Protecting the Franchise

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Western Hemisphere, Oxy Oil and Gas

U.S. Environmental Protection Agency
Natural Gas STAR
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Worldwide Operations
Worldwide Production

Thousands of BOE/Day

U.S.  Middle East  Latin America  Other

1997: 395
1998: 438
1999: 425
2000: 461
2001: 476
2002: 515
2003: 547
2004: 566

5.3% CAGR
Worldwide Proven Reserves

(Millions of BOE)

- Horn Mountain -

<table>
<thead>
<tr>
<th>Year</th>
<th>US</th>
<th>International</th>
</tr>
</thead>
<tbody>
<tr>
<td>2001</td>
<td>1,698</td>
<td>543</td>
</tr>
<tr>
<td>2002</td>
<td>1,755</td>
<td>556</td>
</tr>
<tr>
<td>2003</td>
<td>1,804</td>
<td>667</td>
</tr>
<tr>
<td>2004</td>
<td>1,844</td>
<td>688</td>
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2001 2002 2003 2004
Protecting the Franchise

- Build goodwill before we need it
- Focus on the details
- Demonstrate good stewardship
- Seek creative solutions
- Tackle the difficult problems
Building Goodwill
Focus on the Details

Oxy Employee Injury and Illness Rate
(per 100 workers per year)
Focus on the Details

Injury and Illness Rate
(per 100 workers per year)

- Computer Training: 0.30
- Stockbrokers: 0.33
- Oil & Gas Industry: 1.8
- Chemical Industry: 2.6
- All Industries: 5.0
- Bottle Water Filling: 16.7

Demonstrate Good Stewardship

BEFORE

AFTER
Demonstrate Good Stewardship
Seek Creative Solutions

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Tackle the Difficult Problems
Going Tankless
Automation
Automation
Methane to Markets
Good Steward + Good Neighbor = Good Business
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