clips - April 20, 2010



Broadcast Clips - April 20, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/20/2010 02:15 PM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - April 20, 2010



Blog Round-up -Tuesday, April 20, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/21/2010 08:00 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Wednesday Ediiton

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E-Clips - Wednesday, April 21, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/21/2010 11:43 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6  
cc  
bcc  
Subject Blog Round-up - April 21, 2010



Blog Round-up - April 21, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/22/2010 08:07 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Thursday Edition

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E-Clips - Thursday, April 22, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/22/2010 11:07 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - April 22, 2010



Blog Round-up - April 22, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/22/2010 12:36 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject Speciality Media Clips - April 22, 2010



Speicalty Media Clips - Thursday, april 22, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/23/2010 07:58 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Friday Edition

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E-Clips - Friday, April 23, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/23/2010 11:26 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - April 23, 2010



Blog Round-up - April 23, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/26/2010 08:11 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Monday Ediiton

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E-Clips - Monday, April 26, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/26/2010 11:27 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - April 26, 2010



Blog Round-up - April 26, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/26/2010 12:16 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6  
cc  
bcc  
Subject Broadcast Clips - April 26, 2010



Broadcast Clips - April 26, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/26/2010 02:03 PM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - April 24, 2010 & April 25, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/27/2010 08:00 AM

To E-Clips Distribution, E-Clips Distribution 1, E-Clips  
Distribution 2, E-Clips Distribution 3, E-Clips R6

cc

bcc

Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, April 27, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

04/27/2010 11:00 AM

To Blog Round-up, Blog Round-up 1, Blog Round-up 2, Blog  
Round-up 3, Blog Round-up R6

cc

bcc

Subject Blog Round-up - April 27, 2010



Blog Round-up - April 27, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/07/2010 08:04 AM

To

cc

bcc Administrator (b)(6)

Subject E-Clips Friday Edition

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E-Clips - Friday, May 7, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/07/2010 10:12 AM

To

cc

bcc Administrator (b)(6)

Subject Broadcast Clips - May 7, 2010



Broadcast Clips - May 7, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/07/2010 10:26 AM

To

cc

bcc Administrator (b)(6)

Subject Blog Round-up - May 7, 2010



Blog Round-up - May 7, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/10/2010 08:02 AM

To

cc

bcc Administrator (b)(6)

Subject E-Clips Monday Edition

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E-Clips - Monday, May 10, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/10/2010 11:02 AM

To

cc

bcc Administrator (b)(6)

Subject Blog Round-up - May 10, 2010



Blog Round-up - May 10, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/10/2010 01:09 PM

To

cc

bcc Administrator (b)(6)

Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - May 8, 2010 & May 9, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/11/2010 07:59 AM

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Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, May 11, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/11/2010 11:27 AM

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Subject Blog Round-up - May 11, 2010



Blog Round-up - May 11, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/17/2010 08:07 AM

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E-Clips - Monday, May 17, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/17/2010 11:00 AM

To

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bcc Administrator (b)(6)

Subject Broadcast Clips - May 17, 2010



Broadcast Clips - May 17, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/17/2010 11:10 AM

To

cc

bcc Administrator (b)(6)

Subject Blog Round-up - May 17, 2010



Blog Round-up - May 17, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/17/2010 01:04 PM

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E-Clips - Weekend Edition - May 15, 2010 & May 16, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/18/2010 07:59 AM

To

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bcc Administrator (b)(6)

Subject E-Clips Tuesday Edition

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E-Clips - Tuesday, May 18, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/18/2010 11:19 AM

To

cc

bcc Administrator (b)(6)

Subject Blog Round-up - May 18, 2010



Blog Round-up - May 18, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/21/2010 08:03 AM

To

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Subject E-Clips Friday Edition

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E-Clips - Friday, May 21, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/21/2010 10:31 AM

To

cc

bcc Administrator (b)(6)

Subject Blog Round-up - May 21, 2010



Blog Round-up - May 21, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/21/2010 11:39 AM

To

cc

bcc Administrator (b)(6)

Subject Broadcast Clips - May 21, 2010



Broadcast clips - May 21, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/24/2010 07:56 AM

To

cc

bcc Administrator (b)(6)

Subject E-Clips Monday Edition

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E-Clips - Monday, May 24, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/24/2010 11:09 AM

To

cc

bcc Administrator (b)(6)

Subject Blog Round-up - May 24, 2010



Blog Round-up - May 24, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

05/24/2010 02:02 PM

To

cc

bcc Administrator (b)(6)

Subject E-Clips Weekend Edition

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E-Clips - Weekend Edition - May 22, 2010 & May 23, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

06/01/2010 07:56 AM

To

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E-Clips - Tuesday, June 1, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

06/01/2010 11:12 AM

To

cc

bcc Administrator (b)(6)

Subject Blog Round-up - June 1, 2010



Blog Round-up - June 1, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

06/01/2010 02:47 PM

To

cc

bcc Administrator (b)(6)

Subject E-Clips Weekend and Holiday Edition

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E-Clips - Holiday & Weekend Edition - May29, 2010 thru May 31, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

06/02/2010 07:57 AM

To

cc

bcc Administrator (b)(6)

Subject E-Clips Wednesday Edition

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E-Clips - Wednesday, June 2, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

06/02/2010 10:51 AM

To

cc

bcc Administrator (b)(6)

Subject Blog Round-up - June 2, 2010



Blog Round-up - June 2, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

06/03/2010 08:06 AM

To

cc

bcc Administrator (b)(6)

Subject E-Clips Thursday Edition

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E-Clips - Thursday, June 3, 2010.doc

**OPA Multimedia E-Clips**  
Sent by: Janice Sinclair

06/03/2010 11:17 AM

To

cc

bcc Administrator (b)(6)

Subject Broadcast Clips - June 3, 2010



Blog Round-up - June 3, 2010.doc

Message from the  
Administrator  
02/05/2009 04:24 PM

To All EPA Employees  
cc  
bcc  
Subject Senior Policy Appointments

**EPA@Work**

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**MEMORANDUM**

**SUBJECT:** Senior Policy Appointments

**FROM:** Administrator Lisa P. Jackson

**TO:** All EPA Employees

I am pleased to welcome as part of my senior policy staff Lisa Heinzerling and David McIntosh. Lisa serves as Senior Policy Counsel on Climate Change in the Immediate Office of the Administrator and David as Senior Counsel in the Office of Congressional and Intergovernmental Relations with a focus on climate legislation.

Lisa Heinzerling is on a leave of absence from her position as Professor of Law at the Georgetown University Law Center. She received an A.B. from Princeton University and a J.D. from the University of Chicago Law School, where she was editor-in-chief of the Law Review. She clerked for Judge Richard A. Posner on the United States Court of Appeals for the Seventh Circuit and for Justice William J. Brennan, Jr., on the United States Supreme Court. She served as an assistant attorney general in Massachusetts, specializing in environmental law, before becoming a faculty member at Georgetown. She has been a visiting professor at the Yale and Harvard law schools. She is the author of dozens of articles and several books, including (with Frank Ackerman) "Priceless: On Knowing the Price of Everything and the Value of Nothing," published by The New Press. She was the lead author of the briefs of Massachusetts and other petitioners in *Massachusetts v. EPA*.

David brings to the Agency a wealth of experience in the legislative politics of federal climate policy. He previously served as Senator Joseph Lieberman's counsel and legislative

assistant for energy and the environment. In that position, he handled the Senator's work on climate legislation. Prior to joining Senator Lieberman's staff, David served briefly as a Maryland assistant attorney general representing the State's air agency. Before that, he spent nearly five years working at the Natural Resources Defense Council as a Clean Air Act litigator and regulatory lawyer. David is a graduate of the Harvard Law School and clerked for a U.S. District Court judge in Washington, D.C., before joining Covington & Burling as a litigation associate.

Lisa and David bring environmental experience and knowledge to the Agency that will be invaluable as we address the issues of global climate change. Please join me in welcoming them to our team.

cc: Lisa Heinzerling  
David McIntosh

Message from the  
Administrator  
02/18/2009 05:50 PM

To All EPA Employees  
cc  
bcc  
Subject Senior Policy Appointments

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**MEMORANDUM**

**SUBJECT:** Senior Policy Appointments

**FROM:** Administrator Lisa P. Jackson

**TO:** All EPA Employees

I am pleased to welcome Robert Sussman and M. Allyn Brooks-LaSure as part of my senior staff. Bob will serve as Senior Policy Counsel within my Immediate Office and Allyn as the Deputy Associate Administrator for Public Affairs.

Bob brings to EPA a wide and varied environmental background. He is a former Senior Fellow at the Center for American Progress, where he was a member of the Center's Energy Opportunity Team focusing on issues of climate change and energy policy. Prior to CAP, Bob was a partner at the law firms of Latham & Watkins, where he headed the firm's environmental practice in the District of Columbia for 10 years, and Covington & Burling, where he worked with a wide range of companies and trade associations on all aspects of energy and environmental policy. During the Clinton Administration, Bob was appointed by the President and confirmed by the Senate as Deputy Administrator of EPA, where among other duties he served as the Chief Operating Officer and Regulatory Policy Officer of the Agency. Bob is a *magna cum laude* graduate of Yale College and a graduate of the Yale Law School, where he was an Editor of the Yale Law Journal.

Allyn served as the spokesperson for, and senior staff member of, the Save Darfur Coalition,

where he directed their media operations and outreach efforts. In addition, he served as the Press Secretary and Spokesperson for Senator Robert Menendez and as Spokesperson to then-Senator John Corzine. He also has extensive experience working as the Public Relations Account Manager for The Caraway Group, Inc. Allyn has a Bachelor of Arts degree in psychology from The Citadel, the Military College of South Carolina.

Please join me in welcoming Bob and Allyn to our team.

cc: Robert Sussman  
Allyn Brooks-LaSure

Message from the  
Administrator  
03/20/2009 01:46 PM

To All EPA Employees  
cc  
bcc  
Subject Nominations to key EPA posts

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## **MEMORANDUM**

SUBJECT: Nominations to key EPA posts  
FROM: Administrator Lisa P. Jackson  
TO: All EPA Staff

I am pleased to share with you excellent news about our growing team at EPA. President Obama has announced his nominations of Gina McCarthy for Assistant Administrator for Air and Radiation and Michelle J. DePass for Assistant Administrator for International Affairs, as well as his intent to nominate Cynthia J. Giles for Assistant Administrator for Enforcement and Compliance Assurance. Attached are materials from the President's announcements documenting the resumes and experiences of the nominees.

Gina has more than 25 years experience on environmental issues at state and local levels. In her current post as Commissioner of the Connecticut Department of Environmental Protection, Gina is the highest ranking environmental official in the state. At DEP, Gina has worked closely on the Regional Greenhouse Gas Initiative, the nation's first greenhouse gas cap-and-trade system. She brings extensive experience blending the protection of human health, communities, and the environment with economic development, all of which will be instrumental in her work on climate change and other issues at the Office of Air and Radiation.

Michelle has a long history of public health and environmental justice advocacy. She has facilitated community-based protection efforts, taught federal environmental law and policy, served at the highest levels of state environmental protection, and worked on international environmental policies and programs. In all her roles, Michelle has demonstrated a profound understanding of the everyday impacts of environmental policy and programs on people's lives

and communities. She is deeply committed to promoting widespread environmental justice and serving human health.

Cynthia is a tireless advocate for protecting human health. She has prosecuted environmental law as an Assistant United States Attorney, led the Bureau of Resource Protection in Massachusetts, and served as Enforcement Director for EPA Region 3. Her background in regulating toxics and protecting air, drinking water and surface water is difficult to match. She has proven in her years of service that she is unwavering in delivering real, tangible results for the communities she serves.

Gina, Michelle, and Cynthia will be amazing additions to our team. Their dedication and professionalism will greatly strengthen our efforts to protect human health and the environment. I look forward to working with them upon their confirmations.

### **ATTACHMENTS FROM PRESIDENT OBAMA'S ANNOUNCEMENT:**

#### **Gina McCarthy, Nominee for Assistant Administrator for Air and Radiation, Environmental Protection Agency**

Gina McCarthy is currently the Commissioner of the Connecticut Department of Environmental Protection (DEP). McCarthy came to the Connecticut DEP from the Commonwealth of Massachusetts, where she worked on environmental issues at the state and local level for 25 years in a variety of high-ranking positions. Just prior to joining the Connecticut DEP, she served as the Deputy Secretary of Operations for the Massachusetts Office of Commonwealth Development, a "Super Secretariat" that coordinates policies and programs of that state's environmental, transportation, energy and housing agencies. In 1990, Governor Dukakis appointed McCarthy as Chair of the Council to oversee the review of a proposed hazardous waste incinerator in the Boston area.

#### **Michelle J. DePass, Nominee for Assistant Administrator for International Affairs, Environmental Protection Agency**

Michelle DePass is currently a program officer at the Ford Foundation where she manages the foundation's initiative on Environmental Justice and Healthy Communities. Her work concentrates on the environmental and social justice intersections in the United States and supporting transnational linkages that support environmental justice policies and practices. She taught federal environmental law and policy at the City University of New York, developed and administered a bi-state workforce development training program for disadvantaged youth on superfund waste sites, and served as executive director of the New York City Environmental Justice Alliance. In this position, she assisted communities and community organizations in their negotiations with government agencies, implemented advocacy campaigns and co-organized the Northeast Environmental Justice Network. Subsequently, she served as Assistant to the City Manager of San Jose, California, advising on environmental policy matters, and served as an Environmental Compliance Manager for the City of San Jose. After completing a term with the Center for Constitutional Rights in New York as a William Kunstler Racial Justice Fellow, Michelle joined the New Jersey Department of Environmental Protection where she was Senior Policy Advisor to the Commissioner. In this position, she developed a framework for an Environmental Justice Order that required the use of public health data to identify communities

for priority compliance, enforcement, remediation, siting and permitting action. She received a B.A. in Political Science from Tufts University, a law degree from Fordham University School of Law, and a Master of Public Administration degree from Baruch College School of Public Affairs.

**Cynthia J. Giles, Nominee for Assistant Administrator for Enforcement and Compliance Assurance, Environmental Protection Agency**

Cynthia Giles is Vice President and Director of Conservation Law Foundation's Rhode Island Advocacy Center, where she has focused on state and regional advocacy to combat climate change. From 2001 to 2005, Cynthia served as head of the Bureau of Resource Protection at the Massachusetts Department of Environmental Protection. Giles worked for the U.S.

Environmental Protection Agency in a variety of capacities from 1991 to 1997. From 1995-1997, she was Enforcement Director for Region 3 and developed a "results-targeted" approach to enforcement, which she has since published in a paper written for OECA. Her responsibilities included overseeing enforcement of federal laws regulating toxics and protecting air, drinking water and surface water. She also chaired a regional ozone compliance initiative, developing strategies for reducing smog-causing emissions from stationary sources. Prior to joining EPA, Giles was an Assistant United States Attorney, where she prosecuted violations of federal environmental laws. She holds a BA from Cornell University, as well as a JD from the University of California at Berkeley and an MPA from the Harvard University Kennedy School of Government. She is admitted to the bar in the State of Rhode Island, U.S. District Court for the District of Rhode Island and State of Pennsylvania.

Message from the  
Administrator  
04/17/2009 12:14 PM

To All EPA Employees  
cc  
bcc  
Subject EPA Made History Today

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Colleagues:

Just minutes ago, I signed a proposed finding indicating that six greenhouse gases pose a threat to the health and welfare of current and future generations of Americans. This was an historic action, and the first formal recognition by the U.S. government of the threats posed by climate change.

Two years ago, the Supreme Court urged EPA scientists to speak on the question of greenhouse gas pollution and the threats it poses to our health and welfare. They recognized the seriousness of this matter and I'm proud of the work you've done to tackle this question head-on.

We release this proposal amid the President's call to transition to a low-carbon economy, and strong Congressional leadership on clean energy and climate legislation. In the weeks and months ahead, we will work closely with all stakeholders to find the best solutions to the threats of climate change. I believe that the right answer will come through legislation that focuses on green jobs, clean energy, and new technologies.

This is an historic day for our country and our agency. As Earth Day approaches, today's announcement should remind all Americans that change has come for the environment. Change has come to the EPA.

Many hands played a part in this effort. You all have my sincerest appreciation and respect. I know staff and managers in OAR, ORD and OGC played a crucial role in this document's development. In particular, let me highlight the tireless work of Lisa Heinzerling, Dina Kruger, Ben DeAngelo, Rona Birnbaum, Carol Holmes and John Hannon. They, like all EPA employees, have given so much to advance our mission of protecting human health and the environment.

As always, I'm proud to serve with you. Thanks for your extraordinary work.

Sincerely,

Lisa P. Jackson

Message from the  
Administrator  
05/08/2009 12:16 PM

To All EPA Employees  
cc  
bcc  
Subject Scientific Integrity: Our Compass for Environmental  
Protection

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## **MEMORANDUM**

**SUBJECT:** Scientific Integrity: Our Compass for Environmental Protection

**FROM:** Lisa P. Jackson  
Administrator

**TO:** All EPA Employees

On March 9, President Obama issued a Memorandum on Scientific Integrity underscoring that the “public must be able to trust the science and scientific process informing public policy decisions.” The public health and environmental laws that Congress has enacted depend on rigorous adherence to the best available science. That is why, when I became Administrator, I pledged to uphold values of scientific integrity every day.

Science must be the compass guiding our environmental protection decisions. We cannot make the best decisions unless we have confidence in the integrity of the science on which we rely. Therefore, it is my promise that scientific integrity will be the backbone of my leadership of the Agency.

The President’s Memorandum provides important guideposts for how EPA should conduct and use science. Most notable is that “political officials should not suppress or alter scientific or technological findings and conclusions.” While the laws that EPA implements leave room for policy judgments, the scientific findings on which these judgments are based should be arrived at independently using well-established scientific methods, including peer review, to

assure rigor, accuracy, and impartiality. This means that policymakers must respect the expertise and independence of the Agency's career scientists and independent advisors while insisting that the Agency's scientific processes meet the highest standards of rigor, quality, and integrity.

The President's Memorandum stresses that "scientific information ... developed and used by the Federal government should ... ordinarily be made available to the public" and that, where permitted by law, "there should be transparency in the preparation, identification and use of scientific and technological information in policymaking." Consistent with this principle and my commitment to transparency, I believe that the methodologies and guidelines that EPA uses for scientific analyses should be shared fully with the public. Our regulatory decisions should include a full explanation of the science issues addressed by the Agency, the data relevant to those issues, and the interpretations and judgments underlying the Agency's scientific findings and conclusions.

Like other aspects of our programs, environmental science is complex and multi-faceted. Able scientists may not always agree on what methodologies should be employed or how studies should be interpreted. I am committed to fostering a culture of robust scientific debate and discussion within the Agency, recognizing that in the end senior scientists must take responsibility for resolving differences of opinions using established science policies and their best professional judgment. I intend to work with our science leadership, unions, and career staff to make sure that we respect and encourage free and honest discussion among our scientists while bringing to closure issues that we must resolve to support decision making.

EPA already has a strong foundation of policies and procedures that support the President's goals. EPA's *Principles of Scientific Integrity*, developed in 1999 and reaffirmed in 2002, foster honesty and credibility in the science conducted by and used by the Agency. The Quality Program further ensures that the data relied upon for decision making is of known and documented quality and is based on sound scientific principles. EPA's *Peer Review Handbook* is recognized as a model for good peer review practices. The Agency's regulatory development process provides for Analytic Blueprints that formalize scientific input. EPA also has strict rules in place to address scientific misconduct and whistleblower protections not only for the scientific process, but for all of EPA's activities.

However, we should build on this foundation and look for opportunities to strengthen the policies and procedures that ensure scientific integrity within the Agency. I have asked EPA's Science Policy Council, which provides leadership in cross-Agency science and science policy issues, to take the lead on this effort. The SPC at my request is inventorying all our guidelines and policies that relate to scientific integrity to look for gaps and possible areas for improvement. One SPC focus, for example, will be updating and reaffirming EPA's *Peer Review Handbook* and recommending how we can improve implementation of our peer review policies across our programs and regions. I also have asked the SPC to work the National Partnership Council to reaffirm the Agency's *Principles of Scientific Integrity* and update the *Principles of Scientific Integrity* online training.

The President's Memorandum on Scientific Integrity assigns the Director of the White House Office of Science and Technology Policy the responsibility to make recommendations

within 120 days to achieve the “highest level of integrity in the executive branch’s involvement with scientific and technological processes.” EPA’s active involvement with OSTP in this Presidential directive will strengthen our ability to produce top-quality science that meets the highest standards of integrity. Accordingly, I have asked our Acting Science Advisor, Kevin Teichman, in consultation with the SPC, to work closely with OSTP. After OSTP issues its recommendations, I will work closely with the SPC to make sure we are fully applying them at EPA.

The Presidential Memorandum on Scientific Integrity provides us with a unique opportunity to once again demonstrate our deep commitment to scientific integrity in the pursuit of our vital mission of protecting human health and the environment. Let us seize this opportunity by always minding the direction of our compass.

**PRESIDENTIAL MEMO FOR THE HEADS OF EXECUTIVE DEPARTMENTS AND AGENCIES (9 March 2009)**

SUBJECT: Scientific Integrity

Science and the scientific process must inform and guide decisions of my Administration on a wide range of issues, including improvement of public health, protection of the environment, increased efficiency in the use of energy and other resources, mitigation of the threat of climate change, and protection of national security.

The public must be able to trust the science and scientific process informing public policy decisions. Political officials should not suppress or alter scientific or technological findings and conclusions. If scientific and technological information is developed and used by the Federal Government, it should ordinarily be made available to the public. To the extent permitted by law, there should be transparency in the preparation, identification, and use of scientific and technological information in policymaking. The selection of scientists and technology professionals for positions in the executive branch should be based on their scientific and technological knowledge, credentials, experience, and integrity.

By this memorandum, I assign to the Director of the Office of Science and Technology Policy (Director) the responsibility for ensuring the highest level of integrity in all aspects of the executive branch's involvement with scientific and technological processes. The Director shall confer, as appropriate, with the heads of executive departments and agencies, including the Office of Management and Budget and offices and agencies within the Executive Office of the President (collectively, the "agencies"), and recommend a plan to achieve that goal throughout the executive branch. Specifically, I direct the following:

1. Within 120 days from the date of this memorandum, the Director shall develop recommendations for Presidential action designed to guarantee scientific integrity throughout the executive branch, based on the following principles:

(a) The selection and retention of candidates for science and technology positions in the executive branch should be based on the candidate's knowledge, credentials, experience, and integrity;

(b) Each agency should have appropriate rules and procedures to ensure the integrity of the scientific process within the agency;

(c) When scientific or technological information is considered in policy decisions, the information should be subject to well-established scientific processes, including peer review where appropriate, and each agency should appropriately and accurately reflect that information in complying with and applying relevant statutory standards;

(d) Except for information that is properly restricted from disclosure under procedures established in accordance with statute, regulation, Executive Order, or Presidential Memorandum, each agency should make available to the public the scientific or technological findings or conclusions considered or relied on in policy decisions;

(e) Each agency should have in place procedures to identify and address instances in which the scientific process or the integrity of scientific and technological information may be compromised; and

(f) Each agency should adopt such additional procedures, including any appropriate whistleblower protections, as are necessary to ensure the integrity of scientific and technological information and processes on which the agency relies in its decisionmaking or otherwise uses or prepares.

2. Each agency shall make available any and all information deemed by the Director to be necessary to inform the Director in making recommendations to the President as requested by this memorandum. Each agency shall coordinate with the Director in the development of any interim procedures deemed necessary to ensure the integrity of scientific decisionmaking pending the Director's recommendations called for by this memorandum.

3. (a) Executive departments and agencies shall carry out the provisions of this memorandum to the extent permitted by law and consistent with their statutory and regulatory authorities and their enforcement mechanisms.

(b) Nothing in this memorandum shall be construed to impair or otherwise affect:

(i) authority granted by law to an executive department, agency, or the head thereof; or

(ii) functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(c) This memorandum is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity, by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.

4. The Director is hereby authorized and directed to publish this memorandum in the Federal Register.

Message from the  
Administrator  
05/11/2009 03:14 PM

To All EPA Employees  
cc  
bcc  
Subject Our Work So Far

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**MEMORANDUM**

**SUBJECT:** Our Work So Far  
**FROM:** Administrator Lisa P. Jackson  
**TO:** All EPA Employees

Colleagues:

Since January, we have been hard at work to protect human health and the environment for all Americans.

In just a few short months, we've made significant strides forward on key issues like protecting children's health, creating green jobs, and confronting climate change. EPA is indeed leading the way.

I recorded a brief message to say thank you for all you've done to make that possible. Please take a moment to watch it here:



I'm proud of all that we've done to safeguard the places where people live, work, play and learn, and the difference that has made in communities across the country.

We're off to a very strong start, and I'm excited about the opportunities ahead of us.

Sincerely,

Lisa P. Jackson

Mass Mailer  
05/14/2009 02:51 PM

To All EPA Employees  
cc  
bcc  
Subject EPA Finalists for Service to America Awards

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## **MEMORANDUM**

**SUBJECT:** EPA Finalists for Service to America Awards

**FROM:** Craig E. Hooks, Acting Assistant Administrator  
Office of Administration and Resources Management

**TO:** All EPA Employees

Each year the [Partnership for Public Service](#) recognizes the exceptional work of government employees with their 2009 Service to America Awards, also known as the Sammie Awards. I'm proud to announce that this year, EPA has three finalists for the 2009 Awards.

Cara Peck, a Life Scientist in Region 9 and Kristen Taddonio, the Director of Climate Choice in the Office of Air and Radiation have both been nominated for the Call to Service Medal.

Regan Murray and the Threat Ensemble Vulnerability Assessment (TEVA) Research Team in Cincinnati have been nominated for the Homeland Security Medal.

Cara Peck is being recognized for her efforts to help urban areas improve the way they process food waste, promoting efficiency and innovation in reusing waste materials as a source of renewable energy.

Kristen Taddonio is being recognized for creating a unique industry-government alliance to accelerate the adoption of greener technologies and help grow our green economy.

Regan Murray and the TEVA Research Team are being recognized for improving the safety of U.S. water supplies by designing a sophisticated software suite to identify risks and solutions to

possible terrorist attacks.

Please join me in congratulating them on this honor, and thanking them for the hard work they do everyday.

The winners of the 2009 Service to America Awards will be announced on September 23 in Washington, DC. We wish all of our nominees the best of luck, and commend them for representing EPA as some of the nation's best and brightest.

Message from the  
Administrator  
06/03/2009 04:23 PM

To All EPA Employees  
cc  
bcc  
Subject New Members of EPA Team

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## **MEMORANDUM**

**SUBJECT:** New Members of EPA Team  
**FROM:** Administrator Lisa P. Jackson  
**TO:** All EPA Employees

Colleagues:

We have some more great news on new team members at EPA. Yesterday, the Senate confirmed Gina McCarthy as the Assistant Administrator for the Office of Air and Radiation. I'm also proud to announce that next month, Cameron Davis will join EPA as my Senior Advisor on the Great Lakes.

Prior to her confirmation, Gina McCarthy served as the Commissioner of the Connecticut Department of Environmental Protection. In her 25 year career, she has worked at both the state and local levels on critical environmental issues, helped coordinate policies on economic growth, energy, transportation and the environment, and has extensive experience with the Regional Greenhouse Gas Initiative, the nation's first market-based, greenhouse cap-and-trade system. In her new post at the Office of Air and Radiation, Gina will be a leading advocate for win-win strategies to confront climate change and strengthen our green economy.

Cameron Davis began working on behalf of the Great Lakes more than 20 years ago as a volunteer for the Alliance for the Great Lakes. Today he heads the Alliance as its President and CEO. Under Cam's leadership, the Alliance won the American Bar Association's Distinguished Award for Environmental Law & Policy, making it the first citizens' nonprofit to ever receive such recognition. Prior to leading the Alliance for the Great Lakes, Cam spent time as an adjunct clinical assistant professor of law at the University of Michigan Law School. He was

also part of the United Nations Environment Programme in Nairobi, Kenya, where he assisted efforts on the Montreal protocol, and served in the EPA's Office of Regional Counsel in Chicago.

Both Gina and Cam will be instrumental in ensuring that EPA is leading the way in addressing our most urgent environmental priorities. Please join me in welcoming our new colleagues.

Sincerely,  
Lisa P. Jackson

Message from the  
Administrator  
07/21/2009 11:02 AM

To All EPA Employees  
cc  
bcc  
Subject Announcement of new Associate Administrators

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**MEMORANDUM**

**SUBJECT:** Announcement of new Associate Administrators

**FROM:** Administrator Lisa P. Jackson

**TO:** All EPA Employees

I would like to share news of three key appointments to the senior staff at EPA: **Lisa Heinzerling**, who has been named Associate Administrator for the Office of Policy, Economics and Innovation (OPEI); **David McIntosh**, who has been appointed as Associate Administrator for the Office of Congressional and Intergovernmental Relations (OCIR); and **Seth Oster**, who recently assumed the position of Associate Administrator for the Office of Public Affairs (OPA).

I am extremely pleased that Lisa, David and Seth have accepted these appointments. They each bring extraordinary experience and expertise to their respective positions and will play integral roles in working with me and the rest of the EPA's senior management in helping to move our agenda forward. All three appointments are effective immediately.

Lisa has spent the past months as my chief advisor on climate issues, helping move our efforts forward at a critical time. At OPEI, Lisa will bring her considerable experience and intellect to bear on solving some of our most pressing environmental and economic challenges. She will also continue to play a role advising me on climate matters.

David has spent the past months working as a principal advisor to me on legislative climate issues, and now assumes overall responsibility for our government relations at the national, state and local levels. He has an extensive background on Capitol Hill and on environmental and

energy issues generally. He will be an enormous asset, particularly with the legislative agenda before us now and going forward.

Seth brings to the EPA and the Office of Public Affairs broad experience from both inside and outside of government. In directing the work of OPA, he will play a vital role in leading our efforts to reach out to new communities and consistencies, promoting environmental education initiatives and generating public support for EPA's mission.

As we welcome Lisa, David and Seth, I also want to note – with gratitude – the work of several others. In particular, Marcia Mulkey and Joyce Frank have skillfully managed OPEI and OCIR, respectively, as Acting Associate Administrators. Their efforts, and those of many others within the Office of the Administrator, have greatly facilitated our transition and ably supported the agency's accomplishments during these first six months.

Again, congratulations and thanks to Lisa, David and Seth. Please join me in welcoming them.

Sincerely,  
Lisa P. Jackson

Mass Mailer  
09/21/2009 09:34 AM

To All EPA Employees  
cc  
bcc  
Subject Pollution Prevention Week: September 21-27

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## **MEMORANDUM**

**SUBJECT:** Pollution Prevention Week: September 21-27

**FROM:** Steve Owens  
Assistant Administrator, Office of Prevention, Pesticides and Toxic Substances

**TO:** All EPA Employees

As we celebrate Pollution Prevention Week this week, let's remind ourselves of the central role P2 plays in EPA's programs and our personal lives.

The Pollution Prevention Act of 1990 charged EPA with making source reduction the option of first choice for the nation's waste management programs. Now, almost twenty years later, this charge has brought us a long way. P2 has been integrated widely into the Agency's policies, partnerships, regulations, permit programs and enforcement activities.

Even more, pollution prevention is making a difference in our lives and in the choices we make. For example, choosing a household cleaning product with a Design for the Environment label is an assurance of safer chemicals. Purchasing an Energy Star product significantly reduces electricity demand and prevents unnecessary greenhouse gas emissions, and the WaterSense label helps consumers make decisions on quality, water-efficient products.

P2 also will play a key role in addressing the major issues facing this Agency. We are committed to tackling global climate change by reducing greenhouse gas emissions. We must find more effective ways of preventing industrial, agricultural and municipal wastes from entering our nation's waterways and polluting precious resources like the Chesapeake Bay. We

must rethink the very nature of the materials we use, the energy sources we rely on, and wastes that can be avoided, in order to increase efficiency and minimize pollution. And we must do all this in a manner to strengthen the nation's economic engine, expand environmentalism to include all Americans, and create a more sustainable future.

Pollution prevention can be, is, and will be at the heart of all these objectives. Finding bold solutions to our most pressing environmental problems will require us to embrace approaches that include P2 solutions. Next year will mark the 20th anniversary of the P2 Act and over the coming year, I look forward to working with you to explore ways to ensure that P2 is a foundation of our efforts to address priority issues in the decade ahead.

As we move forward with the Administrator's priorities, I encourage everyone at EPA to look for the type of win-win solutions that reduce pollution at the source. The Pollution Prevention Program stands ready to assist in this effort and help identify P2 options and true multimedia, cross-program solutions.

Message from the  
Administrator  
10/02/2009 10:53 AM

To All EPA Employees  
cc  
bcc  
Subject A Week of Accomplishments

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Colleagues:

In the last five days, we have announced two groundbreaking initiatives to protect our health and our environment, and set the stage for important actions in the years ahead. Thank you for an extraordinary week at EPA.

On Tuesday, at a speech at the Commonwealth Club of San Francisco, I announced a new framework for modernizing our 30-year-old law on chemical management. Chemical safety is an issue I have identified as a priority for my tenure as EPA Administrator, and this announcement was a first step in assuring the public that chemicals in our homes and in our environment are safe. EPA is now working with Congress, the health community, environmental groups, and the chemical industry to revitalize critical safeguards to protect the health of every American. The fruits of this collaboration will be chemical management laws that effectively assess new and existing chemicals, and protect all Americans from unacceptable risks.

On Wednesday, I had the privilege of speaking at the 2nd Governors' Global Climate Summit, hosted by California Governor Arnold Schwarzenegger. Before my speech, I signed a proposed rule to use the Clean Air Act to begin reducing emissions from the nation's largest greenhouse gas emitting facilities. Under this rule, large facilities would be required to adopt efficient technologies when they are constructed or upgraded, helping us significantly reduce greenhouse gases from sectors that account for nearly 70 percent of non-vehicle emissions. Along with lower emissions, this rule would also accelerate the use of efficient, innovative clean technologies across the entire economy. In short, we can reduce emissions, drive technology innovation, and protect the environment – all without placing an undue burden on the vast majority of businesses in our economy. This is the latest of several historic actions EPA has taken to confront climate change and spark clean energy innovation that will help create jobs all across the country.

Below are links to the two speeches, where you can read more about these announcements:

[9/29/09 Remarks to the Commonwealth Club of San Francisco](#)

[9/30/09 Remarks to the Governors' Global Climate Summit](#)

Everyone at EPA should take great pride in these important advances in our mission to protect human health and the environment. Thank you again for your work and dedication. Weeks like this one should remind us of the difference we can make in the lives of millions of people.

Sincerely,

Lisa P. Jackson

Message from the  
Administrator  
11/12/2009 03:04 PM

To All EPA Employees  
cc  
bcc  
Subject Welcoming our new RAs and CFO

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**MEMORANDUM**

**SUBJECT:** Welcoming our new RAs and CFO

**FROM:** Administrator Lisa P. Jackson

**TO:** All EPA Employees

Colleagues:

I'm proud to share with you the addition of six new members to our EPA team.

Earlier this month, President Obama announced his selections for Regional Administrators in EPA Regions 1, 2, 3, 6 and 9. I'm glad to welcome H. Curtis "Curt" Spalding as RA in Region 1, Judith Enck as RA Region 2, Shawn M. Garvin as RA in Region 3, Dr. Alfredo "Al" Armendariz as RA in Region 6, and Jared Blumenfeld as RA in Region 9. Regional Administrators for the EPA are responsible for promoting state and local environmental protection efforts and serving as a liaison to state and local government officials. Each of our new RAs have been chosen based on their ability to develop and implement innovative environmental strategies and get results for the communities they serve.

I'm also proud to welcome Barbara Bennett to EPA as our Chief Financial Officer. As CFO, Barbara will play an essential part in stewarding our agency's financial resources. She will be the lead on the critical investments EPA makes to protect health and the environment, and will ensure that taxpayer dollars are being used effectively and transparently to serve the needs of the public.

I'm attaching brief bios of our new colleagues. Please take a moment to read them and get to

know Curt, Judith, Shawn, Al, Jared and Barbara a little better as they step into their new roles.

I'm proud to welcome them to our hard working EPA team.

Sincerely,  
Lisa P. Jackson, Administrator

### **Biographies**

**Curt Spalding, RA for Region 1:** H. Curtis "Curt" Spalding has extensive experience in environmental protection as an advocate, policy analyst and administrator. For almost 20 years, he served as Executive Director of Save The Bay in Rhode Island, a nationally recognized, 20,000-member environmental advocacy and education organization. He established the Narragansett BayKeeper and Habitat Restoration programs, and oversaw the successful completion of the \$9 million Explore The Bay Campaign and construction of the Save The Bay Center at Fields Point in Providence, RI. Prior to joining Save The Bay, Curt was an Environmental Protection Specialist and Presidential Management Intern at EPA's offices in Boston and Washington, D.C. He received his bachelor's degree from Hobart College and an M.P.A. from SUNY at Albany in Albany, NY.

**Judith Enck, RA for Region 2:** Judith Enck has almost 30 years of experience in environmental protection. Most recently she served as the Deputy Secretary for the Environment in New York State since 2007. She has worked as a policy advisor to the Attorney General of New York, Executive Director of Environmental Advocates of New York, and as a Senior Environmental Associate with the New York Public Interest Research Group. She also serves on a number of boards in New York, including the New York State Energy Board and the New York State Superfund Management Board. Judith received her bachelor's degree from the College of Saint Rose and lives in Poestenkill, New York.

**Shawn M. Garvin, RA for Region 3:** Shawn M. Garvin has worked for EPA Region 3 for more than 10 years, and currently serves as EPA Region 3's Senior State and Congressional Liaison. In that position Shawn is the primary point of contact for Congressional delegations and state and local officials throughout the region. He joined EPA in 1997, serving as Special Assistant to the Regional Administrator. Prior to that, Shawn worked for then-Senator Joe Biden and County Executive Dennis Greenhouse. He has a bachelor's degree from the University of Delaware.

**Al Armendariz, RA for Region 6:** Dr. Alfredo "Al" Armendariz is an Associate Professor at Southern Methodist University in Dallas, Texas, where he has taught environmental and civil engineering. For the past 15 years, Al worked in a variety of research and academic positions and has published several of his findings. He has worked as a research assistant at the MIT Center for Global Change Science at their Atmospheric Chemistry Laboratory, and as a chemical engineer for the Radian Corporation in North Carolina. In 2002 he joined the faculty at Southern Methodist University and spent a summer on special assignment to EPA's Dallas office as an Environmental Scientist. Al received his S.B. in chemical engineering from the Massachusetts Institute of Technology, an M.E. in Environmental Engineering from the University of Florida, and a Ph.D. in Environmental Engineering from the University of North Carolina at Chapel Hill.

**Jared Blumenfeld, RA for Region 9:** Jared Blumenfeld has been the Director of the San Francisco Department of Environment for eight years, serving as the primary environmental decision-maker for 28,000 city staff and a \$6.5 billion budget. He also managed the San Francisco Recreation and Parks Department which oversaw 242 world-class parks and recreational centers like Golden Gate Park, Candlestick Park, and Harding Park PGA golf course. He is a founder of the Business Council on Climate Change, an organization that unites local businesses to confront climate change, and his varied experiences include overseeing the Treasure Island Redevelopment Authority, leading the first United Nations World Environment Day hosted by the United States, directing international initiatives to protect eight million acres of wildlife habitat, and editing an annual report on international environmental case law at Cambridge University. Jared received his law degrees at the University of London and the University of California.

**Barbara J. Bennett, Chief Financial Officer:** Barbara J. Bennett is a global business executive with over 25 years of experience. Most recently, she served as the Senior Executive Vice President and Chief Financial Officer of Discovery Communications. From 1990 to 2007, Barbara was a key member of the team that built the parent company of the Discovery Channel into a global media enterprise, with more than 100 channels in 170 countries, reaching one billion subscribers in over 30 languages. As CFO, Barbara was responsible for the worldwide finances of the company, including accounting, treasury, budgeting, reporting, audit, tax activities, and evaluation of new growth opportunities. She led a multicultural, multilingual team located in the five leading international hub offices and corporate headquarters. Since 2007, she has been an independent consultant working with companies and nonprofit organizations with interests in media, hospitality, tourism, and professional sports. Barbara serves on the board of National Rehabilitation Hospital and chairs the investment committee of Presbyterian Homes & Family Services. She earned her bachelor's degree from Vanderbilt University and has completed executive programs at Harvard Business School and Yale University.

Message from the  
Administrator  
12/11/2009 03:05 PM

To All EPA Employees  
cc  
bcc  
Subject A Week to Remember

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**MEMORANDUM**

**SUBJECT:** A Week to Remember

**FROM:** Administrator Lisa P. Jackson

**TO:** All EPA Employees

Colleagues:

This week we made history.

On Monday, I signed the finalized endangerment finding on greenhouse gases, a decision that has been years in the making. The long-overdue finding cements 2009's place in history as the year when our government – and our agency – truly began addressing the challenge of greenhouse gas pollution and seizing the opportunities of clean energy reform. This achievement resulted from the hard work of so many of you within the agency – in particular, our colleagues in the Office of Air and Radiation. They worked tirelessly to prepare this finding and collect and respond to an overwhelming number of public comments received – nearly 400,000 in all. I thank all of them – and all of you – for your incredible efforts.

We are now on a path towards enduring, pragmatic solutions to reduce greenhouse gases. We've already set in motion groundbreaking initiatives like the clean cars rule – with the nation's first-ever limits on GHGs from American vehicles – and the creation of a nationwide, and what I believe will be world-leading, greenhouse gas reporting system.

These are important tools for fulfilling our responsibility to future generations and tackling climate change today. Our actions also send a clear message to the global community that the United States – with EPA leading the way – is committed to acting on the greatest environmental challenge of our time.

That message to our global partners was absolutely critical this week in my talks at the United Nations Climate Change Conference in Copenhagen. I can't tell you how proud I was to represent the United States and all of us here at EPA in the meetings I attended. The world is watching – and they are excited about the hard work you are doing. I met with individuals, government officials and stakeholders from all around the world; I saw innovative ideas taking shape to protect our planet, and was particularly inspired by the energy and enthusiasm of the many young people in attendance.

We have much work left to do. We are off and running on our far-reaching efforts to reduce greenhouse emissions, grow the clean energy economy, and free ourselves from our dependence on foreign oil that threatens our national security and our economy. We're also moving full steam ahead to clean up our water, reform chemical management, reduce dangerous pollution in the air we breathe, and expand the conversation on environmentalism.

But I would like you to take just a moment to reflect on our accomplishments this week, and all that we have accomplished this year. Thank you so much for all of your hard work, and your commitment to protecting the health and environment of the American people.

Sincerely,  
Lisa P. Jackson

Message from the  
Administrator  
02/01/2010 03:19 PM

To All EPA Employees  
cc  
bcc  
Subject A Responsible Budget Proposal for FY2011

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**SUBJECT:** A Responsible Budget Proposal for FY2011  
**FROM:** Administrator Lisa P. Jackson  
**TO:** All EPA Employees

Colleagues:

This afternoon I joined a press call to outline our Fiscal Year 2011 budget proposal. Our budget is the foundation of our work together, and it is important for me to share the details with you directly. This EPA has improved and protected the health and environment of millions of Americans. That is reason enough to come to work at EPA, but we also know that keeping our communities clean and healthy is essential to a sustainable economy. The clean air, clear water, and green jobs that EPA makes possible are critical to rebuilding the foundations for prosperity that are lifting our country out of recession.

The President's FY2011 Budget is a fiscally responsible strategy for federal government, with core investments in education, clean energy, infrastructure and innovation. It does what government should always do: create the conditions that help American families, communities and small businesses thrive. It also includes tough decisions. Families across America are tightening their budgets and the President has directed us to do the same.

EPA's proposed budget for FY2011 is \$10 billion. Although that is a reduction from FY2010, it continues to support our work on the seven priorities for EPA's future. Here are some of the highlights:

### **Taking Action On Climate Change**

The budget includes an increase of more than \$43 million for implementation of the Greenhouse Gas Reporting Rule and permitting and enforcement under the Clean Air Act. It will continue work on the groundbreaking clean cars program, help develop common sense solutions for cutting emissions from major stationary and mobile sources, and promote current and future carbon capture and sequestration projects. It also invests \$55 million for the successful ENERGY STAR program, helping cut energy costs and greenhouse emissions for homes and businesses.

### **Cleaning Up Our Communities**

We are removing pollution and creating jobs, starting with \$215 million for Brownfields planning, cleanup, job training and redevelopment. We will also provide funding for assessment and cleanup of underground storage tanks and other petroleum contamination on Brownfields. We are proposing \$1.3 billion for Superfund cleanup efforts across the country, and continuing the commitment to civil and criminal enforcement. The budget also proposes \$27 million for EPA's new Healthy Communities Initiative, which includes, among other investments, \$6 million for the Clean, Green, and Healthy Schools Initiative and an increase of \$5 million for sustainability and Smart Growth work, including support for the Interagency Partnership for Sustainable Communities.

### **Improving Air Quality**

We will support enhanced air monitoring and enforcement efforts already underway. The Healthy Communities Initiative provides \$6 million to improve air toxics monitoring capabilities where children and other sensitive populations live, work, learn and play, and address compliance and enforcement issues in those communities. Air improvements will also come through significant assistance to states.

### **Expanding the Conversation on Environmentalism and Working for Environmental Justice**

This budget supports ongoing efforts to expand the conversation on environmentalism and work for environmental justice. Along with \$8 million in Environmental Justice funding, our Brownfields funding increases will target under-served and economically disadvantaged neighborhoods, places where environmental cleanups and new jobs are most needed. We're also proposing \$9 million for Community Water Priorities in the Healthy Communities Initiative, funds that will help underserved communities restore urban waterways and address water quality challenges.

### **Protecting America's Waters**

To further protect America's waters, the budget proposes \$2 billion for the Clean Water State Revolving fund and \$1.3 billion for the Drinking Water State Revolving Fund, investments that build on unprecedented levels of support in our FY2010 budget and the Recovery Act. We are requesting \$63 million for the Chesapeake Bay program, including increased funding to implement President Obama's Chesapeake Bay Executive Order; almost \$17 million to address nutrient pollution in the Mississippi River Basin; \$300 million for the historic Great Lakes Restoration Initiative; and a proposed \$10 million for work on sustainable water infrastructure systems, more than doubling green infrastructure research.

### **Building Strong State and Tribal Partnerships**

We are proposing \$1.3 billion in categorical grants to bolster state and tribal environmental protection, including \$83 million in increased support to help states meet Clean Air Act requirements – the air improvement support I mentioned earlier – as well as \$45 million more for water enforcement and permitting programs. We are also proposing a new \$30 million grant program to help tribes implement environmental programs, and a \$9 million increase in Tribal General Assistance Program grants.

### **Assuring the Safety of Chemicals**

We are proposing \$56 million to continue development of chemical management plans for high-concern chemicals, as well as \$29 million for the continuing effort to eliminate childhood lead poisoning and \$6 million to support national efforts to mitigate exposure to high-risk legacy chemicals, such as mercury and asbestos.

We are also requesting a science budget of \$847 million to enhance, among other things, air toxics research and studies of the effects of hydraulic fracturing on drinking water. The largest scientific research increase will go towards our Science to Achieve Results, or STAR grants, where we are

proposing an increase of \$26 million to study endocrine disruptors and other emerging contaminants of concern.

To ensure the effectiveness of all these efforts, the budget includes approximately \$618 million for EPA's Enforcement and Compliance Assurance Programs. That funding will strengthen our compliance efforts with local officials, residents and businesses and ensure that we are protecting our most vulnerable populations from harmful environmental threats.

These are the highlights of a budget that reduces costs while strengthening American communities and boosting the green economy. We made some very difficult choices, but we believe these responsible, targeted investments will protect our health and the environment, advance creative programs and innovative solutions, and help build a new foundation for our prosperity. This budget meets our serious fiscal challenges and supports the work you do each day, ensuring that we can provide core services and add to our list of historic advances in protecting the health and environment of all Americans.

Sincerely,  
Lisa P. Jackson, Administrator

Mass Mailer  
08/16/2010 01:33 PM

To All EPA Employees  
cc  
bcc  
Subject The U.S. Environmental Protection Agency's International  
Priorities

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## **MEMORANDUM**

**SUBJECT:** The U.S. Environmental Protection Agency's International Priorities

**TO:** All EPA Employees

Today our world faces unprecedented environmental challenges ranging from making sure our air, water and land are healthy to facing down the growing threat of climate change. At the U.S. Environmental Protection Agency, it is part of our mission to confront these challenges both at home and around the world.

While we have a long history of international collaboration on numerous global environmental issues, our bilateral and multilateral partnerships have taken on a renewed significance. The Commission for Environmental Cooperation is one of those vital partnerships. Since 1994, the Commission has been focused on developing innovative, collaborative solutions to reduce environmental impacts and promote mutual prosperity.

Today at the CEC's annual meeting, I will publicly announce EPA's international priorities. It is our vision that by working with global partners we can advance our shared priorities, including adapting to climate change, ensuring national security, facilitating commerce, promoting sustainable development, protecting vulnerable populations and engaging diplomatically around the world. Following are the six international priorities that will guide our work toward achieving these goals.

**Building Strong Environmental Institutions and Legal Structures:** Countries need adequate governmental structures to enforce environmental protections. The EPA will work with countries such as India, Ghana, Kenya and Brazil to develop and support the promotion of good governance, improve judicial and legal structures and design the regulatory systems necessary for effective environmental protection around the world.

**Combating Climate Change by Limiting Pollutants:** We have taken important steps to reduce greenhouse gas emissions here at home, but the global challenge of climate change requires a global solution. To make significant progress in reducing the effects of climate change, we must cut pollution throughout the world. The EPA will promote global strategies to reduce greenhouse gas emissions and other pollutants, in particular methane from landfills and black carbon from cookstoves. These pollutants are damaging especially vulnerable regions such as the Himalayan glaciers and the Arctic.

**Improving Air Quality:** Much of the pollution that contributes to climate change and increases cases of asthma and other respiratory diseases is concentrated in urban areas, which are growing in the U.S. and around the world. The EPA will work with organizations and local and national governments, such as Jakarta, Indonesia, to improve urban air quality in rapidly developing cities and communities.

**Expanding Access to Clean Water:** Water bodies in the United States and throughout the world remain imperiled. The EPA will support global partners and regions, such as the Caribbean, in creating safe and efficient drinking-water and wastewater treatment systems. We also will help in providing long-term, sustainable and high-quality drinking water and sanitation systems for overburdened and underserved communities such as those along the U.S.-Mexican border.

**Reducing Exposure to Toxic Chemicals:** Today, chemicals are prevalent in everything from food to baby bottles. As children develop, they are especially vulnerable to these chemicals, particularly mercury and lead. While we are working closely with Congress to strengthen our chemical laws, the EPA also will work with our global partners to provide protections for our people and consistency for industry. In working with partners like the United Nations Environment Programme, we will strive to reduce or eliminate the impact of pesticides and other toxic chemicals.

**Cleaning Up Hazardous E-Waste:** The electronics that provide us with convenience often end up discarded in developing countries where improper disposal can threaten local people and the environment. The EPA recognizes this urgent concern and will work with our international partners to address the issues of hazardous waste. In the near-term, we will focus on ways the EPA can improve the design, production, handling, reuse, recycling, exporting and disposal of hazardous electronic waste.

These priorities are built around the challenges and opportunities inherent in our mission to protect human health and the environment in the United States and throughout the global community. Aligning with the seven EPA priorities I issued earlier this year, these six international priorities will serve as extensions of our domestic agenda to guide our work during the months and years ahead.

I have complete confidence in the talent and spirit of our workforce. As we embrace these priorities to confront the environmental challenges before us, I will count on your energy, ideas and passion to help lead the way.

Sincerely,  
Lisa P. Jackson

HQ Mass Mail  
09/17/2010 11:23 AM

To All HQ  
cc  
bcc  
Subject MONDAY ON IPTV: ADMINISTRATOR JACKSON WITH ENVIRONMENTAL VISIONARY AMORY LOVINS - "REINVENTING FIRE"

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**MEMORANDUM**

**SUBJECT:** MONDAY ON IPTV: ADMINISTRATOR JACKSON WITH ENVIRONMENTAL VISIONARY AMORY LOVINS – “REINVENTING FIRE”

**FROM:** Seth Oster  
Associate Administrator for External Affairs and Environmental Education

**TO:** EPA Headquarters Employees

This Monday, Administrator Jackson continues the 40th anniversary Speakers Series with a special presentation by environmental visionary Amory Lovins.

Mr. Lovins will preview “Reinventing Fire”, a roadmap for ending the United States' reliance on oil & coal by the year 2050 via innovations in technology, design, policy, and business strategy. The study will be published in 2011.

Mr. Lovins is a consultant and an experimental physicist, who was educated at Harvard and Oxford. He has advised industries and heads of state for four decades on innovations in energy use and has written hundreds of papers and 29 books including "Winning the Oil Endgame" and "Natural Capitalism."

Doors will open at 11:30 a.m. in the Rachel Carson Green Room, Ariel Rios South entrance.

IPTV will broadcast the event at 12:10 p.m. EDT and video will later be posted on the EPA intranet.

Each office has received a number of passes, which the respective Assistant Administrators have distributed.

The monthly Speaker Series allows EPA employees to hear environmental thought leaders and green innovators discussing a wide range of timely environmental issues.

We hope you can join Administrator Jackson for this special event.

HQ Mass Mail  
09/23/2010 01:09 PM

To All HQ  
cc  
bcc  
Subject Monday Demonstration in Federal Triangle Area

[Visit the Agency's Intranet for More Information](#)

**EPA@Work**

[All Hands Email-Archive](#)

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**This message is being sent to all Headquarters EPA Employees.**  
**Please do not reply to this mass mailing.**  
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**MEMORANDUM**

**SUBJECT:** Monday Demonstration in Federal Triangle Area

**FROM:** Craig E. Hooks  
Assistant Administrator

**TO:** All Headquarters Employees

I want you to be aware of a planned demonstration in the Federal Triangle area on Monday, September 27. This demonstration, called "Appalachia Rising! Day of Action," is sponsored by a coalition of groups opposed to mountaintop coal mining. Following a weekend conference, the Monday event is scheduled to begin at Freedom Plaza at 10 a.m., with an initial march to 12<sup>th</sup> Street, stopping at EPA headquarters around mid-day to give some of speeches, and then continuing to Constitution Avenue and 14<sup>th</sup> Street and, ending at Lafayette Park by the White House for a rally. Day of Action organizers say the demonstration may include "dignified, peaceful civil disobedience."

The Federal Protective Service (FPS), which provides security at special events on federal property, has estimated that as many as 1,500 to 2,000 participants may be involved and therefore will have an increased presence for this event. FPS has recommended that EPA implement the following precautionary measures:

- Be prepared to close entrances to Ariel Rios North, South, East and West buildings for security reasons, as needed. (We do not anticipate that entrances to the Ronald Reagan Building [RRB] and facilities outside Federal Triangle will be affected);
- Check EPA badges outside the entrances rather than inside the lobbies, and

- Temporarily disable automatic entrance buttons; plenty of personnel will be on hand to assist with the doors.

Here's what you can do to help with preparedness for this Monday event:

- Limit the amount of visitors on site that day. If visitors are necessary, please forward the names by noon, September 24, to EPA HQ Security ([EPA-HQ\\_Security@epa.gov](mailto:EPA-HQ_Security@epa.gov)). Visitors not on a list will have to wait outside the facility for their EPA escort;
- Wear your EPA badge on a lanyard or clipped to your outer clothing and, as you approach a facility entrance, hold the badge near your face so guards can quickly check your photo. (Should the badge photo no longer clearly resemble you, it is suggested that you get a replacement badge before September 27<sup>th</sup>. The HQ badge office is located in the RRB, room M300, Tuesdays-Fridays between 8 a.m. and 4 p.m.).

I do not expect significant interruptions to EPA business on September 27. However, shuttle service interruptions may be possible, and I believe that sensible precautions are advisable. I thank you for your assistance and encourage anyone with questions to contact our Security Operations Branch Chief, Diane Dixon, at [Dixon.Diane@epa.gov](mailto:Dixon.Diane@epa.gov), or (202)564-2154.

Mass Mailer  
11/01/2010 12:32 PM

To All EPA Employees  
cc  
bcc  
Subject National American Indian and Alaska Native Heritage Month

[Visit the Agency's Intranet for More Information](#)

**EPA@Work**

[All Hands Email-Archive](#)

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**This message is being sent to all EPA Employees.**  
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**MEMORANDUM**

**SUBJECT:** National American Indian and Alaska Native Heritage Month

**FROM:** Rafael DeLeon, Acting Director  
Office of Civil Rights

**TO:** All EPA Employees

The U.S. Environmental Protection Agency is proud to join other Federal agencies in observing National American Indian and Alaska Native Heritage Month during November. The opening event for Headquarters will be held on Thursday, November 4, 2010, from 10:30 to 11:30 a.m. in the EPA East Building, Room 1153.

This year's theme is *"Life is Sacred - Celebrate Healthy Native Communities."* American Indian Heritage Month gives us the opportunity to reflect on the long history of proud and strong men and women and their experiences, knowledge, language and cultural traditions.

We are honored to have Mr. Les Lo Baugh as this year's featured guest speaker. As Senator Alan Cranston's legislative aide, Mr. Lo Baugh assisted in writing the first drafts of several major pieces of environmental legislation, including the Endangered Species, Clean Air, Clean Water, Offshore Drilling and Federal Noise Abatement Acts. He served as general counsel for Niagara Mohawk Power Company and Pacific Enterprises, and headed up Fulbright & Jaworski's West Coast environmental practice group. He has helped local

governments draft ordinances around Leadership in Energy and Environmental Design (LEED) certification, represented developers on many of the largest LEED projects in the country, and assisted major corporations with their environmental policies. Mr. Lo Baugh has also had substantial experience with Native American legal matters. He is currently a shareholder in the law firm of Brownstein, Hyatt, Farber, and Schreck in Los Angeles, California.

During the month, EPA will sponsor programs and events observing National American Indian and Alaska Native Heritage Month throughout its facilities. I encourage all managers and employees to support and participate in these activities. For more information, please contact Secody Hubbard at (202)564-7284 or Susan Morris, Assistant Director at (202)564-7272.

Mass Mailer  
11/19/2010 11:58 AM

To All EPA Employees  
cc  
bcc  
Subject TUESDAY ON IPTV: ADMINISTRATOR JACKSON, CHIEF  
SPEECHWRITER MICHAEL MOATS AND  
ENVIRONMENTAL AUTHORS - WRITING FOR THE  
ENVIRONMENT

[Visit the Agency's Intranet for More Information](#)

**EPA@Work**

[All Hands Email-Archive](#)

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**MEMORANDUM**

SUBJECT: TUESDAY ON IPTV: ADMINISTRATOR JACKSON, CHIEF  
SPEECHWRITER MICHAEL MOATS AND ENVIRONMENTAL  
AUTHORS – WRITING FOR THE ENVIRONMENT

FROM: Seth Oster  
Associate Administrator of Public Affairs

TO: All EPA Employees

On November 23, 2010, Administrator Lisa P. Jackson will host the latest installment of our 40th Anniversary Speaker Series: Environmental Authors. The Administrator's Chief Speechwriter Michael Moats will moderate a conversation with environmental authors about the importance of environmental writing in increasing awareness on environmental issues.

**IPTV will broadcast the event at 11:25 a.m. EDT and video will later be posted on the EPA intranet.**

The panel will feature authors that have garnered national attention, including:

**Daniel Esty**, co-author of *Green to Gold: How Smart Companies Use Environmental Strategy to Innovate, Create Value, and Build Competitive Advantage*. Esty is a former EPA official and

leading corporate environmental strategy practitioner.

**Anna Lappé**, a respected writer and speaker on sustainability, food politics, globalization and social change, is the author of the bestselling *Diet for a Hot Planet: The Climate Crisis at the End of Your Fork and What You Can Do About It*.

**Benjamin Ross** is the co-author with Steven Amter of *The Polluters: The Making of Our Chemically Altered Environment*, a history of environmental protection and the chemical industry.

Doors will open at 11:00 a.m. in the Rachel Carson Green Room, Ariel Rios South entrance. Each office has received a number of passes, which the respective Assistant Administrators have distributed. If you have not received a pass, please tune in on IPTV starting at 11:25 a.m. EDT.

The monthly Speaker Series allows EPA employees to hear environmental thought leaders and green innovators discussing a wide range of timely environmental issues.

We hope you can join Administrator Jackson for this special event.

Mass Mailer  
12/13/2010 12:03 PM

To All EPA Employees  
cc  
bcc  
Subject TOMORROW ON IPTV (Seats Available): ADMINISTRATOR JACKSON, NBC'S ANNE THOMPSON, AND INTERNATIONAL DEVELOPMENT EXPERTS

[Visit the Agency's Intranet for More Information](#)

**EPA@Work**

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**MEMORANDUM**

SUBJECT: TOMORROW ON IPTV (Seats Available): ADMINISTRATOR JACKSON,  
NBC'S ANNE THOMPSON, AND INTERNATIONAL DEVELOPMENT  
EXPERTS

FROM: Seth Oster  
Associate Administrator of Public Affairs

TO: All EPA Employees

Tomorrow, December 14, Administrator Jackson will host EPA's final 40th Anniversary Speaker Series event, titled Global Sustainable Development. NBC chief environmental correspondent Anne Thompson will moderate a discussion with international development experts on how environmental protection and innovation are driving sustainable green growth and development.

**The event will be held at EPA Headquarters in the Rachel Carson Green Room (Ariel Rios South Entrance) and will be broadcast on IPTV at 11:05 a.m. EDT. The video will later be posted on the EPA intranet.**

Our expert panel on global sustainability issues will include:

- **Inger Andersen**, Vice President of Sustainable Development at the World Bank overseeing environment, infrastructure, urban and social development;
- **Michael Levi**, Senior Fellow at the Council on Foreign Relations , author of *On Nuclear Terrorism*, and a global climate change, energy and foreign policy specialist;
- **Andrew Revkin**, Senior Fellow at the Pace University Academy for Applied Environmental Studies, former reporter for *The New York Times* for 15 years, and author of *The Times'* Dot Earth blog;
- **Katherine Sierra**, Senior Fellow for Global Economy and Development at Brookings Institute and an expert on global climate finance and energy; and
- **Aaron Williams**, Director of the United States PeaceCorps, as well as a Member of the Council on Foreign Relations, USAID Advisory Committee on Voluntary Foreign Aid, and the US Senior Foreign Service.

For those attending the event, doors open at 10:45 a.m. **If you would like to attend, please email Candace White, [white.candace@epa.gov](mailto:white.candace@epa.gov), by 3 p.m. today.**

The monthly Speaker Series allows EPA employees to hear environmental thought leaders and green innovators discussing a wide range of timely issues.

We hope you can join Administrator Jackson for this special event.

Mass Mailer  
01/20/2011 05:57 PM

To All EPA Employees  
cc  
bcc  
Subject Important Staff Announcement

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Dear Colleagues,

I am pleased to announce the appointment of Michael Goo as associate administrator for the U.S. Environmental Protection Agency's Office of Policy. Michael, who will start with us on January 31, has extensive experience in the public and private sectors, most recently with the House of Representatives where he served as staff director and chief counsel of the House Select Committee on Energy Independence and Global Warming. During his tenure he played a key role in drafting and negotiating the Waxman-Markey clean energy legislation passed by the House.

Before serving on the House Select Committee, Michael was the climate legislative director for the Natural Resources Defense Council and worked with the Senate Committee on Environment and Public Works. During the Clinton Administration, Michael was appointed special assistant to the general counsel here at the EPA and transitioned to a career position in the Office of the General Counsel's Air and Radiation Law Office. He has earned several awards at the EPA, including bronze and gold medals and an EPA OGC Award for Excellence. Michael graduated from Washington University School of Law and earned cum laude honors during his undergraduate studies at Vassar College.

We look forward to working with Michael as he returns to the EPA. Please join me in welcoming him to our team and showing him the best we have to offer as One EPA.

Sincerely,  
Lisa P. Jackson, Administrator

Mass Mailer  
10/13/2010 01:21 PM

To All EPA Employees  
cc  
bcc  
Subject Guidance for Green Travel Policies and Practices

[Visit the Agency's Intranet for More Information](#)

**EPA@Work**

[All Hands Email-Archive](#)

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**MEMORANDUM**

**SUBJECT:** Guidance for Green Travel Policies and Practices

**FROM:** Stefan Silzer  
Acting Director, Office of Financial Management  
Office of the Chief Financial Officer

**TO:** All EPA employees

I am pleased to announce EPA's participation in the Federal Green Travel Initiative which is a government-wide partnership to develop strategies for reducing greenhouse gas emissions directly attributed to travel.

As a part of this initiative, GSA recently released [Guidance for Sustainable Temporary Duty \(TDY\) Travel Policies and Practices](#) (FTR Bulletin 10-06, September 30, 2010). I encourage all EPA employees to incorporate this guidance into their official travel management activities, policies, and procedures.

The initiative is an excellent opportunity for EPA to promote its mission and goals on a government-wide level. We can protect human health and the environment by taking action on climate change and improving air quality, while also working towards the President's goal of cutting Federal emissions 13% by 2020, as outlined in Executive Order 13514, [Federal Leadership in Environmental, Energy, and Economic Performance](#) .

Some of the actions Federal employees can take to reduce these emissions and to reduce overall

travel costs include:

- Use teleconferencing, video conferencing, and webinars in lieu of travel
- Plan travel as far in advance as possible to take advantage of reduced fares
- Use alternative modes of transportation while off-site (public transportation; hybrid taxis and rental cars; walking; ridesharing)
- Stay in hotels that participate in green lodging programs that incorporate energy efficiency, water conservation, or waste reduction
- Select lodging facilities that minimize transportation needed to TDY location
- Participate in hotel linen and recycling programs; reduce energy use when not in the room

EPA took a leadership role with its development of an EPA Green Travel Initiative last year, and I encourage all EPA employees to continue to lead by example.

For more information, contact Jeanne Conklin, Staff Director, Financial Policy and Planning Staff, at (202) 564-5342 or [conklin.jeanne@epa.gov](mailto:conklin.jeanne@epa.gov). Please find Bulletin FTR 10-06 attached.



FTR-sustainable TDY- bulletin10-06.pdf

Mass Mailer  
11/24/2010 01:32 PM

To All EPA Employees  
cc  
bcc  
Subject EPA's 40th Anniversary Commemoration Events - OPEN HOUSE PROGRAM ATTACHED

[Visit the Agency's Intranet for More Information](#)

**EPA@Work**

[All Hands Email-Archive](#)

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**MEMORANDUM**

SUBJECT: EPA's 40th Anniversary Commemoration Events - OPEN HOUSE PROGRAM ATTACHED

TO: All EPA Employees

As the anniversary of the EPA's founding on December 2, 1970, draws near, EPA employees are invited to mark your calendars for a commemorative event to recognize the Agency's extraordinary achievements throughout four decades. Our theme for the year-long recognition of the EPA's 40th anniversary – Healthier Families. Cleaner Communities. A Stronger America. – honors the hard work we do every day to fulfill our vital mission. During our Anniversary week, Administrator Jackson will host or attend events in various regions. These events will highlight many of our successes over the past 40 years and some of our exciting plans for the future.

**Mellon Auditorium, December 2, 2:30pm - 4:30pm**

EPA's headquarters commemoration will occur on Thursday afternoon, December 2, 2010, at the Mellon Auditorium in Washington, D.C., with presentations recognizing the EPA, its people, its programs and the progress we have made since the day we opened our doors. Likewise, each regional office will have its own event to mark the EPA's legacy. To ensure that we commemorate this milestone as One EPA and so that every employee can participate, the headquarters event will be broadcast on IPTV. For those employees in Washington, please be reminded that seating is limited in the Mellon Auditorium so it is recommended that you **RSVP at <http://epa40th.eventbrite.com>** as soon as possible. You will also receive updates and valuable information on this RSVP site.

Mellon Auditorium, 1301 Constitution Avenue NW  
1:30pm ET - Doors Open  
2:30pm ET - Program begins (LIVE broadcast on IPTV)  
4:30pm ET - Program Ends

**"OneEPA" Headquarters Open House , Ariel Rios, December 2, 9am - Noon - [PROGRAM ATTACHED]**

On the morning of EPA's anniversary, EPA headquarters at Ariel Rios will host an open house for Agency employees in Washington, DC to jointly reflect on the past 40 years of our work and to educate one another about our efforts and accomplishments. Program offices will feature exhibits and demonstrations, such as OECA's Environmental Crime Scene Display and Demo, attendees can tour the Emergency Operations Center, and many other stops on the building Open House tour. There will also be a special Green Room program featuring the Deputy Administrator, conversations with Assistant Administrators and a presentation from the Aspen Institute on their recently-compiled list of EPA's most important achievements. (Please see the attached brochure with program of speakers). This is an opportunity, as employees' work schedules allow, to be educated on the work of their colleagues. No RSVP required. All employees can enter at Ariel Rios main entrance and must carry their EPA badge.

EPA Ariel Rios Complex, 12th & Pennsylvania NW  
9:00 am to 12:00 noon

For additional information on EPA's 40th anniversary, visit [www.epa.gov/40th](http://www.epa.gov/40th).



openhouse\_booklet\_draft2.pdf

Mass Mailer  
11/29/2010 04:20 PM

To All EPA Employees  
cc  
bcc  
Subject RSVP Reminder: EPA's 40th Anniversary Commemoration Events

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**EPA@Work**

[All Hands Email-Archive](#)

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Colleagues--

Today marked the beginning of EPA's week-long commemoration of the agency's 40th anniversary. It kicked off this morning as Administrator Jackson was present at the Aspen Institute's Washington, DC headquarters for their unveiling of the Institute's list of "10 Ways EPA has Strengthened America" over the past 40 years. The list was compiled by a group of more than 20 thought leaders brought together by the Aspen Institute. For those of you who have not yet seen the list or the accompanying report, you can find it on the EPA Web site ([www.epa.gov](http://www.epa.gov)).

Please remember that EPA employees are welcome, as their work schedules allow, to attend events in their regions this week as well as events at headquarters on December 2nd, and are reminded to RSVP as soon as possible for the EPA@40 Commemorative Program in the Mellon Auditorium, this Thursday, December 2, from 2:30- 4:30 pm. Administrator Jackson will lead the program, featuring EPA staff from around the country, special guests and a world-renowned musical artist who will sing a special rendition of "America the Beautiful."

Seats are filling up quickly, so please RSVP at <http://epa40th.eventbrite.com> as soon as possible. You will also receive updates and valuable information on this RSVP site.

If you are unable to attend, you are invited to watch the event live on IPTV.

More Info:  
Mellon Auditorium, 1301 Constitution Avenue NW  
1:30pm ET - Doors Open  
2:30pm ET - Program begins (LIVE broadcast on IPTV)

4:30pm ET - Program Ends

"OneEPA" Headquarters Open House, Ariel Rios, December 2, 9am-Noon

"OneEPA" Headquarters Open House offers an amazing opportunity for EPA's DC employees to jointly reflect on the past 40 years of our work and to educate one another about our efforts and accomplishments. There will also be a special Green Room program featuring the Deputy Administrator, conversations with Assistant Administrators and a presentation from the Aspen Institute on their list - released this morning - of some of EPA's most important achievements. (Please see the attached brochure with program of speakers). No RSVP required. All employees can enter at Ariel Rios main entrance and must carry their EPA badge.

More Info:

EPA Ariel Rios Complex, 12th & Pennsylvania NW

9:00 am to 12:00 noon

The theme for our year-long recognition of the EPA's 40th anniversary is Healthier Families. Cleaner Communities. A Stronger America.

For additional information on EPA's 40th anniversary, and to view The Aspen Institute's list visit [www.epa.gov/40th](http://www.epa.gov/40th).



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Mass Mailer  
11/30/2010 03:32 PM

To All EPA Employees  
cc  
bcc  
Subject RSVP Reminder: EPA's 40th Anniversary Commemoration Events

[Visit the Agency's Intranet for More Information](#)

**EPA@Work**

[All Hands Email-Archive](#)

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Colleagues—

Today we continue our week-long commemoration of the EPA's 40th anniversary with events taking place throughout the regions. Administrator Jackson spent the morning in Region 4 recognizing young innovators at Atlanta's Coretta Scott King Leadership Academy with Atlanta Mayor Kasim Reed and other key leaders. She signed a Memorandum of Understanding with the Academy to partner with EPA on math and science initiatives.

Please remember that EPA employees are welcome, as their work schedules allow, to attend events in their regions this week as well as events at headquarters on December 2nd, and are reminded to RSVP as soon as possible for the EPA@40 Commemorative Program in the Mellon Auditorium, this Thursday, December 2, from 2:30- 4:30 pm. Administrator Jackson will lead the program, which includes video presentations featuring EPA staff from around the country and special guests.

Seats are filling up quickly, so please RSVP at <http://intranet.epa.gov/> as soon as possible. You will also receive updates and valuable information about the event on this site.

If you are unable to attend, you are invited to watch the event live on IPTV.

More Info:

Mellon Auditorium, 1301 Constitution Avenue NW

1:30pm ET - Doors Open

2:30pm ET - Program begins (LIVE broadcast on IPTV)

4:30pm ET - Program Ends

"OneEPA" Headquarters Open House, Ariel Rios, December 2, 9am-Noon

"OneEPA" Headquarters Open House offers an amazing opportunity for EPA's DC employees to jointly reflect on the past 40 years of our work and to educate one another about our efforts and accomplishments. There will also be a special Green Room program featuring the Deputy Administrator, conversations with Assistant Administrators and a presentation from the Aspen Institute on their list of some of EPA's most important achievements. (Please see the attached brochure with program of speakers). No RSVP required. All employees can enter at Ariel Rios main entrance and must carry their EPA badge.

More Info:

EPA Ariel Rios Complex, 12th & Pennsylvania NW

9:00 am to 12:00 noon

The theme for our year-long recognition of the EPA's 40th anniversary is Healthier Families. Cleaner Communities. A Stronger America.

For additional information on EPA's 40th anniversary, visit <http://intranet.epa.gov/>



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Mass Mailer  
12/01/2010 04:18 PM

To All EPA Employees  
cc  
bcc  
Subject Last Day to RSVP for tomorrow's EPA@40 Commemorative event

[Visit the Agency's Intranet for More Information](#)

**EPA@Work**

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Colleagues--

The past three days of EPA's 40<sup>th</sup> anniversary commemoration have provided many opportunities to inform the public on EPA's work. On Tuesday, the Administrator highlighted the agency's long-standing commitment to children's health at the Coretta Scott King Young Women's Leadership Academy in Atlanta; and she spent more time with students today as she visited with the New York Harbor High School.

Please remember that EPA employees are welcome, as their work schedules allow, to attend events in their regions this week as well as events at headquarters on December 2nd, and are reminded to RSVP as soon as possible for the EPA@40 Commemorative Event in the Mellon Auditorium, **tomorrow**, December 2, from 2:30- 4:30 pm. Administrator Jackson will lead the program, which includes video presentations featuring EPA staff from around the country and special guests. **Further details and ticketing information for the EPA@40 Commemorative Program are available below.**

Seats are on a first-come, first-serve basis for the EPA@40 Commemorative Program, so please RSVP at <http://intranet.epa.gov/> as soon as possible. You will also receive updates and valuable information on this site.

If you are unable to attend EPA@40, you are invited to watch the event live on IPTV.

More Info:

Mellon Auditorium, 1301 Constitution Avenue NW

Thursday, December 2, 2010

1:30pm ET - Doors Open

2:30pm ET - Program begins (LIVE broadcast on IPTV)

4:30pm ET - Program Ends

"OneEPA" Headquarters Open House, Ariel Rios, December 2, 9am-Noon

The "OneEPA" Headquarters Open House, which precedes the EPA@40 event, offers an amazing opportunity for EPA's DC employees to jointly reflect on the past 40 years of our work and to educate one another about our efforts and accomplishments. There will also be a special Green Room program featuring the Deputy Administrator, conversations with Assistant Administrators and a presentation from the Aspen Institute on their list of some of EPA's most important achievements. (Please see <http://intranet.epa.gov/> for a program of speakers and more information). No RSVP required. All employees can enter at Ariel Rios main entrance and must carry their EPA badge.

More Info:

EPA Ariel Rios Complex, 12th & Pennsylvania NW

Thursday, December 2, 2010

9:00 am to 12:00 noon

The theme for our year-long recognition of the EPA's 40th anniversary is: Healthier Families. Cleaner Communities. A Stronger America.

For additional information on EPA's 40th anniversary, visit <http://intranet.epa.gov/>

We look forward to seeing you tomorrow!

### **EPA@40 Commemorative Program Details and Ticketing Information:**

**TIME:** Doors will open at 1:30 PM. We ask that all attendees arrive before the program begins at 2:30 PM. Seating will be available on a first-come, first-serve basis. *Standing room will be provided at the back of the room for late-comers.*

**TICKETS:** A PDF ticket was included in your Order Confirmation email from Eventbrite. All attendees must *print this paper ticket and bring that and their EPA badge* to the event.

**LOCATION:** Mellon Auditorium, 1301 Constitution Avenue NW, Washington DC. *Please enter on Constitution Avenue.*

**SECURITY:** All attendees will go through metal detectors. Please limit the amount of items you bring, as purses and small bags are permitted, but large cases and shopping bags are not. Coat check will NOT be available.

**FACILITY INFORMATION:** A sign language interpreter will be present. *Wheelchair accessible entry is located between EPA East And Mellon Auditorium*



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**Mass Mailer**  
03/15/2011 05:02 PM

To All EPA Employees  
cc  
bcc  
Subject TOMORROW ON IPTV: Press conference on Mercury and  
Air Toxics Standards - 11:00 a.m. EST



**MEMORANDUM**

**SUBJECT:** TOMORROW ON IPTV: Press conference on Mercury and Air Toxics Standards  
- 11:00 a.m. EST

**TO:** All EPA Employees

Colleagues,

Tomorrow Administrator Jackson will join American Lung Association President Charles D. Connor and American Academy of Pediatrics President O. Marion Burton, M.D., F.A.A.P. to discuss EPA's Mercury and Air Toxics Standards - the first ever national standards for mercury and other air toxics from coal-fired power plants.

They will be joined by Dr. Jonathan Truwit, a pulmonary and critical specialist at the University of Virginia Health System and member of the American Thoracic Society who will discuss the impacts these harmful emissions have on his patients.

You will have the opportunity to watch this announcement live on IPTV at 11:00 a.m. EST.

To find IPTV on your computer, look among the icons next to your START button on the lower left side of your computer screen. Look for CISCO IPTV Viewer and click on Channel 1.

**Message from the  
Administrator**  
06/09/2011 11:54 AM

To All EPA Employees  
cc  
bcc  
Subject Staff Announcement



Dear Colleagues:

It is with bittersweet emotions that I announce the impending departure of David McIntosh, our associate administrator for the Office of Congressional and Intergovernmental Relations. David, who has been with the U.S. Environmental Protection Agency since the earliest days of my administration, has accepted a position in the private sector and will leave the EPA on June 24.

I cannot thank David enough for his contributions to our efforts during the past two-and-a-half years. His extensive experience working in the U.S. Senate, particularly on climate and energy issues, as well as his deep knowledge of the Clean Air Act and his grasp of public policy made him an invaluable advisor to me and our team. His thoughtful, candid and considered counsel will be greatly missed. On behalf of everyone who worked with him, I wish him well and continued success in his career.

We will finalize and announce a formal succession in the coming weeks. Our strong OCIR team of Arvin Ganesan, Sarah Pallone, Laura Vaught and Joyce Frank will continue to work closely with David during this period of transition.

Again, we offer David our best wishes and our gratitude.

Sincerely,  
Lisa P. Jackson

Mass Mailer  
09/01/2011 05:15 PM

To All EPA Employees  
cc  
bcc  
Subject Telling the Truth About the Environment and Our Economy



Yesterday, Administrator Jackson published the piece below on [Huffington Post](#), in which she shares her thoughts on the important role EPA plays in safeguarding the health of all Americans.

We wanted to share the piece with you. You can read it below, or on the [Administrator's website](#).

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**Telling the Truth About the Environment and Our Economy**  
**By Lisa P. Jackson**

It's a certainty in Washington that lobbyist talking points and inside-the-beltway speeches are going to be overblown and exaggerated. But lately, misleading claims about the EPA's work have been making their way into the mainstream debate.

The most notable is an industry report that the EPA is responsible for an unprecedented "train wreck" of clean air standards that will lead to the mass closure of power plants. The "train wreck" claim has been repeated by everyone from congressional leaders to major newspapers. It sounds pretty scary, but the trouble with these reports -- there is no "train wreck."

Earlier this month a Congressional Research Service report concluded that industry's claims were made "before EPA proposed most of the rules whose impacts they analyze," and are based on "more stringent requirements than EPA proposed in many cases."

On the issue of plant closures, I take the word of industry leaders like the Chairman and CEO of Exelon Corporation, who said "These regulations will not kill coal... up to 50% of retirements are due to the current economics of the plant due to natural gas and coal prices." The Congressional Research Service report also found that EPA's standards will primarily affect "coal-fired plants more than 40 years old that have not, until now, installed state-of-the-art pollution controls." That echoed the remarks of the CEO of American Electric Power from April of this year: "We've been quite clear that we fully intend to retire the 5,480 megawatts of our overall coal fleet because they are less efficient and have not been retrofitted in any particular way."

This is just one example from the larger debate over the EPA's effect on the economy. That's an important debate when job creation is our nation's top priority, and that makes it all the more troubling to see the EPA attacked for measures we haven't actually proposed, and to hear our fundamental responsibility of protecting the health and environment for all Americans targeted as an enemy of job

creation.

Some in Washington are working to weaken safeguards and undermine laws that protect our families from pollution that causes asthma, cancer and other illnesses, especially in children. Big polluters are lobbying Congress for loopholes to use our air and water as dumping grounds. The result won't be more jobs; it will be more mercury in our air and water and more health threats to our kids. As a senior official from the Bush EPA recently wrote, "Abolishing the EPA will not cause a revival of America's economy, but it will certainly result in a major decline in public health and our quality of life."

It's time for a real conversation about protecting our health and the environment while growing our economy. EPA's 40 years of environmental and health protection demonstrate our nation's ability to create jobs while we clean our air, water and land.

When big polluters distort EPA's proposals as a drag on our economy, they ignore the fact that clean air, clear water and healthy workers are all essential to American businesses.

They also overlook the innovations in clean technology that are creating new jobs right now. The CEO of Michigan's Clean Light Green Light recently said, "EPA has opened the doors to innovation and new economic opportunities. By spurring entrepreneurs who have good ideas and the drive to work hard, the EPA has helped give rise to countless small businesses in clean energy, advanced lighting, pollution control and more, which in turn are creating jobs."

It's time to recognize that delays of long expected health standards leave companies uncertain about investing in clean infrastructure, environmental retrofits, and the new workers needed to do those jobs. These are potential opportunities for engineers and scientists, as well as pipefitters, welders and steelworkers. Pledges to weaken or slow proposed standards, many of which have been developed over years and with industry input, prevent businesses from investing in those jobs.

Some leaders in Congress have already stated their intent to roll back critical environmental protections when they return to session. Misleading claims are translating into actions that could dismantle clean air standards that protect our families from mercury, arsenic, smog and carbon dioxide. All of this is happening despite the evidence of history, despite the evidence of Congress' own objective Research Service, and despite the need for job creation strategies that go well beyond simply undermining protections for our health, our families and our communities.

Telling the truth about our economy and our environment is about respecting the priorities of the American people. More than 70 percent of Americans want EPA to continue to do its job effectively. Those same Americans want to see a robust economic recovery. We have the capacity to do both things if we don't let distractions keep us from the real work of creating jobs.

Message from the  
Administrator  
01/11/2012 01:03 PM

To All EPA Employees  
cc  
bcc  
Subject President Obama's Visit



Dear Colleagues:

Yesterday I was proud to join all of you in welcoming President Barack Obama to the U.S. Environmental Protection Agency. It was one of many great moments in our time here and an affirmation of the important work we do. As the president said in his speech, which was webcast to every region, the EPA has a "vital mission," and "Over the past three years, because of your hard work, we've made historic progress."

I could not agree more.

I have provided the full transcript of his remarks below. I also want to remind you that his speech will be replayed on IPTV today at 2 p.m. EDT, and can be viewed at any time at this link on the White House website:

<http://www.whitehouse.gov/photos-and-video/video/2012/01/10/president-obama-speaks-environmental-protection-agency-staff>

President Obama's praise for our performance is yet another reason I am so proud to be serving as Administrator during this historic time at the EPA. Thank you again for all the work that you do.

Sincerely,

Lisa P. Jackson

**Transcript:**

REMARKS BY THE PRESIDENT TO ENVIRONMENTAL PROTECTION AGENCY STAFF

Andrew W. Mellon Auditorium

Washington, D.C.

2:51 P.M. EST

THE PRESIDENT: Thank you! Thank you, EPA! (Applause.) Thank you, everybody. Thank you so much. It is wonderful to see you. It is great to see you. Thank you, thank you.

Now, everybody can have a seat. I know Lisa is making you guys all stand up. (Laughter.) But you can all relax.

It is wonderful to be here with all of you. Thank you so much for all the great work you do. I want to first acknowledge your outstanding Administrator, Lisa Jackson. (Applause.) She has done an extraordinary job leading this agency. But here's what I want all of you to know: Not only is she good on policy, not only is she tough and able to present the EPA's mission so effectively to the public, but she also has your back. (Applause.) She is an advocate on behalf of all the people who work so hard here at the EPA. And so you should know that your boss loves you, even if she doesn't always show it, I don't know. (Laughter.)

The main reason I'm here is simple: I just want to say thank you. I want to say thank you to each and every one of you, because the EPA touches on the lives of every single American every single day. You help make sure that the air we breathe, the water we drink, the foods we eat are safe. You protect the environment not just for our children but their children. And you keep us moving towards energy independence.

And it is a vital mission. Over the past three years, because of your hard work, we've made historic progress on all these fronts. Just a few weeks ago, thanks to the hard work of so many of you, Lisa and I was able to announce new common-sense standards to better protect the air we breathe from mercury and other harmful air pollution. And that was a big deal. (Applause.) And part of the reason it was a big deal was because, for over 20 years, special interest groups had successfully delayed implementing these standards when it came to our nation's power plants. And what we said was: "Enough." It's time to get this done.

And because we acted, we're going to prevent thousands of premature deaths, thousands of heart attacks and cases of childhood asthma.

There are families that are going to be directly impacted in a positive way because of the work that you do. Because you kept fighting -- and some of you have been fighting this fight for a long time, long before I was here and long before Lisa was here.

And so your tenacity and stick-to-it-ness is making a difference.

Because of you, across the board, we're cutting down on acid rain and air pollution. We're making our drinking water cleaner and safer. We're creating healthier communities. But that's not all. Safeguarding our environment is also about strengthening our economy. I do not buy the notion that we have to make a choice between having clean air and clean water and growing this economy in a robust way. I think that is a false debate. (Applause.)

Think about it: We established new fuel economy standards, a historic accomplishment that is going to slash oil consumption by about 12 billion barrels, dramatically reduces pollution that contributes to climate change, and saves consumers thousands of dollars at the pump, which they can then go spend on something else.

As part of the Recovery Act, you cleaned up contaminated sites across the country, which helped to rid neighborhoods of environmental blight while putting Americans back to work.

We don't have to choose between dirty air and dirty water or a growing economy. We can make sure that we are doing right by our environment and, in fact, putting people back to work all across America. That's part of our mission.

When we put in place new common-sense rules to reduce air pollution, we create new jobs building and installing all sorts of pollution-control technology. When we put in place new emissions standards for our vehicles, we make sure that the cars of tomorrow are going to be built right here in the United States of America, that we're going to win that race.

When we clean up our nation's waterways, we generate more tourists for our local communities. So what's good for the environment can also be good for our economy.

Now, that doesn't mean that there aren't going to be some tensions. That doesn't mean that there aren't going to be legitimate debates that take place. That doesn't mean that it's not important for every single one of us to think about how can we make sure that we are achieving our goals in the smartest way possible, in the most efficient ways possible, in the least bureaucratic ways possible, in the clearest ways possible. That's also part of our mission.

There's not a federal agency that can't get better and be smarter in accomplishing our mission, and we have an obligation every

single day to think about how can we do our business a little bit better. How can we make sure the taxpayers are getting every dime's worth that they're paying in order to achieve these important common goals that we have?

But I believe we can do it, and you've shown me that we can do it over these last three years. So I could not be prouder of the work that you all do every single day as federal employees. I know the hours can be long. I know that sometimes spending time getting these policies right means less time at home than you'd like, and you're missing birthday parties, or you're missing a soccer game, and the spouse is not happy with you. I know a little bit about that sometimes. (Laughter.) I know these jobs are demanding.

But I also know what compelled you to enter public service in the first place -- and that's the idea that you could make a difference; that you could leave behind a planet that is a little cleaner, a little safer than the one we inherited.

And I have to tell you that part of why I get excited when I see some of the work that you're doing is because our next generation is so much more attuned to these issues than I was when I was growing up. I can tell you when I sit down and I talk to my kids, probably the area where they have the most sophisticated understanding of policy is when it comes to the environment. They understand that the decisions we make now are going to have an impact on their lives for many years to come. And their instincts are right. So your mission is vital.

And just think of what this agency has been able to do over the last four decades. There's so many things we now take for granted. When I hear folks grumbling about environmental policy, you almost want to do a Back to the Future -- (laughter) -- kind of reminder of folks of what happens when we didn't have a strong EPA. The year before President Nixon created the EPA, the Cuyahoga River was so dirty from industrial pollution and oil slicks that it literally caught on fire. In my hometown, the Chicago River -- you probably could not find anything alive in there -- (laughter) -- four decades ago. Now it's thriving -- to the benefit of the city. Today, because of your work, 92 percent of Americans have access to clean water that meets our national health standards.

Before the EPA was created, our cars were spewing harmful lead pollution into the air, with all sorts of impacts, especially on children. Today, because of your work, air pollution is down by more than half, and lead pollution is down more than 90 percent from a generation ago.

So all of you, and all of those who served before you, have made a difference. Our environment is safer because of you. Our country is stronger because of you. Our future is brighter because of you. And I want you to know that you've got a President who is grateful for your work and will stand with you every inch of the way as you carry out your mission to make sure that we've got a cleaner world. (Applause.)

So, thank you. God bless you. God bless the United States of America. Thank you. (Applause.)

END

3:02 P.M. EST

**Mass Mailer**  
02/16/2012 05:05 PM

To All EPA Employees  
cc  
bcc  
Subject EPA Scientific Integrity Policy

Visit the Agency's Intranet for More Information. | All Hands Email



This message is being sent to all EPA Employees. Please do not reply to this mass mailing.

**MEMORANDUM**

SUBJECT: EPA Scientific Integrity Policy  
FROM: Bob Perciasepe, Deputy Administrator  
TO: All EPA Employees

Dear Colleagues:

Science is the backbone of EPA's decision-making, and the Agency's ability to pursue its mission to protect human health and the environment depends upon the integrity of the science on which it relies. As such, I am pleased to announce the enactment of a new Scientific Integrity Policy that builds on our long history of scientific safeguards and further ensures that sound science drives Agency decision making.

On March 9, 2009, President Obama issued an executive memorandum that articulated the need for sound science to inform and guide agency decisions on a wide range of issues, including improvement of public health, protection of the environment, increased efficiency in the use of energy and other resources, mitigation of the threat of climate change, and protection of national security. In response, the Office of Science and Technology Policy (OSTP) provided foundational principles and specific expectations for scientific integrity in the Federal government. In particular, OSTP asked the Federal agencies to develop scientific integrity policies that included four areas: scientific integrity in government, public communications, use of Federal Advisory Committees, and professional development of government scientists and engineers.

The final policy incorporates stakeholder input from the EPA Science and Technology Policy Council, OSTP, the public, and our Agency scientists. It also establishes a Scientific Integrity Committee to implement this policy and provide an annual report. In advance of completing the annual report, the Scientific Integrity Committee will conduct an Agency-wide annual meeting on scientific integrity that will include the involvement of senior EPA leadership, reports from offices and programs, and an opportunity for input from the EPA scientific community.

The environmental policies, decisions, guidance, and regulations that impact the lives of all Americans every day must be grounded, at a most fundamental level, in sound, high quality science. When dealing

with science, it is the responsibility of every EPA employee to conduct, utilize, and communicate science with honesty, integrity, and transparency, both within and outside the Agency.

The Scientific Integrity Policy and its implementation have my full support, as well as the support of the Administrator, Science Advisor, and all Assistant and Regional Administrators. It is effective immediately and will ensure that science continues to drive our efforts to protect human health and the environment.

The complete policy is available at:

[http://www.epa.gov/osa/pdfs/epa\\_scientific\\_integrity\\_policy\\_20120115.pdf](http://www.epa.gov/osa/pdfs/epa_scientific_integrity_policy_20120115.pdf)