

Message

From: Escoto, Michelle R [MEBP@chevron.com]
Sent: 3/28/2017 4:56:24 PM
To: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
CC: Wassmer, Maria (MTER) [MTER@chevron.com]
Subject: Mr. Watson's Thank You Letter to Scott Pruitt
Attachments: JSW - Ltr - Scott Pruitt.pdf

Dear Michelle,

Attached is a letter from Mr. John Watson to Mr. Scott Pruitt thanking him for last week's meeting. I would appreciate your providing a copy to him.

Many thanks in advance for your assistance.

Sincerely,

Michelle

Michelle R. Escoto
Executive Assistant
Office of the Chairman & CEO

Chevron Corporation
6001 Bollinger Canyon Road
San Ramon, CA 94583
Tel: (925) 842-0103
Fax: (925) 842-1230
mebp@chevron.com

This message may contain confidential information and is intended only for the use of the parties to whom it is addressed. If you are not an intended recipient, you are hereby notified that any disclosure, copying, distribution or use of any information in this message is strictly prohibited. If you have received this message in error, please notify me immediately at the telephone number indicated above.



John S. Watson
Chairman and Chief Executive Officer

March 27, 2017

Transmitted Via Email: hale.michelle@epa.gov

The Honorable Edward Scott Pruitt
Administrator
U.S. Environmental Protection Agency
1200 Pennsylvania Avenue NW
Washington, DC 20460

Dear Administrator Pruitt,

Thank you for taking the time to meet with Jeff Shellebarger and me during our trip to Washington last week. We appreciated the opportunity to discuss issues impacting oil and gas development in the U.S. and congratulate you again on your selection to this important office.

We applaud and support your commitment to regulatory reform. Appropriate regulations should be based on rigorous cost-benefit analysis, sound science, and pragmatic pathways for implementation. They should balance both economic and environmental goals. These actions will make the U.S. economy more competitive, create jobs, and encourage investment. Chevron has invested approximately \$50 billion domestically in capital and exploratory expenditures over the last five years and plans to invest \$30 billion in the U.S. over the next four years.

As we discussed, EPA's suite of methane regulations and parallel ozone standards present opportunities for improvement. Thank you for your willingness to consider these and other issues important to the oil and gas sector. Chevron stands ready to assist you and your staff to advance sound regulatory policies.

Please do not hesitate to contact me directly or Vice President of Government Affairs, Maria Pica Karp, at (202) 408-5858, if you or your staff have any questions on regulatory reform or other issues.

Sincerely,

A handwritten signature in black ink, appearing to read "John S. Watson", written in a cursive style.

Chevron Corporation
6001 Bollinger Canyon Road, San Ramon, CA 94583
Tel 925 842 3232 Fax 925 842 1230
swat@chevron.com

Message

From: Collins, Rebecca Honor [Rebecca.Collins@chevron.com]
Sent: 3/21/2017 6:45:31 PM
To: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
Subject: RE: mailing address

Thank you Michelle, I'm glad it all worked out as well!

Please find below addresses for Mr. Watson and Mr. Shellebarger:

John S. Watson
Chairman and CEO
Chevron Corporation
6001 Bollinger Canyon Road
San Ramon, CA 94583

Jeff Shellebarger
Chevron North America Exploration and Production Company
1400 Smith St - 49188
Houston TX 77002

Thank you,
Beccs

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Tuesday, March 21, 2017 2:13 PM
To: Collins, Rebecca Honor
Subject: **[**EXTERNAL**]** mailing address

Hello, Rebecca, I'm glad that everything worked out today. The Administrator would like to send notes to Mr. Watson and Mr. Shellebarger. What is the best address?

Thank you for your assistance!
Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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Message

From: Ghanta, Venu G [Venu.Ghanta@duke-energy.com]
Sent: 3/14/2017 7:55:16 PM
To: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
Subject: RE: Address for Lynn Good

Here's Lynn full information in case you need it in the future. Let me know if you need anything else...

Lynn Good, Chairman, President and CEO
Duke Energy
550 South Tryon Street
Charlotte, NC 28202
Office: 704-383-7649
Lynn.good@duke-energy.com

Mailing Address:
DEC 48/P.O. Box 1321
Charlotte, NC 28201

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Tuesday, March 14, 2017 3:15 PM
To: Ghanta, Venu G
Subject: RE: Address for Lynn Good

Thank you, and what about a mailing address?

From: Ghanta, Venu G [mailto:Venu.Ghanta@duke-energy.com]
Sent: Tuesday, March 14, 2017 3:10 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: Re: Address for Lynn Good

Hi Michelle-

Sure, her email address is lynn.good@duke-energy.com

Let me know if you need anything else.

Thanks, Venu

On Mar 14, 2017, at 1:57 PM, Hale, Michelle <hale.michelle@epa.gov> wrote:

*** Exercise caution. This is an EXTERNAL email. DO NOT open attachments or click links from unknown senders or unexpected email. ***

Greetings! Could you provide me with an appropriate address to send a note to Lynn from Administrator Pruitt?

Thank you!

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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Message

From: Nichols, Mark [Mark.Nichols@kochps.com]
Sent: 4/24/2017 1:39:30 PM
To: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
Subject: RE: Lunch with the Administrator

Not necessarily – just something convenient for the Administrator

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Monday, April 24, 2017 7:14 AM
To: Nichols, Mark <Mark.Nichols@kochps.com>
Subject: RE: Lunch with the Administrator

Sent by an external sender

Mark, do you have any favorites in DC?

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Saturday, April 22, 2017 4:57 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject: [SPAM] Re: Lunch with the Administrator

Thank you Sydney. Have a great weekend!

From: Hupp, Sydney <hupp.sydney@epa.gov>
Sent: Friday, April 21, 2017 2:01:04 PM
To: Nichols, Mark
Cc: Hale, Michelle
Subject: Lunch with the Administrator

Sent by an external sender

Hey again Mark,

Thanks for your time on the phone yesterday. Have you on the calendar for Lunch on May 10th at noon. Looping in Michelle to find you all a restaurant in DC.

Have a great weekend!

Sydney Hupp
Office of the Administrator- Scheduling

Personal Matters / Ex. 6

Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 4/10/2017 1:57:53 PM
To: Wehrum, William L. [wwehrum@hunton.com]
Subject: RE: Mailing Address

Thank you, sir.

From: Wehrum, William L. [mailto:wwehrum@hunton.com]
Sent: Monday, April 10, 2017 9:57 AM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: Mailing Address

Hi Michelle. My business address is:

Hunton & Williams LLP
2200 Pennsylvania Ave., NW
Washington, DC 20037

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Monday, April 10, 2017 9:55 AM
To: Wehrum, William L.
Subject: Mailing Address

Good morning, Mr. Wehrum. Could you send me your mailing address please?

Thank you and have a great week!

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 4/10/2017 1:54:56 PM
To: wwehrum@hunton.com
Subject: Mailing Address

Good morning, Mr. Wehrum. Could you send me your mailing address please?

Thank you and have a great week!

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 6/8/2017 3:39:49 PM
To: Hupp, Sydney [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d50089ff1a5b4c83baa0160afe2c33cb-Hupp, Sydne]
CC: Kientzle, Carli K. [Caroline.Kientzle@FaegreBD.com]
Subject: Re: Scott Pruitt CLE information

Personal Matters / Ex. 6

Pruitt.Scott@epa.gov

Sent from my iPhone

On Jun 8, 2017, at 11:25 AM, Hupp, Sydney <hupp.sydney@epa.gov> wrote:

Looping in Michelle who can help!

Sydney Hupp
Executive Scheduler
Office of the Administrator

Personal Matters / Ex. 6

From: Kientzle, Carli K. [<mailto:Caroline.Kientzle@FaegreBD.com>]
Sent: Thursday, June 8, 2017 11:22 AM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Subject: Scott Pruitt CLE information

Hi Sydney,

I work with Faegre Baker Daniels, and I was asked to file a CLE application on behalf of Scott Pruitt for the Energy & Environmental Symposium he recently spoke at. In order to file this application I will need his bar number and his email. Can you provide this information for me? If not, can you point me in the direction of where I can find this information?

Thank you!

Carli K. Kientzle
Business Development & Marketing Administrative Assistant
caroline.kientzle@FaegreBD.com Download vCard
D: +1 612 766 7179

Faegre Baker Daniels LLP
2200 Wells Fargo Center | 90 South Seventh Street | Minneapolis, MN 55402-3901, USA

Message

From: Hupp, Sydney [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D50089FF1A5B4C83BAA0160AFE2C33CB-HUPP, SYDNE]
Sent: 6/8/2017 3:25:00 PM
To: Kientzle, Carli K. [Caroline.Kientzle@FaegreBD.com]
CC: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
Subject: RE: Scott Pruitt CLE information

Looping in Michelle who can help!

Sydney Hupp

Executive Scheduler
Office of the Administrator

Personal Matters / Ex. 6

From: Kientzle, Carli K. [mailto:Caroline.Kientzle@FaegreBD.com]
Sent: Thursday, June 8, 2017 11:22 AM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Subject: Scott Pruitt CLE information

Hi Sydney,

I work with Faegre Baker Daniels, and I was asked to file a CLE application on behalf of Scott Pruitt for the Energy & Environmental Symposium he recently spoke at. In order to file this application I will need his bar number and his email. Can you provide this information for me? If not, can you point me in the direction of where I can find this information?

Thank you!

Carli K. Kientzle
Business Development & Marketing Administrative Assistant
caroline.kientzle@FaegreBD.com [Download vCard](#)
D: +1 612 766 7179

Faegre Baker Daniels LLP
2200 Wells Fargo Center | 90 South Seventh Street | Minneapolis, MN 55402-3901, USA

Message

From: Collins, Rebecca Honor [Rebecca.Collins@chevron.com]
Sent: 3/9/2017 9:33:50 PM
To: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Thank you, you too!

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Thursday, March 09, 2017 4:27 PM
To: Collins, Rebecca Honor
Subject: **[**EXTERNAL**]** RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

You bet! Have a nice weekend!

From: Collins, Rebecca Honor [mailto:Rebecca.Collins@chevron.com]
Sent: Thursday, March 9, 2017 4:26 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Cc: Rusterholz, Shawn <SRusterholz@chevron.com>; Goodman, Caitlyn S <CGoodman@chevron.com>; Davies, Hannah <Hannah.Davies@chevron.com>
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Thank you so much! That's great news!

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Thursday, March 09, 2017 4:21 PM
To: Collins, Rebecca Honor
Subject: **[**EXTERNAL**]** RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

I am happy to confirm!

From: Collins, Rebecca Honor [mailto:Rebecca.Collins@chevron.com]
Sent: Thursday, March 9, 2017 4:19 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Cc: Goodman, Caitlyn S <CGoodman@chevron.com>; Rusterholz, Shawn <SRusterholz@chevron.com>; Davies, Hannah <Hannah.Davies@chevron.com>; Jackson, Ryan <jackson.ryan@epa.gov>
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Hi Michelle:

I hope you are well. You asked me to follow up with you by Friday, but I am out of the office tomorrow. Please can you confirm that we can lock this meeting in for Tuesday, March 21st at 1:30pm?

Thank you for your help in advance,
Becs

From: Collins, Rebecca Honor
Sent: Monday, March 06, 2017 10:17 AM
To: 'Hale, Michelle'
Cc: Goodman, Caitlyn S; Rusterholz, Shawn [Cenergy International LLC]; Davies, Hannah; Jackson, Ryan
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Thank you so much Michelle, I have locked it in for **Tuesday, March 21st at 1:30pm.**

Kind regards,
Beccs

From: Hale, Michelle [<mailto:hale.michelle@epa.gov>]
Sent: Monday, March 06, 2017 9:37 AM
To: Collins, Rebecca Honor
Cc: Goodman, Caitlyn S; Rusterholz, Shawn [Cenergy International LLC]; Davies, Hannah; Jackson, Ryan
Subject: **[**EXTERNAL**]** RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Rebecca, thank you for following up. Let's tentatively plan for March 21 at 1:30 p.m. I should be able to confirm by the end of this week. Please reach out to me if I fail to contact you by Friday.

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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Sent: Monday, March 6, 2017 9:28 AM
To: Hale, Michelle <hale.michelle@epa.gov>
Cc: Goodman, Caitlyn S <CGoodman@chevron.com>; Rusterholz, Shawn [Cenergy International LLC] <SRusterholz@chevron.com>; Davies, Hannah <Hannah.Davies@chevron.com>
Subject: FW: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Dear Michelle,

Thank you for speaking with me just now. Please find below the email I sent to Ryan Jackson, which I mentioned to you on the phone. I appreciate your help in scheduling this meeting for Tuesday, March 21st.

Thank you and kind regards,
Beccs

From: Collins, Rebecca Honor
Sent: Monday, February 27, 2017 3:56 PM
To: 'Jackson.Ryan@epa.gov'
Cc: Davies, Hannah; Rusterholz, Shawn [Cenergy International LLC]
Subject: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Dear Ryan,

I am writing to request a meeting on behalf of John Watson, Chevron Chairman and Chief Executive Officer, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, during their visit to Washington on Tuesday, March 21, 2017. Mr. Watson and Mr. Shellebarger would welcome the opportunity to discuss regulatory reform in our sector and share Chevron's perspective on global oil and gas developments. They would also be prepared to discuss issues on Administrator Pruitt's agenda. Does Administrator Pruitt have any availability that day for a meeting please?

Thank you,

Beccs

Rebecca Collins

Executive Assistant to the Vice President and General Manager, Government Affairs
Rebecca.Collins@chevron.com

Chevron

Policy, Government and Public Affairs
600 13th Street NW, Suite 600
Washington, DC 20005-3027
Tel +1 202 408 5835
Fax +1 202 408 5845
Mobile +1 202 304 7538

Message

From: Collins, Rebecca Honor [Rebecca.Collins@chevron.com]
Sent: 3/9/2017 9:26:05 PM
To: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
CC: Rusterholz, Shawn [SRusterholz@chevron.com]; Goodman, Caitlyn S [CGoodman@chevron.com]; Davies, Hannah [Hannah.Davies@chevron.com]
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

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Cc: Goodman, Caitlyn S; Rusterholz, Shawn [Cenergy International LLC]; Davies, Hannah; Jackson, Ryan

Subject: [**EXTERNAL**] RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

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Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
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To: 'Jackson.Ryan@epa.gov'
Cc: Davies, Hannah; Rusterholz, Shawn [Cenergy International LLC]
Subject: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Dear Ryan,

I am writing to request a meeting on behalf of John Watson, Chevron Chairman and Chief Executive Officer, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, during their visit to Washington on Tuesday, March 21, 2017. Mr. Watson and Mr. Shellebarger would welcome the opportunity to discuss regulatory reform in our sector and share Chevron's perspective on global oil and gas developments. They would also

be prepared to discuss issues on Administrator Pruitt's agenda. Does Administrator Pruitt have any availability that day for a meeting please?

Thank you,

Becs

Rebecca Collins

Executive Assistant to the Vice President and General Manager, Government Affairs
Rebecca.Collins@chevron.com

Chevron

Policy, Government and Public Affairs
600 13th Street NW, Suite 600
Washington, DC 20005-3027
Tel +1 202 408 5835
Fax +1 202 408 5845
Mobile +1 202 304 7538

Message

From: Hupp, Sydney [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D50089FF1A5B4C83BAA0160AFE2C33CB-HUPP, SYDNE]
Sent: 4/20/2017 8:50:23 PM
To: Hack, Brooke Haywood [Brooke_Hack@afandpa.org]; Schwartz, Jerry [Jerry_Schwartz@afandpa.org]; Dewey, Amy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=fc3a7e01b12f4aeba5d34b813df8112a-Dewey, Amy]; Graham, Amy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=26722dfde5b34925b0ad9a8dd4aff308-Graham, Amy]
CC: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]; Dickerson, Aaron [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d0440d9f06994021827e0d0119126799-Dickerson,]
Subject: RE: Two AF&PA Meeting Requests

That is great! I am looping in Cheryl who can provide day of logistics. We do not require WAVES. Looking forward to having you all here!

Thanks!

Sydney Hupp
Office of the Administrator- Scheduling

Personal Matters /

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]
Sent: Thursday, April 20, 2017 1:21 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>; Schwartz, Jerry <Jerry_Schwartz@afandpa.org>; Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: RE: Two AF&PA Meeting Requests

Good afternoon Sydney,

Sorry – just emerging from our Health Fair here at AF&PA, so I apologize for my silence earlier this morning when you emailed.

Yes, we would gladly meet on May 4th at 1:00 PM.

Please let me know where Donna Harman and our CEOs should report, and if you require a WAVES security clearance form, and if so – by when/what deadline.

Thank you,
Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Hupp, Sydney [mailto:hupp.sydney@epa.gov]
Sent: Thursday, April 20, 2017 10:08 AM
To: Hack, Brooke Haywood <Brooke_Hack@afandpa.org>; Schwartz, Jerry <Jerry_Schwartz@afandpa.org>; Dewey, Amy

<Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>

Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>

Subject: RE: Two AF&PA Meeting Requests

Good morning! It looks like we are good to go for this meeting. Is May 4th at 1PM a possibility for your group? We would have you meeting with Mandy and the Administrator at the same time.

Thank you!

Sydney Hupp
Office of the Administrator- Scheduling
202.816.1659

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]

Sent: Tuesday, April 11, 2017 1:21 PM

To: Hupp, Sydney <hupp.sydney@epa.gov>; Schwartz, Jerry <Jerry_Schwartz@afandpa.org>; Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>

Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>

Subject: RE: Two AF&PA Meeting Requests

Thanks so much, Sydney.

I'm here all week, and Monday as well.

All the best, Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Hupp, Sydney [mailto:hupp.sydney@epa.gov]

Sent: Tuesday, April 11, 2017 12:51 PM

To: Hack, Brooke Haywood <Brooke_Hack@afandpa.org>; Schwartz, Jerry <Jerry_Schwartz@afandpa.org>; Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>

Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>

Subject: RE: Two AF&PA Meeting Requests

Thank you both! Will discuss with the scheduling team and get back with Brooke ASAP.

Thanks!

Sydney Hupp
Office of the Administrator- Scheduling

Personal Matters / Ex. 6

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]

Sent: Monday, April 10, 2017 5:39 PM

To: Schwartz, Jerry <Jerry_Schwartz@afandpa.org>; Hupp, Sydney <hupp.sydney@epa.gov>; Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>

Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>

Subject: RE: Two AF&PA Meeting Requests

Thank you, Jerry.

Good afternoon Ms. Hupp – please feel free to contact me either by email or by phone when you are ready to discuss scheduling. I look forward to hearing from you at your convenience.

All the best,
Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Schwartz, Jerry
Sent: Monday, April 10, 2017 5:34 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>; Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Hack, Brooke Haywood <Brooke_Hack@afandpa.org>
Subject: RE: Two AF&PA Meeting Requests

Dear Ms. Hupp,

Attached is the completed form you requested. I have copied Brooke Haywood Hack, as she is our designated point of contact for future scheduling discussions, as indicated in the form.

Thank you very much for your help scheduling this meeting. Jerry Schwartz

From: Hupp, Sydney [<mailto:hupp.sydney@epa.gov>]
Sent: Friday, April 7, 2017 2:08 PM
To: Schwartz, Jerry <Jerry_Schwartz@afandpa.org>; Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: RE: Two AF&PA Meeting Requests

Good afternoon Jerry,

Thank you for looping me in! Would you mind please filling out the attached form so that I may discuss your request for a meeting with the scheduling team? Please feel free to reach out to me if you have any questions!

Sydney Hupp
Office of the Administrator- Scheduling

Personal Matters /

From: Schwartz, Jerry [mailto:Jerry_Schwartz@afandpa.org]
Sent: Friday, April 7, 2017 12:44 PM
To: Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Cc: Hupp, Sydney <hupp.sydney@epa.gov>; Hale, Michelle <hale.michelle@epa.gov>
Subject: Two AF&PA Meeting Requests

Dear Amy Dewey,

As we discussed, AF&PA has requested two meetings with EPA. The first is a request for AF&PA's President and CEO and several of our member CEOs to meet with Administrator Pruitt on May 4th (see attached meeting request). To assist with scheduling that meeting, I have copied Sydney Hupp and Michelle Hale, as you suggested. I appreciate any help you can provide on scheduling this meeting.

The second is request for AF&PA staff to meet with Mandy Gunasekara and other key EPA staff to discuss our comments filed in response to the Department of Commerce Request for Information and to prepare for the meeting with Administrator Pruitt (see meeting request below). It is my understanding that Ms. Gunasekara has already facilitated the scheduling of that meeting. Thanks again for all your help.

Dear Amy Graham,

Thank you for your recent introductory message. We look forward to working with you on these and other issues. Jerry Schwartz

From: Noe, Paul

Sent: Tuesday, April 4, 2017 5:33 PM

To: Mandy Gunasekara (Gunasekara.Mandy@Epa.gov) <Gunasekara.Mandy@Epa.gov>

Cc: Bhandaram, Sundara <Sundara_Bhandaram@afandpa.org>; Samantha Dravis (Dravis.Samantha@Epa.gov) <Dravis.Samantha@Epa.gov>; Sarah Greenwalt (Greenwalt.Sarah@Epa.gov) <Greenwalt.Sarah@Epa.gov>; George Sugiyama (Sugiyama.George@Epa.gov) <Sugiyama.George@Epa.gov>; Ryan Jackson (Jackson.Ryan@Epa.gov) <Jackson.Ryan@Epa.gov>

Subject: Meeting Request

Dear Ms. Gunasekara:

We are writing to request a meeting with you and your colleagues to discuss a number of EPA regulations and permit requirements that we have identified as adversely affecting our member's manufacturing operations. On March 31, AF&PA filed comments in response to the Department of Commerce's Request for Information pursuant to the President's January 24 directive, and our comments discuss problems and proposed solutions related to 77 distinct rules and permit issues impeding U.S. manufacturing. Most of the comments focus on EPA issues.

AF&PA President and CEO Donna Harman has requested a meeting with Administrator Pruitt on behalf of several of our CEOs on May 4th, and we believe that meeting with you and other key EPA staff in advance of that meeting would enable the Administrator to be well-briefed and ensure the meeting is as productive as possible. As the issues we would like to discuss span a number of EPA offices, we have copied several of your colleagues on this message. We will facilitate your busy schedule, but the dates of April 18-21 look good for us.

Top priority issues we would like to discuss include:

1. Carbon Neutrality of Biomass
2. Air Permit Gridlock
3. Human Health Water Quality Criteria
4. EPA Procurement Guidelines for Paper and Paper Products Containing Recovered Materials/Specifications, Labels and Standards

AF&PA represents U.S. manufacturers of pulp, paper, packaging, tissue and wood products. Our industry employs 900,000 hard working men and women, and our mills often are located in small, rural communities that need good-paying jobs. The U.S. forest products industry is very heavily regulated, but at the same time also must operate efficiently in a fiercely competitive global market.

We look forward to hearing from you soon and to discussing these important issues. Thank you for your consideration.

Best regards,

Paul Noe

Message

From: Hupp, Sydney [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D50089FF1A5B4C83BAA0160AFE2C33CB-HUPP, SYDNE]
Sent: 4/20/2017 7:06:41 PM
To: Derby, Rachel [RDerby@cement.org]; Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
CC: Dickerson, Aaron [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d0440d9f06994021827e0d0119126799-Dickerson,]
Subject: RE: Cement Association MAY Meeting/Keynote Request
Attachments: EPA Administrator Pruitt Speaker Request Form.docx

Hi Rachel,

Hope your week is going well! May we take a look at the 12-2 slot on the 9th? How much of that block of time would you need him present? Additionally, would you mind please filling out the attached form?

Thank you!

Sydney Hupp
Office of the Administrator- Scheduling

Personal Matters /

From: Derby, Rachel [mailto:RDerby@cement.org]
Sent: Thursday, April 6, 2017 2:13 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Cc: Hupp, Sydney <hupp.sydney@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: RE: Cement Association MAY Meeting/Keynote Request

Thank you all so much! Below is a quick outline of dates.

- Tuesday, May 9th 12-2pm window to speaking at the Marriott at Metro Center
- Tuesday, May 9th 4pm – 5pm window meeting at the Marriott at Metro Center
- Tuesday, May 9th 6pm-9pm window to speak or come and casually meet the CEO's Rooftop 101
- Wednesday, May 10th 7am-10am window to speak to the group

Thanks,
Rachel
202-679-8223

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Thursday, April 06, 2017 2:10 PM
To: Derby, Rachel <RDerby@cement.org>
Cc: Hupp, Sydney <hupp.sydney@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: FW: Cement Association MAY Meeting/Keynote Request

Good afternoon, Rachel. I am copying our scheduling team to see what can be worked out. Thank you for the invitation!

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency

1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

Confidentiality Warning: This message and any attachments are intended only for the use of the recipient(s), are confidential, and may be privileged. If you are not the intended recipient, you are hereby notified that any review, retransmission, conversion to hard copy, copying, circulation or other use of all or any portion of this message and any attachments is strictly prohibited. If you are not the intended recipient, please notify the sender immediately by return email and delete this message and any attachments from your system.

From: Derby, Rachel [<mailto:RDerby@cement.org>]
Sent: Thursday, April 6, 2017 1:55 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: Cement Association MAY Meeting/Keynote Request

Hi Michelle,

I am sure you are super busy, but I wanted to reach out to you because the Portland Cement Association is hosting our annual Washington, D.C. Fly-In on **May 9th and 10th**. PCA represents 92 percent of U.S. cement production capacity and have facilities in all 50 states. Cement and concrete product manufacturing directly or indirectly employs approximately 500,000 people in our country, and our collective industries contribute approximately \$100 billion to our economy. The D.C. Fly-In is attended by CEO's and senior company executives. This year we will also invited other concrete trade associations to participate as well.

PCA would be honored to have Administrator Pruitt as our keynote speaker on **Tuesday, May 9th** anytime from **6pm** on at our opening dinner at the 101 Constitution Roof Terrace. Administrator Pruitt is welcome to join us for dinner, or just come to speak, whatever is best for your schedule. Attached is an invitation with additional details. Should this time not accommodate your schedule we also welcome the Administrator at our breakfast on **Wednesday, May 10th** at the Washington Marriott at Metro Center anytime from 7:00am to 10:00am. Additionally, Cement CEO's would be able to come for a meeting on Tuesday, May 9th at 4pm.

Happy to answer any additional questions or concerns via email or phone: 202-679-8223. If you could let us know no later than April 26th that would be very helpful. Thank you again and enjoy the spring weather!

All My Best,

Rachel Derby
Vice President of Government Affairs
Portland Cement Association
Mobile: [202.679.8223](tel:202.679.8223)
Direct: [202.719.1983](tel:202.719.1983)



ADMINISTRATOR PRUITT SPEAKER REQUEST FORM
U.S. Environmental Protection Agency

Deadline for Acceptance: _____ [Publication or otherwise; please see details below]

Event Title: _____ [Enter Here]

Speech Date: _____ [Day of the Week, Month Date, Year]

Is the Above Date Flexible: _____ [Yes/No]

Speech Time & Duration: _____ [#:##am/pm - #:##am/pm]

Speaker Requested: _____ Administrator Scott Pruitt

Would You Consider a Surrogate: _____ [Yes/No]

Event Location: _____ [Location Name]
_____[Street Address, City, State, Zip]
_____[Location Telephone Number]
_____[Room Name/Number]

Open Press/Closed Press: _____ [Open/Closed/TBD]

Is Event Webcast/Recorded/Transcribed: _____ [Yes/No] [If Yes, please specify]

Purpose of the Event: _____ [Enter Brief Description]

Speech Topic: _____ [Topic]

Requested Presentation Format: _____ [Keynote, Panel, Q&A, Introduction]

Dress Code: _____ [Casual/Business/Black Tie Optional/Black Tie/Other]

Speech/Presentation Duration: _____ [Length of Remarks]

Teleprompter Available: _____ [Yes or No]

Microphone / Room Setup: _____ [What kind of microphone will be used? What is the room setup?]

Event Sponsor: _____ [List all Sponsors]

Relationship to the EPA: _____ [Enter Here]

Event Agenda/Program: _____ [Time: Program/Agenda Item]
_____[Time: Program/Agenda Item]
_____[Time: Program/Agenda Item]
_____[Time: Program/Agenda Item]

Honorable Guests Attending: _____ [Name/Title]

Notable Federal, State or Local Appointed or Elected officials attending: _____ [Name/Title]

Individual Introducing Administrator: _____ [Name/Title]



ADMINISTRATOR PRUITT SPEAKER REQUEST FORM
U.S. Environmental Protection Agency

Person to contact for speechwriting purposes: [Name/Title]
[Email]
[Office Number]
[Cell Number]

Person to contact for media purposes: [Name/Title]
[Email]
[Office Number]
[Cell Number]

Origin of Invitation: [Name/Title]
[Email]
[Office Number]
[Cell Number]

Day of Event Point of Contact: [Name/Title]
[Email]
[Office Number]
[Cell Number]

Security Contact: [Name/Title]
[Email]
[Office Number]
[Cell Number]

Is the organization or host of the event a registered 501(c)(3), (4), or has a 527 Political Action Committee (PAC): _____

Will there be a presentation of a "gift" to the Administrator? _____

If so, what is the US currency value of the gift? _____

Will a meal be provided, if so what is the US currency value? _____

Please return this form completed to scheduling@epa.gov and Sydney Hupp (hupp.sydney@epa.gov).

Message

From: Hupp, Sydney [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D50089FF1A5B4C83BAA0160AFE2C33CB-HUPP, SYDNE]
Sent: 4/11/2017 4:50:54 PM
To: Hack, Brooke Haywood [Brooke_Hack@afandpa.org]; Schwartz, Jerry [Jerry_Schwartz@afandpa.org]; Dewey, Amy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=fc3a7e01b12f4aeba5d34b813df8112a-Dewey, Amy]; Graham, Amy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=26722dfde5b34925b0ad9a8dd4aff308-Graham, Amy]
CC: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]; Dickerson, Aaron [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d0440d9f06994021827e0d0119126799-Dickerson,]
Subject: RE: Two AF&PA Meeting Requests

Thank you both! Will discuss with the scheduling team and get back with Brooke ASAP.

Thanks!

Sydney Hupp
Office of the Administrator- Scheduling

Personal Matters / Ex.

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]
Sent: Monday, April 10, 2017 5:39 PM
To: Schwartz, Jerry <Jerry_Schwartz@afandpa.org>; Hupp, Sydney <hupp.sydney@epa.gov>; Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: RE: Two AF&PA Meeting Requests

Thank you, Jerry.

Good afternoon Ms. Hupp – please feel free to contact me either by email or by phone when you are ready to discuss scheduling. I look forward to hearing from you at your convenience.

All the best,
Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Schwartz, Jerry
Sent: Monday, April 10, 2017 5:34 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>; Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Hack, Brooke Haywood <Brooke_Hack@afandpa.org>
Subject: RE: Two AF&PA Meeting Requests

Dear Ms. Hupp,

Attached is the completed form you requested. I have copied Brooke Haywood Hack, as she is our designated point of contact for future scheduling discussions, as indicated in the form.

Thank you very much for your help scheduling this meeting. Jerry Schwartz

From: Hupp, Sydney [<mailto:hupp.sydney@epa.gov>]
Sent: Friday, April 7, 2017 2:08 PM
To: Schwartz, Jerry <Jerry_Schwartz@afandpa.org>; Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: RE: Two AF&PA Meeting Requests

Good afternoon Jerry,

Thank you for looping me in! Would you mind please filling out the attached form so that I may discuss your request for a meeting with the scheduling team? Please feel free to reach out to me if you have any questions!

Sydney Hupp
Office of the Administrator- Scheduling
202.816.1659

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Cc: Hupp, Sydney <hupp.sydney@epa.gov>; Hale, Michelle <hale.michelle@epa.gov>
Subject: Two AF&PA Meeting Requests

Dear Amy Dewey,

As we discussed, AF&PA has requested two meetings with EPA. The first is a request for AF&PA's President and CEO and several of our member CEOs to meet with Administrator Pruitt on May 4th (see attached meeting request). To assist with scheduling that meeting, I have copied Sydney Hupp and Michelle Hale, as you suggested. I appreciate any help you can provide on scheduling this meeting.

The second is request for AF&PA staff to meet with Mandy Gunasekara and other key EPA staff to discuss our comments filed in response to the Department of Commerce Request for Information and to prepare for the meeting with Administrator Pruitt (see meeting request below). It is my understanding that Ms. Gunasekara has already facilitated the scheduling of that meeting. Thanks again for all your help.

Dear Amy Graham,

Thank you for your recent introductory message. We look forward to working with you on these and other issues. Jerry Schwartz

From: Noe, Paul
Sent: Tuesday, April 4, 2017 5:33 PM
To: Mandy Gunasekara (Gunasekara.Mandy@Epa.gov) <Gunasekara.Mandy@Epa.gov>
Cc: Bhandaram, Sundara <Sundara_Bhandaram@afandpa.org>; Samantha Dravis (Dravis.Samantha@Epa.gov) <Dravis.Samantha@Epa.gov>; Sarah Greenwalt (Greenwalt.Sarah@Epa.gov) <Greenwalt.Sarah@Epa.gov>; George

Sugiyama (Sugiyama.George@Epa.gov) <Sugiyama.George@Epa.gov>; Ryan Jackson (Jackson.Ryan@Epa.gov) <Jackson.Ryan@Epa.gov>

Subject: Meeting Request

Dear Ms. Gunasekara:

We are writing to request a meeting with you and your colleagues to discuss a number of EPA regulations and permit requirements that we have identified as adversely affecting our member's manufacturing operations. On March 31, AF&PA filed comments in response to the Department of Commerce's Request for Information pursuant to the President's January 24 directive, and our comments discuss problems and proposed solutions related to 77 distinct rules and permit issues impeding U.S. manufacturing. Most of the comments focus on EPA issues.

AF&PA President and CEO Donna Harman has requested a meeting with Administrator Pruitt on behalf of several of our CEOs on May 4th, and we believe that meeting with you and other key EPA staff in advance of that meeting would enable the Administrator to be well-briefed and ensure the meeting is as productive as possible. As the issues we would like to discuss span a number of EPA offices, we have copied several of your colleagues on this message. We will facilitate your busy schedule, but the dates of April 18-21 look good for us.

Top priority issues we would like to discuss include:

1. Carbon Neutrality of Biomass
2. Air Permit Gridlock
3. Human Health Water Quality Criteria
4. EPA Procurement Guidelines for Paper and Paper Products Containing Recovered Materials/Specifications, Labels and Standards

AF&PA represents U.S. manufacturers of pulp, paper, packaging, tissue and wood products. Our industry employs 900,000 hard working men and women, and our mills often are located in small, rural communities that need good-paying jobs. The U.S. forest products industry is very heavily regulated, but at the same time also must operate efficiently in a fiercely competitive global market.

We look forward to hearing from you soon and to discussing these important issues. Thank you for your consideration.

Best regards,

Paul Noe

Message

From: Rusterholz, Shawn [SRusterholz@chevron.com]
Sent: 6/27/2017 1:48:34 PM
To: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
CC: Verma, Puneet (puve) [PVerma@chevron.com]; Washington, Gregory J (GWashington) [GWashington@chevron.com]
Subject: Meeting Request: Jeff Shellebarger, Chevron
Attachments: JES Pruitt Meeting Request.pdf

Good morning Michelle,

I am reaching out on behalf of Jeff Shellebarger, President of Chevron North American Exploration and Production Company. Please see below for my e-mail to Sydney Hupp last night—I received an out-of-office reply asking to contact you. Mr. Shellebarger will be in town on Wednesday, July 26th, and would appreciate the opportunity to meet with Administrator Pruitt, should his schedule permit.

Thank you,
Shawn

Shawn Rusterholz
Staff Assistant, Federal Government Affairs
srusterholz@chevron.com

Chevron
Policy, Government and Public Affairs
600 13th Street NW, Suite 600
Washington, DC 20005-3027
Tel +1 202 408 5837
Fax +1 202 408 5845
Mobile +1 202 714 2027

From: Rusterholz, Shawn
Sent: Monday, June 26, 2017 6:08 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Greg Washington <GWashington@chevron.com>; Verma, Puneet (puve) <PVerma@chevron.com>
Subject: Meeting Request: Jeff Shellebarger, Chevron

Hi Sydney,

Please see attached for a formal meeting request on behalf of Jeff Shellebarger, President of Chevron North American Exploration and Production Company, to meet with Administrator Pruitt during his upcoming trip to Washington next month. Mr. Shellebarger will be in town on Wednesday, July 26th and would appreciate the opportunity to sit down with the Administrator, in order to discuss Chevron's operations throughout the United States as well as share our company's perspective on domestic oil and gas developments.

Please let me know if you have any questions. We hope that the Administrator can accommodate this request—thank you in advance for your consideration.

Have a great evening,
Shawn

Shawn Rusterholz

Staff Assistant, Federal Government Affairs
srusterholz@chevron.com

Chevron

Policy, Government and Public Affairs

600 13th Street NW, Suite 600

Washington, DC 20005-3027

Tel +1 202 408 5837

Fax +1 202 408 5845

Mobile +1 202 714 2027



Maria Pica Karp
Vice President and General Manager, Government Affairs

June 26, 2017

Transmitted Via Email: hupp.sydney@epa.gov

The Honorable Edward Scott Pruitt
Administrator
U.S. Environmental Protection Agency
1200 Pennsylvania Avenue NW
Washington, DC 20460

Dear Administrator Pruitt:

I am writing to request a meeting for and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, during his upcoming visit to Washington on Wednesday, July 26, 2017. Mr. Shellebarger would like to follow-up on your conversation in March with him and Chevron Chairman and CEO John Watson, to further discuss regulatory reform and Chevron's presence in the United States.

Mr. Shawn Rusterholz will be in contact with your office to schedule a meeting and can be reached at (202) 408-5837 or srusterholz@chevron.com. Thank you in advance for your consideration of this request.

Sincerely,

A handwritten signature in black ink, appearing to read "Maria Pica Karp", with a long horizontal line extending to the right.

Chevron Government Affairs
600 13th Street, NW Suite 600, Washington, DC 20005
Tel 202 408 5800 Fax 202 408 5845
mpica@chevron.com

Message

From: Collins, Rebecca Honor [Rebecca.Collins@chevron.com]
Sent: 3/16/2017 3:27:24 PM
To: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
CC: Rusterholz, Shawn [SRusterholz@chevron.com]
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Hi Michelle,

Thank you so much for your help just now. I am confirming that meeting will now take place on Tuesday, March 21st at 10:30am – 11:00am.

Thank you so much again!
Beccs

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Thursday, March 09, 2017 4:27 PM
To: Collins, Rebecca Honor
Subject: **[**EXTERNAL**]** RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

You bet! Have a nice weekend!

From: Collins, Rebecca Honor [mailto:Rebecca.Collins@chevron.com]
Sent: Thursday, March 9, 2017 4:26 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Cc: Rusterholz, Shawn <SRusterholz@chevron.com>; Goodman, Caitlyn S <CGoodman@chevron.com>; Davies, Hannah <Hannah.Davies@chevron.com>
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Thank you so much! That's great news!

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Thursday, March 09, 2017 4:21 PM
To: Collins, Rebecca Honor
Subject: **[**EXTERNAL**]** RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

I am happy to confirm!

From: Collins, Rebecca Honor [mailto:Rebecca.Collins@chevron.com]
Sent: Thursday, March 9, 2017 4:19 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Cc: Goodman, Caitlyn S <CGoodman@chevron.com>; Rusterholz, Shawn <SRusterholz@chevron.com>; Davies, Hannah <Hannah.Davies@chevron.com>; Jackson, Ryan <jackson.ryan@epa.gov>
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Hi Michelle:

I hope you are well. You asked me to follow up with you by Friday, but I am out of the office tomorrow. Please can you confirm that we can lock this meeting in for Tuesday, March 21st at 1:30pm?

Thank you for your help in advance,
Beccs

From: Collins, Rebecca Honor
Sent: Monday, March 06, 2017 10:17 AM
To: 'Hale, Michelle'
Cc: Goodman, Caitlyn S; Rusterholz, Shawn [Cenergy International LLC]; Davies, Hannah; Jackson, Ryan
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Thank you so much Michelle, I have locked it in for Tuesday, March 21st at 1:30pm.

Kind regards,
Beccs

From: Hale, Michelle [<mailto:hale.michelle@epa.gov>]
Sent: Monday, March 06, 2017 9:37 AM
To: Collins, Rebecca Honor
Cc: Goodman, Caitlyn S; Rusterholz, Shawn [Cenergy International LLC]; Davies, Hannah; Jackson, Ryan
Subject: **[**EXTERNAL**]** RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Rebecca, thank you for following up. Let's tentatively plan for March 21 at 1:30 p.m. I should be able to confirm by the end of this week. Please reach out to me if I fail to contact you by Friday.

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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From: Collins, Rebecca Honor [<mailto:Rebecca.Collins@chevron.com>]
Sent: Monday, March 6, 2017 9:28 AM
To: Hale, Michelle <hale.michelle@epa.gov>
Cc: Goodman, Caitlyn S <CGoodman@chevron.com>; Rusterholz, Shawn [Cenergy International LLC] <SRusterholz@chevron.com>; Davies, Hannah <Hannah.Davies@chevron.com>

Subject: FW: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Dear Michelle,

Thank you for speaking with me just now. Please find below the email I sent to Ryan Jackson, which I mentioned to you on the phone. I appreciate your help in scheduling this meeting for Tuesday, March 21st.

Thank you and kind regards,
Beccs

From: Collins, Rebecca Honor
Sent: Monday, February 27, 2017 3:56 PM
To: 'Jackson.Ryan@epa.gov'
Cc: Davies, Hannah; Rusterholz, Shawn [Cenergy International LLC]
Subject: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Dear Ryan,

I am writing to request a meeting on behalf of John Watson, Chevron Chairman and Chief Executive Officer, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, during their visit to Washington on Tuesday, March 21, 2017. Mr. Watson and Mr. Shellebarger would welcome the opportunity to discuss regulatory reform in our sector and share Chevron's perspective on global oil and gas developments. They would also be prepared to discuss issues on Administrator Pruitt's agenda. Does Administrator Pruitt have any availability that day for a meeting please?

Thank you,

Beccs

Rebecca Collins

Executive Assistant to the Vice President and General Manager, Government Affairs
Rebecca.Collins@chevron.com

Chevron

Policy, Government and Public Affairs
600 13th Street NW, Suite 600
Washington, DC 20005-3027
Tel +1 202 408 5835
Fax +1 202 408 5845
Mobile +1 202 304 7538

Message

From: Hupp, Sydney [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D50089FF1A5B4C83BAA0160AFE2C33CB-HUPP, SYDNE]
Sent: 4/7/2017 6:07:58 PM
To: Schwartz, Jerry [Jerry_Schwartz@afandpa.org]; Dewey, Amy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=fc3a7e01b12f4aeba5d34b813df8112a-Dewey, Amy]; Graham, Amy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=26722dfde5b34925b0ad9a8dd4aff308-Graham, Amy]
CC: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]; Dickerson, Aaron [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d0440d9f06994021827e0d0119126799-Dickerson,]
Subject: RE: Two AF&PA Meeting Requests
Attachments: External Meeting Request Form.docx

Good afternoon Jerry,

Thank you for looping me in! Would you mind please filling out the attached form so that I may discuss your request for a meeting with the scheduling team? Please feel free to reach out to me if you have any questions!

Sydney Hupp
Office of the Administrator- Scheduling

Personal Matters / Ex.

From: Schwartz, Jerry [mailto:Jerry_Schwartz@afandpa.org]
Sent: Friday, April 7, 2017 12:44 PM
To: Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Cc: Hupp, Sydney <hupp.sydney@epa.gov>; Hale, Michelle <hale.michelle@epa.gov>
Subject: Two AF&PA Meeting Requests

Dear Amy Dewey,

As we discussed, AF&PA has requested two meetings with EPA. The first is a request for AF&PA's President and CEO and several of our member CEOs to meet with Administrator Pruitt on May 4th (see attached meeting request). To assist with scheduling that meeting, I have copied Sydney Hupp and Michelle Hale, as you suggested. I appreciate any help you can provide on scheduling this meeting.

The second is request for AF&PA staff to meet with Mandy Gunasekara and other key EPA staff to discuss our comments filed in response to the Department of Commerce Request for Information and to prepare for the meeting with Administrator Pruitt (see meeting request below). It is my understanding that Ms. Gunasekara has already facilitated the scheduling of that meeting. Thanks again for all your help.

Dear Amy Graham,

Thank you for your recent introductory message. We look forward to working with you on these and other issues. Jerry Schwartz

From: Noe, Paul
Sent: Tuesday, April 4, 2017 5:33 PM

To: Mandy Gunasekara (Gunasekara.Mandy@Epa.gov) <Gunasekara.Mandy@Epa.gov>

Cc: Bhandaram, Sundara <Sundara_Bhandaram@afandpa.org>; Samantha Dravis (Dravis.Samantha@Epa.gov) <Dravis.Samantha@Epa.gov>; Sarah Greenwalt (Greenwalt.Sarah@Epa.gov) <Greenwalt.Sarah@Epa.gov>; George Sugiyama (Sugiyama.George@Epa.gov) <Sugiyama.George@Epa.gov>; Ryan Jackson (Jackson.Ryan@Epa.gov) <Jackson.Ryan@Epa.gov>

Subject: Meeting Request

Dear Ms. Gunasekara:

We are writing to request a meeting with you and your colleagues to discuss a number of EPA regulations and permit requirements that we have identified as adversely affecting our member's manufacturing operations. On March 31, AF&PA filed comments in response to the Department of Commerce's Request for Information pursuant to the President's January 24 directive, and our comments discuss problems and proposed solutions related to 77 distinct rules and permit issues impeding U.S. manufacturing. Most of the comments focus on EPA issues.

AF&PA President and CEO Donna Harman has requested a meeting with Administrator Pruitt on behalf of several of our CEOs on May 4th, and we believe that meeting with you and other key EPA staff in advance of that meeting would enable the Administrator to be well-briefed and ensure the meeting is as productive as possible. As the issues we would like to discuss span a number of EPA offices, we have copied several of your colleagues on this message. We will facilitate your busy schedule, but the dates of April 18-21 look good for us.

Top priority issues we would like to discuss include:

1. Carbon Neutrality of Biomass
2. Air Permit Gridlock
3. Human Health Water Quality Criteria
4. EPA Procurement Guidelines for Paper and Paper Products Containing Recovered Materials/Specifications, Labels and Standards

AF&PA represents U.S. manufacturers of pulp, paper, packaging, tissue and wood products. Our industry employs 900,000 hard working men and women, and our mills often are located in small, rural communities that need good-paying jobs. The U.S. forest products industry is very heavily regulated, but at the same time also must operate efficiently in a fiercely competitive global market.

We look forward to hearing from you soon and to discussing these important issues. Thank you for your consideration.

Best regards,

Paul Noe

**External Meeting Request Form for
Administrator E. Scott Pruitt**

U.S. Environmental Protection Agency

To request the Administrator to attend and/or speak at your event, please complete and submit the following form.

Today's Date:

Meeting Date:

Meeting Time:

Requested Location (if offsite, please list address, parking instructions, etc.):

Requestor:

Purpose of the Meeting:

Background on the Meeting:

Role of the Administrator:

Attendees:

Point of Contact:

Message

From: Derby, Rachel [RDerby@cement.org]
Sent: 4/6/2017 5:55:16 PM
To: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
Subject: Cement Association MAY Meeting/Keynote Request
Attachments: PCA Invite for PRUITT.pdf

Hi Michelle,

I am sure you are super busy, but I wanted to reach out to you because the Portland Cement Association is hosting our annual Washington, D.C. Fly-In on **May 9th and 10th**. PCA represents 92 percent of U.S. cement production capacity and have facilities in all 50 states. Cement and concrete product manufacturing directly or indirectly employs approximately 500,000 people in our country, and our collective industries contribute approximately \$100 billion to our economy. The D.C. Fly-In is attended by CEO's and senior company executives. This year we will also invited other concrete trade associations to participate as well.

PCA would be honored to have Administrator Pruitt as our keynote speaker on **Tuesday, May 9th** anytime from **6pm** on at our opening dinner at the 101 Constitution Roof Terrace. Administrator Pruitt is welcome to join us for dinner, or just come to speak, whatever is best for your schedule. Attached is an invitation with additional details. Should this time not accommodate your schedule we also welcome the Administrator at our breakfast on **Wednesday, May 10th** at the Washington Marriott at Metro Center anytime from 7:00am to 10:00am. Additionally, Cement CEO's would be able to come for a meeting on Tuesday, May 9th at 4pm.

Happy to answer any additional questions or concerns via email or phone: 202-679-8223. If you could let us know no later than April 26th that would be very helpful. Thank you again and enjoy the spring weather!

All My Best,

Rachel Derby
Vice President of Government Affairs
Portland Cement Association
Mobile: 202.679.8223
Direct: 202.719.1983



America's Cement Manufacturers™

Portland Cement Association
1150 Connecticut Avenue, NW, Suite 500
Washington, DC 20036-4104
202.408.0404 Fax 202.408.0877
www.cement.org

April 3, 2017

The Honorable Scott Pruitt
Environmental Protection Agency
1200 Pennsylvania Avenue, N.W.
Washington, DC 20460

Dear Administrator Pruitt:

On behalf of the Portland Cement Association (PCA), I am pleased to invite you to be the keynote speaker at our Cement and Concrete Washington, D.C. Fly-In. The event will take place on May 9th and 10th, and will be held in conjunction with PCA's Board Meetings.

Founded in 1916, PCA is the widely-recognized authority on the technology, economics, and applications of cement and concrete. The association advocates for sustainability, economic growth, sound infrastructure investment, and overall innovation and excellence in construction. The Portland Cement Association represents 92 percent of U.S. cement production capacity that has facilities in all 50 states. Cement and concrete product manufacturing indirectly employs approximately 500,000 people in our country, and our collective industries contribute approximately \$100 billion to our economy.

The Cement and Concrete Fly-In will be attended by PCA's Board of Directors as well as executives representing producers and users of concrete. Additional CEO's from other concrete related trade associations will also be attending this year's event. As the second most consumed product on Earth, behind water, it is impossible to contemplate revitalizing our nation's infrastructure and environment without putting concrete at the forefront of the discussion. Fly-In attendees would appreciate hearing about your current and long term goals for the Environmental Protection Agency,

The event's opening dinner will take place on Tuesday, May 9th at the 101 Constitution Roof Terrace from 6pm-9pm. We would be delighted if you could speak at this event, at a time of your convenience. Additionally, the group would also like to welcome you at breakfast on Wednesday, May 10th from 7am to 10am at the Washington Marriott at Metro Center.

Administrator Pruitt, it is our sincere hope that you will be able to join us as our members come to Washington to work to advance infrastructure reform. Your participation will make this a truly memorable event for our Board of Directors and member company representatives. Rachel Derby, PCA's Vice President of Government Affairs, will contact your office shortly to provide any additional information that might be helpful. She can also be reached directly at 202-679-8223 or rderby@cement.org.

Sincerely,

A. Todd Johnston
Executive Vice President of
Government Affairs

Message

From: Collins, Rebecca Honor [Rebecca.Collins@chevron.com]
Sent: 3/14/2017 7:24:44 PM
To: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
Subject: RE: EPA meeting

Perfect, thanks!

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Tuesday, March 14, 2017 3:19 PM
To: Collins, Rebecca Honor
Subject: **[**EXTERNAL**]** RE: EPA meeting

Yes, on March 21. Thank you!

From: Collins, Rebecca Honor [mailto:Rebecca.Collins@chevron.com]
Sent: Tuesday, March 14, 2017 3:05 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: EPA meeting

Hi Michelle: we agreed that 1:30pm worked and I have put it down as 30 minutes. Is that correct?

For ease of reference, I attach our correspondence.

Thank you,
Beccs

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Tuesday, March 14, 2017 3:03 PM
To: Collins, Rebecca Honor
Subject: **[**EXTERNAL**]** EPA meeting

Beccs, could you confirm the time we decided upon for the meeting next week?

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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Message

From: Wassmer, Maria (MTER) [MTER@chevron.com]
Sent: 3/6/2017 11:23:46 PM
To: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
Subject: RE: Mr. John S. Watson's Letter to Administrator Pruitt

Hello Michelle,

Yes, these are the documents.

Thank you,

Michelle for Maria

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Monday, March 06, 2017 3:08 PM
To: Wassmer, Maria (MTER)
Subject: **[**EXTERNAL**]** FW: Mr. John S. Watson's Letter to Administrator Pruitt

Maria,
Please confirm that these are the documents. Thank you!

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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From: Jones, Knolyn
Sent: Tuesday, February 28, 2017 11:41 AM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: Fwd: Mr. John S. Watson's Letter to Administrator Pruitt

Sent from my iPhone

Begin forwarded message:

From: "Wassmer, Maria (MTER)" <MTER@chevron.com>
Date: February 27, 2017 at 12:29:20 PM EST
To: "jones.knolyn@epa.gov" <jones.knolyn@epa.gov>
Subject: **Mr. John S. Watson's Letter to Administrator Pruitt**

Dear Knolyn,

I would appreciate your assistance in ensuring Administrator Pruitt receives the attached congratulatory letter and attachment from Mr. John S. Watson, Chairman and CEO, Chevron Corporation, and confirming receipt of this email.

Many thanks in advance for your assistance.

Best regards,

Maria

Maria Wassmer
Executive Assistant to the
Chairman and Chief Executive Officer
mter@chevron.com

Chevron Corporation
6001 Bollinger Canyon Road
San Ramon, CA 94583
Tel (925) 842-3661
Fax (925) 842-1230

Message

From: Hack, Brooke Haywood [Brooke_Hack@afandpa.org]
Sent: 5/5/2017 5:00:44 PM
To: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
Subject: RE: meeting participants

Hi Michelle, If you send something here, I can always forward it along ... but if you need their addresses, I can get those to you later this afternoon after I emerge from a couple of meetings.

Thanks, Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Friday, May 5, 2017 12:58 PM
To: Hack, Brooke Haywood <Brooke_Hack@afandpa.org>
Subject: RE: meeting participants

Do you have addresses for Michael, Michael, Mark and Linda?

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]
Sent: Friday, May 5, 2017 12:55 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: meeting participants

Good afternoon Michelle, sure thing, our attendees yesterday were:

- Michael Doss, President & CEO, Graphic Packaging International, Inc.
- Michael Grimm, President & CEO, American Eagle Paper Mills
- Mark W. Kowizan, Chairman & CEO, Packaging Corporation of America
- Linda Massman, President & CEO, Clearwater Paper Corporation
- Donna Harman, President & CEO, AF&PA
- Elizabeth Bartheld, VP, Government Affairs, AF&PA
- Paul Noe, VP, Public Policy, AF&PA

Have a splendid weekend!
All the best,
Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Friday, May 5, 2017 12:13 PM

To: Hack, Brooke Haywood <Brooke_Hack@afandpa.org>

Subject: meeting participants

Hello, Brooke, could you confirm with me the names and titles of the individuals in the meeting with the Administrator yesterday?

Thank you for your assistance.

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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Message

From: Hack, Brooke Haywood [Brooke_Hack@afandpa.org]
Sent: 5/5/2017 4:54:33 PM
To: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
Subject: RE: meeting participants

Good afternoon Michelle, sure thing, our attendees yesterday were:

- Michael Doss, President & CEO, Graphic Packaging International, Inc.
- Michael Grimm, President & CEO, American Eagle Paper Mills
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- Linda Massman, President & CEO, Clearwater Paper Corporation
- Donna Harman, President & CEO, AF&PA
- Elizabeth Bartheld, VP, Government Affairs, AF&PA
- Paul Noe, VP, Public Policy, AF&PA

Have a splendid weekend!
All the best,
Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Friday, May 5, 2017 12:13 PM
To: Hack, Brooke Haywood <Brooke_Hack@afandpa.org>
Subject: meeting participants

Hello, Brooke, could you confirm with me the names and titles of the individuals in the meeting with the Administrator yesterday?

Thank you for your assistance.

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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Message

From: Hupp, Sydney [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D50089FF1A5B4C83BAA0160AFE2C33CB-HUPP, SYDNE]
Sent: 5/10/2017 4:01:29 PM
To: Nichols, Mark [Mark.Nichols@kochps.com]
CC: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
Subject: RE: Lunch with the Administrator

Wrapping up his meeting now. Thank you!

Sydney Hupp
Executive Scheduler
Office of the Administrator
Personal Matters / Ex. 6

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Wednesday, May 10, 2017 11:56 AM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject: Re: Lunch with the Administrator

No worries. I just arrived so I'm here whenever it works.

From: Hupp, Sydney <hupp.sydney@epa.gov>
Sent: Wednesday, May 10, 2017 11:54:34 AM
To: Nichols, Mark
Cc: Hale, Michelle
Subject: RE: Lunch with the Administrator

Sent by an external sender

Great! Running a little bit behind—so sorry!

Sydney Hupp
Executive Scheduler
Office of the Administrator
Personal Matters / Ex. 6

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Tuesday, May 9, 2017 10:53 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject: Re: Lunch with the Administrator

Yes I have it on my calendar. Looking forward to it. Thank you both for all your assistance!

From: Hupp, Sydney <hupp.sydney@epa.gov>
Sent: Tuesday, May 9, 2017 2:33 PM
Subject: RE: Lunch with the Administrator
To: Nichols, Mark <mark.nichols@kochps.com>
Cc: Hale, Michelle <hale.michelle@epa.gov>

Sent by an external sender

Good afternoon Mark,

Touching base that you are still on for lunch with the Administrator tomorrow at noon at Sette Osteria.

Thank you!!

Sydney Hupp
Executive Scheduler
Office of the Administrator
Personal Matters / Ex. 6

From: Nichols, Mark [<mailto:Mark.Nichols@kochps.com>]
Sent: Saturday, April 22, 2017 4:57 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject: [SPAM] Re: Lunch with the Administrator

Thank you Sydney. Have a great weekend!

From: Hupp, Sydney <hupp.sydney@epa.gov>
Sent: Friday, April 21, 2017 2:01:04 PM
To: Nichols, Mark
Cc: Hale, Michelle
Subject: Lunch with the Administrator

Sent by an external sender

Hey again Mark,

Thanks for your time on the phone yesterday. Have you on the calendar for Lunch on May 10th at noon. Looping in Michelle to find you all a restaurant in DC.

Have a great weekend!

Sydney Hupp
Office of the Administrator- Scheduling
Personal Matters /

Message

From: Hupp, Sydney [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D50089FF1A5B4C83BAA0160AFE2C33CB-HUPP, SYDNE]
Sent: 5/10/2017 3:54:34 PM
To: Nichols, Mark [Mark.Nichols@kochps.com]
CC: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
Subject: RE: Lunch with the Administrator

Great! Running a little bit behind—so sorry!

Sydney Hupp

Executive Scheduler
Office of the Adminsitrator

Personal Matters / Ex. 6

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Tuesday, May 9, 2017 10:53 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject: Re: Lunch with the Administrator

Yes I have it on my calendar. Looking forward to it. Thank you both for all your assistance!

From: Hupp, Sydney <hupp.sydney@epa.gov>
Sent: Tuesday, May 9, 2017 2:33 PM
Subject: RE: Lunch with the Administrator
To: Nichols, Mark <mark.nichols@kochps.com>
Cc: Hale, Michelle <hale.michelle@epa.gov>

Sent by an external sender

Good afternoon Mark,

Touching base that you are still on for lunch with the Administrator tomorrow at noon at Sette Osteria.

Thank you!!

Sydney Hupp

Executive Scheduler
Office of the Adminsitrator

Personal Matters / Ex. 6

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Saturday, April 22, 2017 4:57 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject: [SPAM] Re: Lunch with the Administrator

Thank you Sydney. Have a great weekend!

From: Hupp, Sydney <hupp.sydney@epa.gov>
Sent: Friday, April 21, 2017 2:01:04 PM
To: Nichols, Mark
Cc: Hale, Michelle
Subject: Lunch with the Administrator

Sent by an external sender

Hey again Mark,

Thanks for your time on the phone yesterday. Have you on the calendar for Lunch on May 10th at noon. Looping in Michelle to find you all a restaurant in DC.

Have a great weekend!

Sydney Hupp
Office of the Administrator- Scheduling

Personal Matters

Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/10/2017 12:56:52 PM
To: Nichols, Mark [Mark.Nichols@kochps.com]
Subject: RE: Lunch with the Administrator

Glad to!

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Tuesday, May 9, 2017 10:53 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject: Re: Lunch with the Administrator

Yes I have it on my calendar. Looking forward to it. Thank you both for all your assistance!

From: Hupp, Sydney <hupp.sydney@epa.gov>
Sent: Tuesday, May 9, 2017 2:33 PM
Subject: RE: Lunch with the Administrator
To: Nichols, Mark <mark.nichols@kochps.com>
Cc: Hale, Michelle <hale.michelle@epa.gov>

Sent by an external sender

Good afternoon Mark,

Touching base that you are still on for lunch with the Administrator tomorrow at noon at Sette Osteria.

Thank you!!

Sydney Hupp
Executive Scheduler
Office of the Administrator

Personal Matters / Ex. 6

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Saturday, April 22, 2017 4:57 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject: [SPAM] Re: Lunch with the Administrator

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From: Hupp, Sydney <hupp.sydney@epa.gov>
Sent: Friday, April 21, 2017 2:01:04 PM
To: Nichols, Mark

Cc: Hale, Michelle

Subject: Lunch with the Administrator

Sent by an external sender

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Have a great weekend!

Sydney Hupp

Office of the Administrator- Scheduling

Personal Matters

Message

From: Hupp, Sydney [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D50089FF1A5B4C83BAA0160AFE2C33CB-HUPP, SYDNE]
Sent: 5/9/2017 6:33:21 PM
To: Nichols, Mark [Mark.Nichols@kochps.com]
CC: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
Subject: RE: Lunch with the Administrator

Good afternoon Mark,

Touching base that you are still on for lunch with the Administrator tomorrow at noon at Sette Osteria.

Thank you!!

Sydney Hupp
Executive Scheduler
Office of the Administrator
Personal Matters / Ex. 6

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Saturday, April 22, 2017 4:57 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject: [SPAM] Re: Lunch with the Administrator

Thank you Sydney. Have a great weekend!

From: Hupp, Sydney <hupp.sydney@epa.gov>
Sent: Friday, April 21, 2017 2:01:04 PM
To: Nichols, Mark
Cc: Hale, Michelle
Subject: Lunch with the Administrator

Sent by an external sender

Hey again Mark,

Thanks for your time on the phone yesterday. Have you on the calendar for Lunch on May 10th at noon. Looping in Michelle to find you all a restaurant in DC.

Have a great weekend!

Sydney Hupp
Office of the Administrator- Scheduling
Personal Matters / Ex. 6

Message

From: Hupp, Sydney [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D50089FF1A5B4C83BAA0160AFE2C33CB-HUPP, SYDNE]
Sent: 4/20/2017 2:07:45 PM
To: Hack, Brooke Haywood [Brooke_Hack@afandpa.org]; Schwartz, Jerry [Jerry_Schwartz@afandpa.org]; Dewey, Amy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=fc3a7e01b12f4aeba5d34b813df8112a-Dewey, Amy]; Graham, Amy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=26722dfde5b34925b0ad9a8dd4aff308-Graham, Amy]
CC: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]; Dickerson, Aaron [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d0440d9f06994021827e0d0119126799-Dickerson,]
Subject: RE: Two AF&PA Meeting Requests

Good morning! It looks like we are good to go for this meeting. Is May 4th at 1PM a possibility for your group? We would have you meeting with Mandy and the Administrator at the same time.

Thank you!

Sydney Hupp
Office of the Administrator- Scheduling

Personal Matters /

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]
Sent: Tuesday, April 11, 2017 1:21 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>; Schwartz, Jerry <Jerry_Schwartz@afandpa.org>; Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: RE: Two AF&PA Meeting Requests

Thanks so much, Sydney.

I'm here all week, and Monday as well.

All the best, Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Hupp, Sydney [mailto:hupp.sydney@epa.gov]
Sent: Tuesday, April 11, 2017 12:51 PM
To: Hack, Brooke Haywood <Brooke_Hack@afandpa.org>; Schwartz, Jerry <Jerry_Schwartz@afandpa.org>; Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: RE: Two AF&PA Meeting Requests

Thank you both! Will discuss with the scheduling team and get back with Brooke ASAP.

Thanks!

Sydney Hupp
Office of the Administrator- Scheduling

Personal Matters /

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]
Sent: Monday, April 10, 2017 5:39 PM
To: Schwartz, Jerry <Jerry_Schwartz@afandpa.org>; Hupp, Sydney <hupp.sydney@epa.gov>; Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: RE: Two AF&PA Meeting Requests

Thank you, Jerry.

Good afternoon Ms. Hupp – please feel free to contact me either by email or by phone when you are ready to discuss scheduling. I look forward to hearing from you at your convenience.

All the best,
Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Schwartz, Jerry
Sent: Monday, April 10, 2017 5:34 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>; Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Hack, Brooke Haywood <Brooke_Hack@afandpa.org>
Subject: RE: Two AF&PA Meeting Requests

Dear Ms. Hupp,

Attached is the completed form you requested. I have copied Brooke Haywood Hack, as she is our designated point of contact for future scheduling discussions, as indicated in the form.

Thank you very much for your help scheduling this meeting. Jerry Schwartz

From: Hupp, Sydney [<mailto:hupp.sydney@epa.gov>]
Sent: Friday, April 7, 2017 2:08 PM
To: Schwartz, Jerry <Jerry_Schwartz@afandpa.org>; Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: RE: Two AF&PA Meeting Requests

Good afternoon Jerry,

Thank you for looping me in! Would you mind please filling out the attached form so that I may discuss your request for a meeting with the scheduling team? Please feel free to reach out to me if you have any questions!

Sydney Hupp
Office of the Administrator- Scheduling

Personal Matters /

From: Schwartz, Jerry [mailto:Jerry_Schwartz@afandpa.org]
Sent: Friday, April 7, 2017 12:44 PM
To: Dewey, Amy <Dewey.Amy@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Cc: Hupp, Sydney <hupp.sydney@epa.gov>; Hale, Michelle <hale.michelle@epa.gov>
Subject: Two AF&PA Meeting Requests

Dear Amy Dewey,

As we discussed, AF&PA has requested two meetings with EPA. The first is a request for AF&PA's President and CEO and several of our member CEOs to meet with Administrator Pruitt on May 4th (see attached meeting request). To assist with scheduling that meeting, I have copied Sydney Hupp and Michelle Hale, as you suggested. I appreciate any help you can provide on scheduling this meeting.

The second is request for AF&PA staff to meet with Mandy Gunasekara and other key EPA staff to discuss our comments filed in response to the Department of Commerce Request for Information and to prepare for the meeting with Administrator Pruitt (see meeting request below). It is my understanding that Ms. Gunasekara has already facilitated the scheduling of that meeting. Thanks again for all your help.

Dear Amy Graham,

Thank you for your recent introductory message. We look forward to working with you on these and other issues. Jerry Schwartz

From: Noe, Paul
Sent: Tuesday, April 4, 2017 5:33 PM
To: Mandy Gunasekara (Gunasekara.Mandy@Epa.gov) <Gunasekara.Mandy@Epa.gov>
Cc: Bhandaram, Sundara <Sundara_Bhandaram@afandpa.org>; Samantha Dravis (Dravis.Samantha@Epa.gov) <Dravis.Samantha@Epa.gov>; Sarah Greenwalt (Greenwalt.Sarah@Epa.gov) <Greenwalt.Sarah@Epa.gov>; George Sugiyama (Sugiyama.George@Epa.gov) <Sugiyama.George@Epa.gov>; Ryan Jackson (Jackson.Ryan@Epa.gov) <Jackson.Ryan@Epa.gov>
Subject: Meeting Request

Dear Ms. Gunasekara:

We are writing to request a meeting with you and your colleagues to discuss a number of EPA regulations and permit requirements that we have identified as adversely affecting our member's manufacturing operations. On March 31, AF&PA filed comments in response to the Department of Commerce's Request for Information pursuant to the President's January 24 directive, and our comments discuss problems and proposed solutions related to 77 distinct rules and permit issues impeding U.S. manufacturing. Most of the comments focus on EPA issues.

AF&PA President and CEO Donna Harman has requested a meeting with Administrator Pruitt on behalf of several of our CEOs on May 4th, and we believe that meeting with you and other key EPA staff in advance of that meeting would enable the Administrator to be well-briefed and ensure the meeting is as productive as possible. As the issues we would like to discuss span a number of EPA

offices, we have copied several of your colleagues on this message. We will facilitate your busy schedule, but the dates of April 18-21 look good for us.

Top priority issues we would like to discuss include:

1. Carbon Neutrality of Biomass
2. Air Permit Gridlock
3. Human Health Water Quality Criteria
4. EPA Procurement Guidelines for Paper and Paper Products Containing Recovered Materials/Specifications, Labels and Standards

AF&PA represents U.S. manufacturers of pulp, paper, packaging, tissue and wood products. Our industry employs 900,000 hard working men and women, and our mills often are located in small, rural communities that need good-paying jobs. The U.S. forest products industry is very heavily regulated, but at the same time also must operate efficiently in a fiercely competitive global market.

We look forward to hearing from you soon and to discussing these important issues. Thank you for your consideration.

Best regards,

Paul Noe

Message

From: Coyner, Emily W. [ecoyner@nssga.org]
Sent: 5/23/2017 8:37:30 PM
To: Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]
Subject: Re: mailing information

Thank you Michelle for the warm welcome, we really enjoyed our meeting with Administrator Pruitt

Our address:

National Stone, Sand & Gravel Association
66 Canal Center Plaza
Suite 300
Alexandria, VA 22314

From: Hale, Michelle <hale.michelle@epa.gov>
Sent: Tuesday, May 23, 2017 3:47 PM
Subject: mailing information
To: Coyner, Emily W. <ecoyner@nssga.org>

Emily,

Administrator Pruitt would like to send a follow up note to today's meeting attendees. Could you send me mailing addresses please?

It was super nice meeting everyone.

Thank you!

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

Confidentiality Warning: This message and any attachments are intended only for the use of the recipient(s), are confidential, and may be privileged. If you are not the intended recipient, you are hereby notified that any review, retransmission, conversion to hard copy, copying, circulation or other use of all or any portion of this message and any attachments is strictly prohibited. If you are not the intended recipient, please notify the sender immediately by return email and delete this message and any attachments from your system.

Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 3/6/2017 11:08:17 PM
To: mter@chevron.com
Subject: FW: Mr. John S. Watson's Letter to Administrator Pruitt
Attachments: Administrator Pruitt 2-24-17.pdf; ATT00001.htm; Pres Policy Papers 11_18_16.pdf; ATT00002.htm

Maria,
Please confirm that these are the documents. Thank you!

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

Confidentiality Warning: This message and any attachments are intended only for the use of the recipient(s), are confidential, and may be privileged. If you are not the intended recipient, you are hereby notified that any review, retransmission, conversion to hard copy, copying, circulation or other use of all or any portion of this message and any attachments is strictly prohibited. If you are not the intended recipient, please notify the sender immediately by return email and delete this message and any attachments from your system.

From: Jones, Knolyn
Sent: Tuesday, February 28, 2017 11:41 AM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: Fwd: Mr. John S. Watson's Letter to Administrator Pruitt

Sent from my iPhone

Begin forwarded message:

From: "Wassmer, Maria (MTER)" <MTER@chevron.com>
Date: February 27, 2017 at 12:29:20 PM EST
To: "jones.knolyn@epa.gov" <jones.knolyn@epa.gov>
Subject: Mr. John S. Watson's Letter to Administrator Pruitt

Dear Knolyn,

I would appreciate your assistance in ensuring Administrator Pruitt receives the attached congratulatory letter and attachment from Mr. John S. Watson, Chairman and CEO, Chevron Corporation, and confirming receipt of this email.

Many thanks in advance for your assistance.

Best regards,

Maria

Maria Wassmer

Executive Assistant to the
Chairman and Chief Executive Officer
mter@chevron.com

Chevron Corporation

6001 Bollinger Canyon Road
San Ramon, CA 94583
Tel (925) 842-3661
Fax (925) 842-1230



John S. Watson
Chairman and Chief Executive Officer

February 23, 2017

Transmitted Via Email: Jones.Knolyn@epa.gov

The Honorable Edward Scott Pruitt
Administrator
U.S. Environmental Protection Agency
1200 Pennsylvania Avenue NW
Washington, DC 20460

Dear Administrator Pruitt:

Congratulations on your appointment as Administrator of the Environmental Protection Agency. I am confident your extensive experience in government, both in the state legislature and as Attorney General of Oklahoma, will be valuable in your new role.

The Environmental Protection Agency plays an essential role in continuing our national energy dividend. Responsible development of America's abundant energy resources creates millions of good paying jobs and has the potential to add significant tax revenues to local, state and federal treasuries. We support your commitment to pursuing policies that balance our national economic, environmental and energy security priorities.

We have written to President Trump to outline Chevron's view of the role that strong energy policy can play in the future of our country and internationally. Our recommendations to President Trump are attached for your consideration. We believe that consulting with stakeholders in the business community, particularly the energy industry, can significantly improve policymaking. We can do more to ensure our nation's energy security and protect our environment by working together.

Our government affairs team, led by Maria Pica Karp, Vice President and General Manager of Government Affairs, will be requesting a meeting for us during my next trip to Washington on March 21-23, 2017. I look forward to meeting with you at that time. In the interim, I hope that you will consider Chevron as a resource and extend my very best wishes for a successful tenure.

Sincerely,

A handwritten signature in black ink, appearing to read "John S. Watson".

Enclosures

Chevron Corporation
6001 Bollinger Canyon Road, San Ramon, CA 94583
Tel 925 842 3232 Fax 925 842 1230
swat@chevron.com

Economic Growth and Energy Development

Summary

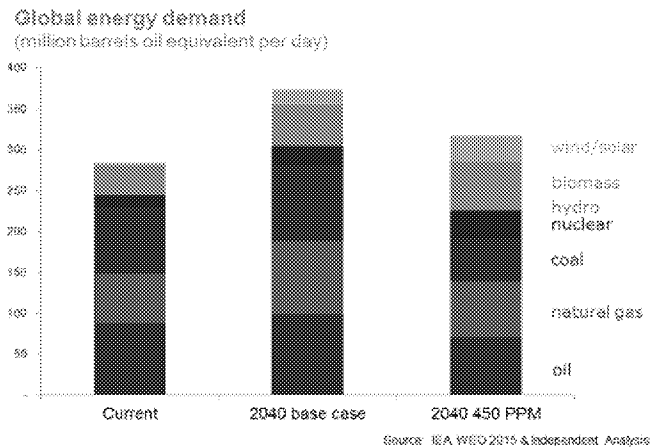
- U.S. leadership in oil and natural gas production provides a national energy dividend that supports economic growth and high quality middle-class jobs.
- Policies should support domestic energy development.
- Oil and gas development, including on federal lands, provides economic opportunity.
- Energy infrastructure investment is needed to meet changing demand.

Due to continued application of advanced technologies and innovation, the U.S. has transitioned from energy scarcity to energy abundance. Our nation is just beginning to reap dividends from this significant achievement. Families are benefiting from lower energy prices and manufacturers are advantaged by lower feedstock costs. Despite the down turn in prices, Chevron continues to provide high quality jobs and supply energy globally in an affordable, reliable, and responsible manner.

Discussion

The oil and gas industry is a major contributor to the U.S. economy. Globally, oil and gas provide approximately half of all energy needs today and are projected to continue to do so for the foreseeable future. In the U.S., oil and gas provide approximately two thirds of our energy today and are expected to be a comparable part of our energy mix in 2040. This significant component of the economy supported 9.8 million jobs (5.6% of total U.S. employment) and contributed \$1.2 trillion to the national GDP at its recent high in 2011 (8% of total GDP). Since 2014, the oil and gas sector has been coping with a down cycle in energy prices, and crude oil prices have fallen by about 50%. Even during this downturn, in 2015 Chevron alone

spent over \$15 billion with U.S. suppliers, including over \$2 billion with small businesses and nearly \$800 million with women and minority-owned businesses.



Over the long term, our industry will continue to support millions of U.S. jobs and create thousands of new ones each year. By 2035, the energy and petrochemicals industries are expected to provide up to 1.9 million new high-quality jobs.

A robust oil and gas industry results in positive contributions to other industries and government. Recent advancements in hydraulic fracturing and horizontal drilling provide the basis for fueling economic growth in the decades to come. In addition to supporting high-quality jobs in the energy sector, oil and gas development benefits other industries including manufacturing. Increased domestic natural gas production supports the strong growth projected in domestic manufacturing through 2025. In 2015, domestic production from shale and the accompanying lower natural gas prices contributed to a manufacturing resurgence and resulted in an estimated \$190 billion to GDP, 1.4 million new jobs, and \$156 billion in disposable income to the U.S. economy. In addition to income taxes, America's oil and natural gas industry also pays the federal government rents, royalties and lease payments – totaling nearly \$120 billion since 2000. A continued national energy dividend will



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require industry investment, which government policy should encourage.

Increased oil and gas development on federal lands is needed. Onshore and offshore oil and gas resource development is safe, environmentally sound, and compatible with the long-term management of federal lands. Overall domestic oil and gas production has increased more than 70% and 20% respectively from 2010 to 2015. During the same period, production on federal lands decreased by approximately 3% and 40% respectively. Development of onshore and offshore resources could provide up to 130 billion barrels of oil and 1.5 quadrillion cubic feet of natural gas. This is enough energy to fuel 94 million cars for 50 years and heat all 66 million U.S. households that use natural gas heating for more than 300 years.

Maintaining a leadership position on energy requires energy infrastructure investment. U.S. energy infrastructure investment is an opportunity for both job creation and sustaining our national energy dividend. New and modernized energy infrastructure investment is needed as demand for various energy supplies (e.g. oil, gas, and electricity) changes. Uncertainty related to energy infrastructure increases costs and hinders development of all forms of energy. For example, uncertainty related to permitting of new pipelines can hinder development of new efficient natural gas power plants that supply electricity and provide back up for intermittent renewable electricity sources. Increased production and efficient use of natural gas contributes towards affordable energy for consumers and manufacturers.

Recommendations

Support domestic energy production to sustain the U.S. as a global energy leader and support the economy. Policies should balance economic, security, and environmental concerns. This is the case for both the development of new and implementation of

existing policies. Policies should encourage expansion of energy production through: 1) increased recognition and consideration of the benefits derived from the oil and gas sector; 2) improved coordination among government agencies to advance project permitting; and 3) elimination of overlapping and duplicative regulations such as methane emissions requirements called for by EPA, BLM, and several states.

Continue and expand development of energy resources on federal lands onshore and offshore. Agencies should be given the authority and directive to go forward with onshore and offshore federal leasing plans. These plans should be designed to assure robust industry participation, resulting in economic benefits for industry and the nation as a whole.

Support strategic and sustained energy infrastructure investment. The review and approval process for energy infrastructure permits should be well defined, transparent, and predictable. Changes to processes should not be applied retroactively. Infrastructure permitting hurdles can negatively impact development and deployment of all forms of energy. Improving these processes should be a high priority.



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Regulatory Framework

Summary

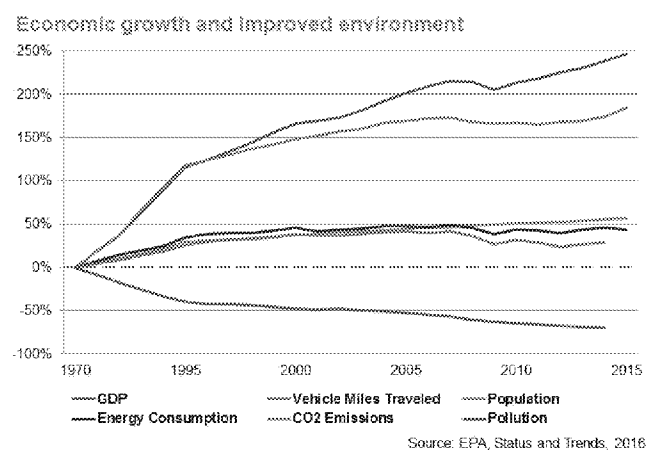
- Regulations should protect health, safety, and the environment while promoting a strong economy and energy security.
- Regulations should be based on rigorous cost-benefit analysis, sound science, and pragmatic pathways for implementation.
- Increased stakeholder engagement and transparent communication of costs and benefits is needed.
- Significant expansion of federal regulations could negatively impact investment in energy projects that produce jobs and provide revenues to treasuries.

Regulations aim to protect health, safety, and the environment. Along with the U.S. energy resurgence, there has been a notable increase in federal regulations as policies are still adjusting to an era of energy abundance. If regulations become overly burdensome, they hinder investment and innovation. Therefore, it is important that the U.S. have an efficient and effective regulatory framework that reduces economic burden while protecting health, safety and environmental quality. Meaningful regulatory reform could support the continuation of the American energy dividend that has helped improve our economy, environment, and domestic and international security.

Efficient and effective regulations that protect the environment, health and safety are in everyone's interest. Every day, Chevron employees responsibly manage our operations in full compliance with all applicable laws and regulations, including those governing the environment, health, and safety. We make positive contributions to the areas in which we operate and the markets we serve. Chevron's continued investment is valued by the communities we work in and our shareholders.

Discussion

A pragmatic regulatory framework can achieve environmental and economic growth goals. Over the last several decades, the U.S. has made measurable progress in achieving its environmental objectives. The air in urban areas in the U.S. is far cleaner than it was in 1970. From 1970 to 2014, aggregate national emissions of the six common pollutants alone dropped an average of 69% while gross domestic product grew by 238%. For example, since 1980, national averages of sulfur dioxide and carbon monoxide emissions are each down 84%. Particulate matter concentrations (i.e., smoke and soot) are down over 20% since 2000, when trend data began for fine particles. Ozone concentration levels are down 32% from 1980 levels. These are impressive accomplishments, and real examples of responsible development. They are proof that growth does not have to come at the expense of the environment. New regulations, however, could be a barrier to continued economic growth because they may result in diminishing benefits for the costs imposed. For example, the new National Ambient Air Quality Standard for ozone is at background levels in many areas (i.e., any emissions that are not related to human activity in that area).



Regulatory expansion could harm the U.S. energy renaissance. Federal regulation is estimated to cost approximately \$2 trillion



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annually. This represents a cost of over \$16,000 annually to the average American household. The cost of all new regulations finalized in 2015 alone is estimated at \$197 billion. Regulatory overreach is impacting our ability to grow the energy economy. The EPA's Waters of the U.S. Rule and BLM's Hydraulic Fracturing Rule are examples where agencies took expansive approaches to their authority and courts had to step in. Ensuring agencies stay within their statutory authority is necessary to avoid protracted litigation, reduce uncertainty, and achieve underlying policy objectives.

An effective regulatory framework requires robust cost-benefit analysis, sound scientific basis, and practical pathway for implementation. A principal component of an effective regulatory regime is robust cost-benefit analysis (CBA) to understand the trade-offs of a proposed regulation. Such analyses should consider the reliability of the underlying science and the feasibility of various implementation options. Regulations should be based on transparent, verifiable, and well-vetted (i.e., broadly peer reviewed) data. Today, there are a number of rulemakings that move forward either without, or with inaccurate, CBAs. The regulatory process does not have an effective avenue for challenging CBAs. Concerns about CBAs include: data quality, failure to consider alternatives; failure to consider opportunity costs (jobs and investment); incorrect assumptions; and lack of transparency. CBAs should be subject to adequate review by stakeholders and OMB. For example, CBAs should not rely on inputs, like a social cost of carbon, unless they have gone through a robust public comment review and are consistent with federal guideline for developing CBAs.

Costs and benefits of regulatory actions should be presented in a standardized and easy to understand manner. CBAs can be complex and their results are reported out in an inconsistent format. This makes understanding

and comparing the impacts of a regulation difficult if not impossible. A standardized format for reporting the key inputs and outputs of a CBA (including assumptions, costs, and benefits) that is easily understood by the public will improve transparency and understanding of government actions.

Stakeholder input should be encouraged for regulatory actions. Enforcement actions and settlement agreements reached behind closed doors have been used to create new policies and regulatory actions in lieu of a comprehensive stakeholder engagement process. Excluding stakeholders from the regulatory process diminishes trust in government. Companies want to work with government towards well informed policies and provide data driven insights to improve regulatory actions. Increased engagement with business is needed to avoid unintended consequences. For example, in the Clean Power Plan, industry input helped EPA avoid penalizing efficient cogeneration plants.

Recommendations

Actively enforce the principles of Executive Orders 12866 and 13563 on federal agencies. These Executive Orders outline the regulatory review process and require agencies to fully and objectively assess the costs and benefits of new regulations. The projected costs and benefits for regulations should be publicly reported in a standardized and straightforward format.

Direct OMB to mediate CBA differences between agencies and affected industries. OMB should adopt a process by which stakeholders can challenge the CBA developed by an agency. Such a process would enhance the accuracy of CBAs and result in a better understanding of the environmental impacts and economic consequences of a proposed regulation.

Reform "sue and settle" practices. Agencies should give public notice when they learn of a potential lawsuit that could be settled by



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requiring a new rulemaking. Agencies should also be required to publish notices of proposed settlements in the Federal Register.

Reevaluate key existing and proposed regulations. Chevron is committed to working with government on all issues impacting our business. While there are numerous opportunities to improve regulations, we note the following:

Methane Emissions - Refocus methane regulations, particularly those that impact existing sources, to encourage voluntary approaches. New regulation should not be finalized or implemented until the Clean Power Plant litigation is decided as this could inform how the Clean Air Act may be applied for methane regulations.

Federal methane regulations will result in minimal reductions in methane emissions while increasing costs. For example, some of the prescriptive measures required by recent regulations could cost Chevron the equivalent of over \$50,000 per ton of carbon dioxide equivalent. Regulatory compliance costs are high because minimal methane emission reduction results from the new regulatory requirements. Many states already have methane regulations in place, making federal requirements duplicative and unnecessary. Additionally, industry is reducing methane emissions on its own and incentivized to do so. Natural gas, the product we sell, is mostly methane. Prescriptive regulatory requirements could hinder effective, risk-based, and voluntary industry efforts.

Renewable Fuels Standard (RFS) – Repeal or reform the RFS. Volumetric mandates for the RFS are waived each year demonstrating that the current RFS is flawed and unworkable.

Key challenges remain for successful implementation of the current RFS including: 1) insufficient quantities of available biofuels; 2)

realities of the E10 blendwall (the maximum amount most vehicles can safely take); and 3) vehicle and infrastructure limitations.

Unattainable biofuel targets could result in significant negative impacts on the U.S. economy and consumers, and have negligible, if any, environmental benefits.

National Ambient Air Quality Standards (NAAQS) for Ozone - Direct the EPA to withhold implementing more stringent NAAQS for Ozone until 85% of nonattainment areas from a previous standard are in attainment. The NAAQS review timeframe could be extended from 5 years to 10 years, allowing states an opportunity to come into compliance with one requirement before a new one is set.

In 2015, the EPA lowered the ozone standard, despite the fact that the previous standard has not yet been fully implemented. It is nearly impossible for multiple regions of the country to meet the new standard and a significant portion of the country may be designated to be in “nonattainment”. More than 700 counties will fall into new nonattainment areas by 2018. Nonattainment designation can stifle growth and industry investment in an area or state.



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U.S. Tax Policy

Summary

- Tax policy should enhance domestic investment in all forms of energy, including oil and natural gas, and the global competitiveness of U.S.-based companies.
- Tax reform should be fair and equitable and not disadvantage one sector of the economy, especially a sector such as oil and gas that is fundamental to our economy and national security.
- The oil and gas industry pays significant taxes, both domestic and international, and receives comparable tax treatment to other sectors.

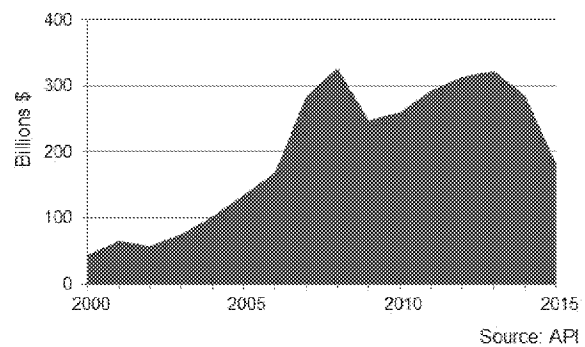
Energy markets are global. U.S. energy companies, including Chevron, have multiple opportunities to invest in projects both domestically and overseas. Tax policy, along with regulations and policies impacting access, play a key role in determining which projects companies decide to pursue. Chevron supports tax policy that enhances both domestic investment in all forms of energy as part of the overall energy mix and the global competitiveness of U.S. companies.

Discussion

U.S. tax policy impacts domestic energy investment. Comprehensive tax reform has been contemplated by both parties and may be ripe for discussion by the new Administration and Congress. Policy priorities for both Republicans and Democrats require funding that may be secured through changes to the U.S. tax code. Any changes should enhance companies' ability to succeed by avoiding policies that hinder energy resource development or undermine the global competitiveness of U.S. energy companies. Since 2000, the oil and gas industry has invested over \$3 trillion in the U.S. Between 2009 and 2014, our industry created nearly 170,000 jobs at a rate 5 times faster than the economy as a whole. Since 2014, oil and gas

jobs numbers decreased 18% to adjust to falling energy prices. From 2011 to 2015, the U.S. oil and gas industry paid an average of 37 cents in taxes out of every dollar earned, compared to about 26 cents for other industrial companies in the S&P500. Today our industry is adjusting to the significant decline in global commodity prices and tax payments are being impacted accordingly. During this downturn, and as commodity prices recover, it is particularly important that tax policies have a fair and predictable impact on the oil and gas sector.

Capital spending for U.S. projects



Targeted tax increases on the oil and gas industry are discriminatory and would harm the U.S. economy. Treating the oil and gas industry differently from other sectors is inequitable and ultimately penalizes all businesses and consumers. Repeal of longstanding energy-related provisions in the tax code would destroy high-quality domestic middle class jobs, decrease government revenues, diminish U.S. competitiveness, and be detrimental to national security. Punitive taxes will hurt a vital sector of the U.S. economy, dampen economic growth, and shift domestic oil and gas investments overseas. Expansion of the domestic oil and natural gas industry will provide a significant boost to the U.S. economy and enhance energy security.

The oil and gas sector receives tax treatment similar to those available to other sectors. The tax treatment of the oil and gas industry is sometimes mischaracterized as subsidies. The



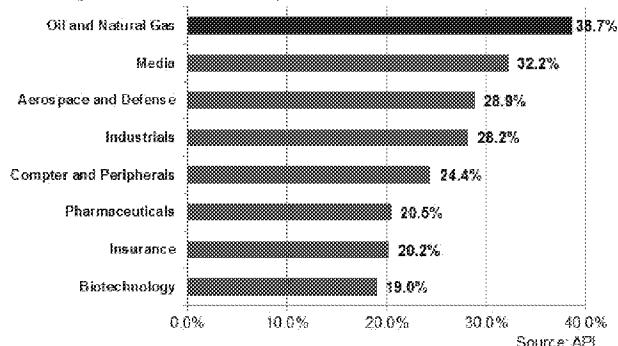
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tax deductions and provisions used by our industry are generally the same or mirror provisions available to virtually every other company in the U.S. In this regard, specific provisions include:

- Intangible Drilling Costs - ability to deduct intangible drilling costs. A basic principle of tax policy is to tax income after costs. Current tax policy allows the industry to deduct intangible drilling costs, just as other sectors deduct research expenses.
- Dual Capacity Taxpayers' Foreign Tax Credits - prevent double taxation on the income oil and gas companies earn overseas. These credits are similar to those received by virtually every other U.S. firm earning income abroad. They ensure our industry stays competitive with foreign energy companies.
- Domestic Manufacturer's Deduction ("Section 199") - encourages U.S. industries to maintain and create jobs at home. The program provides for a 9% deduction (6% for oil and gas).

Even with the current tax treatment, our industry has a demonstrated history of paying its fair share of taxes. From 2010 to 2015, our industry had an average effective tax rate of 38.7%, above the federal statutory rate of 35%.

Effective tax rates among industries (averaged over 2010-2015)



Comprehensive tax reform should provide non-discriminatory treatment among different energy sources and all sectors should be treated equitably. If done correctly,

comprehensive tax reform should encourage oil and gas companies to continue developing the energy resources the U.S. needs. Piecemeal tax reform efforts, such as international only or a patent box, are more likely to favor one industry over others. They would lessen the chance of achieving comprehensive tax reform that could lower the rate for all industries.

Recommendations

America needs a tax policy that enhances both domestic investment in all forms of energy and the global competitiveness of U.S.-based companies. Tax reform should be guided by the following principles:

- Reform should be comprehensive.
- All existing provisions of the tax code should be considered for reform.
- Taxes should be simplified.
- Reform should be equitable across all industries and sectors.
- To prevent double taxation of foreign-earned income, a fully-functioning foreign tax credit provision should be retained, unless it is replaced with a competitive territorial tax system.
- Tax reform should not discriminate among different energy sources or technologies or involve transfers from one energy sector to subsidize other components of the energy portfolio.



Climate Change

Summary

- Climate policy should require global engagement, be balanced and measured, transparently communicate costs and benefits to consumers, and support continued research, innovation, and application of technology.
- Significant progress can be made in reducing emissions through the expanded use of energy efficiency and natural gas.
- Increased focus on technology and innovation through early phase research and development is needed to meet long term climate objectives.

Thoughtful decision making on this issue has never been more important. Governments should pursue policies that concurrently address national environment, economic, and security priorities. They should avoid policies that increase energy costs, particularly for those least able to afford it.

In the U.S., policy actions can be taken that are complementary to all of our priorities, such as: enabling natural gas, promoting energy efficiency, and investing in early stage research for step-change innovations.

Oil and gas development can support our long-term climate objectives. Industry innovation, such as the use of hydraulic fracturing combined with horizontal drilling, has resulted in the resurgence of domestic oil and gas production. This has led to U.S. energy abundance, lower energy costs, increased use of natural gas, and reduced U.S. GHG emissions to 1991 levels.

Chevron is taking practical and cost-effective actions to control our GHG emissions and support complementary government efforts. We are promoting energy efficiency, investing in natural gas, developing world-scale CO2 storage projects, and reducing flaring. We have improved our energy efficiency by over 34% since 1992.

Chevron has also invested in two of the world's largest CO2 injection projects: Gorgon in Australia and Quest in Canada. As a member of the World Bank sponsored Global Gas Flaring Reduction Partnership, we are working to minimize gas venting and flaring. We have reduced gas flaring by nearly 40% from 2011 through 2015. The CDP (formerly the Carbon Disclosure Project) consistently ranks Chevron among the best in disclosing information about climate change practices and GHG emissions. In 2015, the CDP gave Chevron a score of 99 out of 100.

Discussion

Government policy for climate change should adhere to the following principles: global engagement, a balanced and measured approach, transparency, and advancement and application of technology. Policymakers should consider these criteria when considering policy options.

Reducing GHG emissions is a global issue that requires global engagement and action.

Balanced and measured policies can ensure: 1) long-term economic, environmental, and energy security needs are met; 2) costs are allocated equitably, gradually, and predictably; and 3) actions consider both GHG mitigation and climate change adaptation.

The costs, risks, trade-offs and uncertainties associated with GHG reduction and climate change adaptation efforts and policies must be transparent and openly communicated to global consumers.

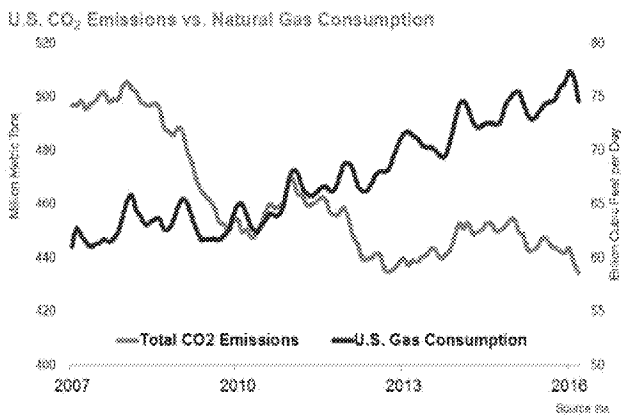
Continued research, innovation, and application of technology are essential to enable significant and cost-effective mitigations to climate change risks over the long term.

Increased production and use of natural gas supports climate change objectives. It also advances national economic and environmental priorities. Natural gas fueled electricity



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generation helped reduce U.S. energy related carbon dioxide emissions to 25 year lows, reaching 1991 levels during the first half of 2016. At the same time, the oil and gas industry produced natural gas more efficiently. From 1990 to 2015, U.S. natural gas sector methane emissions remained flat as production increased over 50%. Natural gas is a significant and increasing part of the national and global energy mix (29% and 23% respectively in 2015). Natural gas is essential for increased use of renewable electricity because it addresses intermittency challenges inherent to wind and solar. The U.S. has an opportunity to supply this lower carbon economic fuel to markets around the world to enable them to reap similar benefits.



Energy efficiency continues to be a cost-effective option. Since 2000, energy efficiency has helped the U.S. economy grow by nearly 30% while energy demand has remained flat. Improved energy efficiency, including in the transportation sector, can help meet climate change policy objectives. Increasing energy efficiency, such as through a 20% improvement in U.S. energy intensity, could save enough energy to meet the needs of California, New York and Florida combined. At Chevron, we have focused on, and successfully improved, our energy efficiency for decades and aim to sustain this trend going forward.

Increased research and development of lower carbon technologies should be encouraged.

All forms of energy will be needed to meet the world's needs, including renewables that are scalable and economic without subsidies. Chevron has invested in technologies including solar, advanced biofuels, and hydrogen. Our experience tells us that innovation is needed to identify and advance low carbon technologies. Increased government support for early phase research will accelerate innovation, which industry can then use for technology commercialization. Chevron has partnered with universities, federal labs, and companies to advance technologies for all forms of energy.

Recommendations

Pursue climate policies that require global engagement, are balanced and measured, transparently communicate costs and benefits to consumers, and support continued research, innovation, and application of technology. Climate policies should be assessed against these criteria.

Support cost effective and scalable options for reducing GHG emissions, including energy efficiency and increased production and use of natural gas. Significant progress can be made towards our climate objectives through established and proven pathways.

Promote technology neutral, early phase research and development in low-carbon technologies. Increased focus in this area can accelerate the innovation needed for breakthrough technologies that can be adopted globally, at scale, and without subsidies. The Administration should invest in technology innovation related to all forms of energy and allow markets to pick winner and losers.



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Security and Global Engagement

Summary

- Abundant domestic and global energy supplies support U.S. energy security.
- Affordable, reliable energy is essential for security because it promotes strong economies, sustained improvements in the quality of life, and poverty eradication.
- Maintaining energy security as the world's demand increases requires U.S. engagement and leadership abroad in calling for policies that promote efficient and open energy markets.

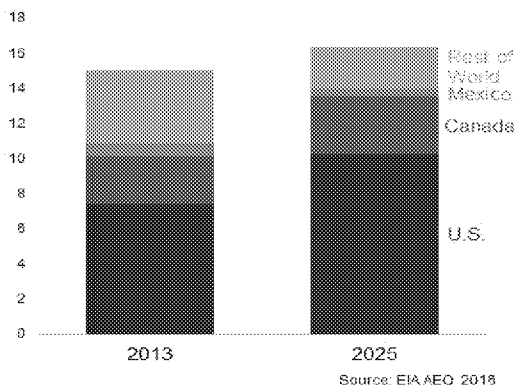
Over the past decade U.S. oil production has risen from around 5 million barrels per day to around 8.5 million barrels per day, and during the past two years domestic production surpassed imports for the first time since 1993. Natural gas production has grown nearly 50% since 2005 and is projected to soon exceed domestic consumption, making the U.S. a net gas exporter and reducing its emissions. Along with these clear benefits, this has enhanced national and global energy security. Federal policies are still catching up to an era of energy abundance and leveraging our energy resource to further improve security for the U.S. and our allies.

Discussion

Abundant reliable energy promotes national and global security. For energy to support a vibrant economy, it must be widely available, affordable and reliable—the basic principles of energy security. While the energy resurgence of the past decade has supported the U.S. economy and security, more is possible. Abundant affordable energy supplies make the global system more resilient to disruption, whether from geopolitical or natural causes, and bolsters both domestic and global economy and

security. The U.S. has the resources and technology to increase global energy production and supply to markets, effectively increasing and diversifying the global energy mix.

U.S. liquid fuel supply by source
(million barrels per day)



Affordable, reliable energy is essential for security. Global energy demand is expected to increase by around one third by 2040. Oil and gas will continue to make up about half of the global energy mix for the foreseeable future. Increasing demand will be driven by population growth and the continued development of emerging economies. Abundant oil and gas production will promote strong economies, sustained improvements in the quality of life, and poverty eradication. Diverse, reliable and affordable energy promotes stability and ultimately is in the U.S. national interest. We need to continue developing oil and gas as part of the overall energy mix.

Well-functioning global energy markets are essential. Today's energy markets are complex and global. Just as consuming economies seek secure reliable energy supplies, producing economies need reliable buyers. No modern economy is fully self-sufficient. Regional market disruptions can result in global price shocks and have far reaching geopolitical implications. Global security, economic growth, and U.S. national interests are all positively influenced by access to open, transparent, and well-functioning markets. Participation in global markets, including through trade agreements that provide



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a level playing field for U.S. companies, should be pursued.

U.S. leadership on energy requires continued global engagement. Key areas of focus should include: maintaining physical security of critical energy assets and supply routes; maintaining constructive dialogues with global energy partners, producers and consumers; and supporting rule of law and good governance through continuous engagement by U.S. agencies and embassies.

Recommendations

Encourage expansion of domestic and global energy production. Robust global energy production and ability to export U.S. oil and gas enhances our domestic and global energy security.

Encourage the free flow of energy from the U.S. to and from markets abroad. Support development of necessary domestic and cross-border infrastructure, including pipelines and terminals.

Engage on energy policy abroad with energy partners. Continued leadership by the Departments of State (regional and functional bureaus), Energy (International Affairs and Fossil Fuels), and Commerce on energy issues is vital to coordinating policy, crucial to maintaining sustained engagement with energy partners across the globe, and supporting the competitiveness of U.S. companies abroad. These agencies are well positioned to support U.S. economic interests, foreign policy priorities, and development objectives. They also serve an important role in reinforcing the longstanding U.S. commitment to transparency and good governance. U.S. leadership will be crucial in the coming years for sustaining these efforts. As such, an Assistant Secretary for the Bureau of Energy Resources should be created in the State Department to ensure energy diplomacy is fully integrated with our foreign policy.

Implement trade agreements, including the Trans-Pacific Partnership, with comprehensive investor-state dispute settlement mechanisms. High quality investment agreements support economic growth and a level playing field, the rule of law, and good governance. They provide predictability for long-term, large-scale investments abroad. Ensuring that trade agreements contain core protections and meaningful investor-state dispute settlement provisions, as outlined in the 2012 U.S. Model Bilateral Investment Treaty, are vital to protecting American companies abroad. They provide recourse against unfair treatment, support the rule of law, and provide a level playing field.

Engage with industry early when considering sanctions to avoid unintended consequences. During the past few decades, Congress and the executive branch have imposed economic sanctions on a variety of countries in the pursuit of foreign policy goals. Policy makers should engage with the private sector to avoid unintended consequences on energy supplies, markets and the economies of partner nations, while achieving foreign objectives.



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Creating Prosperity and Unlocking Progress

Summary

- The U.S. private sector is a major contributor to international development.
- Investments in global development promote U.S. security and prosperity.
- Public-private partnerships support U.S. and global development.

Public-private partnerships are essential for economic development. By leveraging the capabilities, best practices, and resources of both the private and public sectors to drive economic growth and job creation, we collectively contribute to the overall prosperity of communities where we operate.

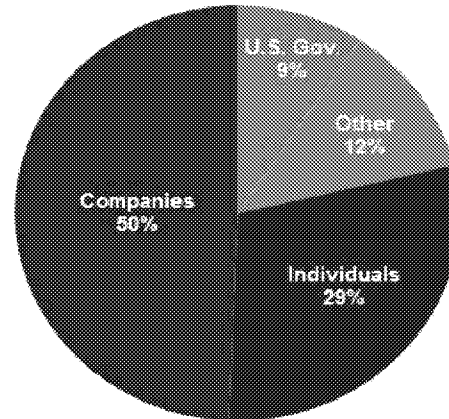
Affordable energy is a catalyst for economic growth and prosperity. Chevron provides energy responsibly and works with our partners to strengthen communities. Wherever we work, our Operational Excellence Management System provides a disciplined approach to working safely, protecting the environment, and operating reliably and efficiently. Our success is tied to the success of the communities where we work.

Discussion

U.S. companies support economic growth through their investments; by promoting best practices; and investing in public private-partnerships. Private companies provide 50% of financial flows to developing countries; 50 years ago it was only 30%. Chevron invests significant capital in major projects which require local goods and services. Our projects create jobs and generate revenue for local communities in the U.S. and abroad. In 2015, we invested more than \$54 billion in total goods and services around the world. Our work, however, extends beyond our direct business investments, supplying energy, and providing stimulus to local economies through jobs and the taxes we pay.

We make strategic social investments around the globe that focus on health, education, and economic development. Our public-private partnerships in these areas involves working closely with NGOs, development agencies, and communities to understand a community's needs and develop programs that effectively meet those requirements.

U.S. investment in developing countries



Source: CSIS, 2010

Chevron continues to innovate in public-private partnerships at home and abroad.

From our first work with USAID in the early 2000s on the Angola Partnership Initiative, designed to help the country recover from decades of civil war, we remain committed to working with our partners and communities. Over the past 10 years, Chevron has invested over \$1.9 billion in partnerships and programs in the U.S. and around the world to develop skilled workers, improve access to healthcare, and boost local economies. We work with local governments, community leaders, NGOs, think tanks, and development agencies to create long-term programs that address critical needs across the globe. By leveraging the expertise and resources of our public-private partnerships, we help drive scalable and sustainable results.

As of 2016, Chevron has established and invested in world class public-private partnerships in many countries where we operate, including: United States, Kazakhstan,



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Angola, Nigeria, Bangladesh, Indonesia, and Thailand.

Education and economic development are key areas to drive development. Science, technology, engineering, and math education (STEM) is increasingly a driver of development. Few factors are more important to the success of our business and a country's competitiveness than individuals trained in STEM fields.

Chevron has a firm commitment to increasing and diversifying the long-term pool of STEM talent. Since 2013, we have invested over \$150 million in education in the U.S. and over \$300 million worldwide. In the U.S., we partner with leading organizations to prepare tomorrow's innovators for college and future careers. Our partnership with Project Lead the Way has brought project-based engineering curriculum to over 100 schools and has reached more than 100,000 students in 10 states including Pennsylvania, California, and Washington, D.C. The Appalachia Partnership Initiative is working to address education and workforce development in 27 counties in Pennsylvania, West Virginia and Ohio. Our partnerships with organizations such as Fab Foundation and Techbridge bring hands on STEM programs to students to arm them with skills needed to succeed in the jobs of the future. Abroad, our STEM partnerships in Thailand and Kazakhstan, as well as our enterprise and workforce development in Bangladesh and Nigeria aim to promote economic growth and development across these nations.

Improved health is a critical need in many nations that public private partnerships can help address. Since 2008, Chevron has partnered with The Global Fund, directing \$60 million to programs in Asia, West Africa, and South Africa. As The Global Fund's inaugural Corporate Champion and one of its largest single corporate partners, our support of The Global Fund contributed to 17 million lives saved. In

addition, since partnering with Pact in 2012, Chevron has provided \$5.3 million to support HIV testing and counseling for over 53,000 pregnant women in Africa.

Supporting global development helps countries, businesses and communities grow. Investing in public-private partnerships is an important component for long term viability of a nation and our business. Through decades of experience, we have learned that our business success is deeply linked to society's progress and prosperity. This is why everywhere we work, we strive to build lasting partnerships to create prosperity now and for decades to come.

Recommendations

Support public-private partnerships in the U.S. and abroad. Whether to attain the UN 2030 Agenda for Sustainable Development or to expand existing partnership efforts through USAID or the Department of State, public-private partnerships can support U.S. interests. The new Administration should continue to support these efforts.

Support U.S. companies in advancing energy projects overseas. Engagement with other nations to advance U.S. company energy projects promotes both local and U.S. interests. Improving lives and growing economies in developing countries improves U.S. economic partnerships and security.



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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/3/2017 7:14:40 PM
To: Nichols, Mark [Mark.Nichols@kochps.com]
Subject: RE: Lunch with the Administrator

You are so very welcome. Have a great day too!
mh

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Wednesday, May 3, 2017 2:40 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: Lunch with the Administrator

Thank you Michelle. I appreciate your help in putting this together. Have a great day!

Mark

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Monday, May 01, 2017 9:43 AM
To: Nichols, Mark <Mark.Nichols@kochps.com>
Subject: RE: Lunch with the Administrator

Sent by an external sender

Hello, the Administrator will meet you for lunch at Sette Osteria located at 1666 Connecticut Ave. NW at noon on May 10. The reservation is under my name – Michelle Hale.

Thank you and please let me know if you have any questions or problems.

Michelle

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Monday, April 24, 2017 9:40 AM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: Lunch with the Administrator

Not necessarily – just something convenient for the Administrator

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Monday, April 24, 2017 7:14 AM
To: Nichols, Mark <Mark.Nichols@kochps.com>
Subject: RE: Lunch with the Administrator

Sent by an external sender

Mark, do you have any favorites in DC?

From: Nichols, Mark [<mailto:Mark.Nichols@kochps.com>]
Sent: Saturday, April 22, 2017 4:57 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject: [SPAM] Re: Lunch with the Administrator

Thank you Sydney. Have a great weekend!

From: Hupp, Sydney <hupp.sydney@epa.gov>
Sent: Friday, April 21, 2017 2:01:04 PM
To: Nichols, Mark
Cc: Hale, Michelle
Subject: Lunch with the Administrator

Sent by an external sender

Hey again Mark,

Thanks for your time on the phone yesterday. Have you on the calendar for Lunch on May 10th at noon. Looping in Michelle to find you all a restaurant in DC.

Have a great weekend!

Sydney Hupp
Office of the Administrator- Scheduling

Personal Matters / Ex.

Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 3/9/2017 9:27:10 PM
To: Collins, Rebecca Honor [Rebecca.Collins@chevron.com]
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

You bet! Have a nice weekend!

From: Collins, Rebecca Honor [mailto:Rebecca.Collins@chevron.com]
Sent: Thursday, March 9, 2017 4:26 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Cc: Rusterholz, Shawn <SRusterholz@chevron.com>; Goodman, Caitlyn S <CGoodman@chevron.com>; Davies, Hannah <Hannah.Davies@chevron.com>
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Thank you so much! That's great news!

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Thursday, March 09, 2017 4:21 PM
To: Collins, Rebecca Honor
Subject: [**EXTERNAL**] RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

I am happy to confirm!

From: Collins, Rebecca Honor [mailto:Rebecca.Collins@chevron.com]
Sent: Thursday, March 9, 2017 4:19 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Cc: Goodman, Caitlyn S <CGoodman@chevron.com>; Rusterholz, Shawn <SRusterholz@chevron.com>; Davies, Hannah <Hannah.Davies@chevron.com>; Jackson, Ryan <jackson.ryan@epa.gov>
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Hi Michelle:

I hope you are well. You asked me to follow up with you by Friday, but I am out of the office tomorrow. Please can you confirm that we can lock this meeting in for Tuesday, March 21st at 1:30pm?

Thank you for your help in advance,
Beccs

From: Collins, Rebecca Honor
Sent: Monday, March 06, 2017 10:17 AM
To: 'Hale, Michelle'
Cc: Goodman, Caitlyn S; Rusterholz, Shawn [Cenergy International LLC]; Davies, Hannah; Jackson, Ryan
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Thank you so much Michelle, I have locked it in for Tuesday, March 21st at 1:30pm.

Kind regards,
Beccs

From: Hale, Michelle [<mailto:hale.michelle@epa.gov>]
Sent: Monday, March 06, 2017 9:37 AM
To: Collins, Rebecca Honor
Cc: Goodman, Caitlyn S; Rusterholz, Shawn [Cenergy International LLC]; Davies, Hannah; Jackson, Ryan
Subject: **[**EXTERNAL**]** RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Rebecca, thank you for following up. Let's tentatively plan for March 21 at 1:30 p.m. I should be able to confirm by the end of this week. Please reach out to me if I fail to contact you by Friday.

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

Confidentiality Warning: This message and any attachments are intended only for the use of the recipient(s), are confidential, and may be privileged. If you are not the intended recipient, you are hereby notified that any review, retransmission, conversion to hard copy, copying, circulation or other use of all or any portion of this message and any attachments is strictly prohibited. If you are not the intended recipient, please notify the sender immediately by return email and delete this message and any attachments from your system.

From: Collins, Rebecca Honor [<mailto:Rebecca.Collins@chevron.com>]
Sent: Monday, March 6, 2017 9:28 AM
To: Hale, Michelle <hale.michelle@epa.gov>
Cc: Goodman, Caitlyn S <CGoodman@chevron.com>; Rusterholz, Shawn [Cenergy International LLC] <SRusterholz@chevron.com>; Davies, Hannah <Hannah.Davies@chevron.com>
Subject: FW: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Dear Michelle,

Thank you for speaking with me just now. Please find below the email I sent to Ryan Jackson, which I mentioned to you on the phone. I appreciate your help in scheduling this meeting for Tuesday, March 21st.

Thank you and kind regards,
Beccs

From: Collins, Rebecca Honor
Sent: Monday, February 27, 2017 3:56 PM
To: 'Jackson.Ryan@epa.gov'
Cc: Davies, Hannah; Rusterholz, Shawn [Cenergy International LLC]

Subject: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Dear Ryan,

I am writing to request a meeting on behalf of John Watson, Chevron Chairman and Chief Executive Officer, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, during their visit to Washington on Tuesday, March 21, 2017. Mr. Watson and Mr. Shellebarger would welcome the opportunity to discuss regulatory reform in our sector and share Chevron's perspective on global oil and gas developments. They would also be prepared to discuss issues on Administrator Pruitt's agenda. Does Administrator Pruitt have any availability that day for a meeting please?

Thank you,

Becs

Rebecca Collins

Executive Assistant to the Vice President and General Manager, Government Affairs

Rebecca.Collins@chevron.com

Chevron

Policy, Government and Public Affairs

600 13th Street NW, Suite 600

Washington, DC 20005-3027

Tel +1 202 408 5835

Fax +1 202 408 5845

Mobile +1 202 304 7538

Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 3/9/2017 9:21:24 PM
To: Collins, Rebecca Honor [Rebecca.Collins@chevron.com]
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

I am happy to confirm!

From: Collins, Rebecca Honor [mailto:Rebecca.Collins@chevron.com]
Sent: Thursday, March 9, 2017 4:19 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Cc: Goodman, Caitlyn S <CGoodman@chevron.com>; Rusterholz, Shawn <SRusterholz@chevron.com>; Davies, Hannah <Hannah.Davies@chevron.com>; Jackson, Ryan <jackson.ryan@epa.gov>
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Hi Michelle:

I hope you are well. You asked me to follow up with you by Friday, but I am out of the office tomorrow. Please can you confirm that we can lock this meeting in for Tuesday, March 21st at 1:30pm?

Thank you for your help in advance,
Beccs

From: Collins, Rebecca Honor
Sent: Monday, March 06, 2017 10:17 AM
To: 'Hale, Michelle'
Cc: Goodman, Caitlyn S; Rusterholz, Shawn [Cenergy International LLC]; Davies, Hannah; Jackson, Ryan
Subject: RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Thank you so much Michelle, I have locked it in for Tuesday, March 21st at 1:30pm.

Kind regards,
Beccs

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Monday, March 06, 2017 9:37 AM
To: Collins, Rebecca Honor
Cc: Goodman, Caitlyn S; Rusterholz, Shawn [Cenergy International LLC]; Davies, Hannah; Jackson, Ryan
Subject: **[**EXTERNAL**]** RE: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Rebecca, thank you for following up. Let's tentatively plan for March 21 at 1:30 p.m. I should be able to confirm by the end of this week. Please reach out to me if I fail to contact you by Friday.

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency

1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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From: Collins, Rebecca Honor [<mailto:Rebecca.Collins@chevron.com>]
Sent: Monday, March 6, 2017 9:28 AM
To: Hale, Michelle <hale.michelle@epa.gov>
Cc: Goodman, Caitlyn S <CGoodman@chevron.com>; Rusterholz, Shawn [Cenergy International LLC] <SRusterholz@chevron.com>; Davies, Hannah <Hannah.Davies@chevron.com>
Subject: FW: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Dear Michelle,

Thank you for speaking with me just now. Please find below the email I sent to Ryan Jackson, which I mentioned to you on the phone. I appreciate your help in scheduling this meeting for Tuesday, March 21st.

Thank you and kind regards,
Beccs

From: Collins, Rebecca Honor
Sent: Monday, February 27, 2017 3:56 PM
To: 'Jackson.Ryan@epa.gov'
Cc: Davies, Hannah; Rusterholz, Shawn [Cenergy International LLC]
Subject: Meeting Request, John Watson, CEO & Chairman, Chevron, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, and Administrator Pruitt, March 21

Dear Ryan,

I am writing to request a meeting on behalf of John Watson, Chevron Chairman and Chief Executive Officer, and Jeff Shellebarger, President of Chevron North American Exploration and Production Company, during their visit to Washington on Tuesday, March 21, 2017. Mr. Watson and Mr. Shellebarger would welcome the opportunity to discuss regulatory reform in our sector and share Chevron's perspective on global oil and gas developments. They would also be prepared to discuss issues on Administrator Pruitt's agenda. Does Administrator Pruitt have any availability that day for a meeting please?

Thank you,

Beccs

Rebecca Collins
Executive Assistant to the Vice President and General Manager, Government Affairs
Rebecca.Collins@chevron.com

Chevron

Policy, Government and Public Affairs

600 13th Street NW, Suite 600

Washington, DC 20005-3027

Tel +1 202 408 5835

Fax +1 202 408 5845

Mobile +1 202 304 7538

Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/1/2017 6:37:30 PM
To: Munoz, Darrin R. [Darrin.Munoz@FaegreBD.com]
Subject: RE: Contact info for Collier

Many thanks.

From: Munoz, Darrin R. [mailto:Darrin.Munoz@FaegreBD.com]
Sent: Monday, May 1, 2017 2:16 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: Contact info for Collier

Hi Michelle,

Sure thing! Info is below:

Thomas C. Collier
CEO
The Pebble Partnership
3201 C Street
Suite 404
Anchorage, AK 99503

Darrin R. Munoz

Director

darrin.munoz@FaegreBD.com Download vCard
D: +1 202 312 7468

Faegre Baker Daniels LLP

1050 K Street NW | Suite 400 | Washington, DC 20001, USA

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Monday, May 01, 2017 12:08 PM
To: Munoz, Darrin R.
Subject: Contact info for Collier

Hello, Darrin, it was nice meeting you this morning. Could you please send me a mailing address for Mr. Collier?

Thank you in advance.

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/1/2017 4:07:52 PM
To: darrin.munoz@FaegreBD.com
Subject: Contact info for Collier

Hello, Darrin, it was nice meeting you this morning. Could you please send me a mailing address for Mr. Collier?

Thank you in advance.

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
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(202) 564-1430

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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/1/2017 2:43:01 PM
To: Nichols, Mark [Mark.Nichols@kochps.com]
Subject: RE: Lunch with the Administrator

Hello, the Administrator will meet you for lunch at Personal Matters / Ex. 6 NW at noon on May 10. The reservation is under my name – Michelle Hale.

Thank you and please let me know if you have any questions or problems.

Michelle

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Monday, April 24, 2017 9:40 AM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: Lunch with the Administrator

Not necessarily – just something convenient for the Administrator

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Monday, April 24, 2017 7:14 AM
To: Nichols, Mark <Mark.Nichols@kochps.com>
Subject: RE: Lunch with the Administrator

Sent by an external sender

Mark, do you have any favorites in DC?

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Saturday, April 22, 2017 4:57 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject: [SPAM] Re: Lunch with the Administrator

Thank you Sydney. Have a great weekend!

From: Hupp, Sydney <hupp.sydney@epa.gov>
Sent: Friday, April 21, 2017 2:01:04 PM
To: Nichols, Mark
Cc: Hale, Michelle
Subject: Lunch with the Administrator

Sent by an external sender

Hey again Mark,

Thanks for your time on the phone yesterday. Have you on the calendar for Lunch on May 10th at noon. Looping in Michelle to find you all a restaurant in DC.

Have a great weekend!

Sydney Hupp
Office of the Administrator- Scheduling

Personal Matters /

Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 4/24/2017 6:17:56 PM
To: Nichols, Mark [Mark.Nichols@kochps.com]
Subject: RE: Lunch with the Administrator

Okay, I will be in touch when I have an answer from him on where he'd like to go.

Thanks!
m

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Monday, April 24, 2017 9:40 AM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: Lunch with the Administrator

Not necessarily – just something convenient for the Administrator

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Monday, April 24, 2017 7:14 AM
To: Nichols, Mark <Mark.Nichols@kochps.com>
Subject: RE: Lunch with the Administrator

Sent by an external sender

Mark, do you have any favorites in DC?

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Saturday, April 22, 2017 4:57 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject: [SPAM] Re: Lunch with the Administrator

Thank you Sydney. Have a great weekend!

From: Hupp, Sydney <hupp.sydney@epa.gov>
Sent: Friday, April 21, 2017 2:01:04 PM
To: Nichols, Mark
Cc: Hale, Michelle
Subject: Lunch with the Administrator

Sent by an external sender

Hey again Mark,

Thanks for your time on the phone yesterday. Have you on the calendar for Lunch on May 10th at noon. Looping in Michelle to find you all a restaurant in DC.

Have a great weekend!

Sydney Hupp

Office of the Administrator- Scheduling

Personal Matters /

Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 3/14/2017 7:56:10 PM
To: Ghanta, Venu G [Venu.Ghanta@duke-energy.com]
Subject: RE: Address for Lynn Good

MANY thanks

From: Ghanta, Venu G [mailto:Venu.Ghanta@duke-energy.com]
Sent: Tuesday, March 14, 2017 3:55 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: Address for Lynn Good

Here's Lynn full information in case you need it in the future. Let me know if you need anything else...

Lynn Good, Chairman, President and CEO
Duke Energy
550 South Tryon Street
Charlotte, NC 28202
Office: 704-383-7649
Lynn.good@duke-energy.com

Mailing Address:
DEC 48/P.O. Box 1321
Charlotte, NC 28201

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Tuesday, March 14, 2017 3:15 PM
To: Ghanta, Venu G
Subject: RE: Address for Lynn Good

Thank you, and what about a mailing address?

From: Ghanta, Venu G [mailto:Venu.Ghanta@duke-energy.com]
Sent: Tuesday, March 14, 2017 3:10 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: Re: Address for Lynn Good

Hi Michelle-

Sure, her email address is lynn.good@duke-energy.com

Let me know if you need anything else.

Thanks, Venu

On Mar 14, 2017, at 1:57 PM, Hale, Michelle <hale.michelle@epa.gov> wrote:

***** Exercise caution. This is an EXTERNAL email. DO NOT open attachments or click links from unknown senders or unexpected email. *****

Greetings! Could you provide me with an appropriate address to send a note to Lynn from Administrator Pruitt?

Thank you!

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 3/14/2017 7:18:56 PM
To: Collins, Rebecca Honor [Rebecca.Collins@chevron.com]
Subject: RE: EPA meeting

Yes, on March 21. Thank you!

From: Collins, Rebecca Honor [mailto:Rebecca.Collins@chevron.com]
Sent: Tuesday, March 14, 2017 3:05 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: EPA meeting

Hi Michelle: we agreed that 1:30pm worked and I have put it down as 30 minutes. Is that correct?

For ease of reference, I attach our correspondence.

Thank you,
Beccs

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Tuesday, March 14, 2017 3:03 PM
To: Collins, Rebecca Honor
Subject: [**EXTERNAL**] EPA meeting

Beccs, could you confirm the time we decided upon for the meeting next week?

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 4/24/2017 12:14:07 PM
To: Nichols, Mark [Mark.Nichols@kochps.com]
Subject: RE: Lunch with the Administrator

Mark, do you have any favorites in DC?

From: Nichols, Mark [mailto:Mark.Nichols@kochps.com]
Sent: Saturday, April 22, 2017 4:57 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject: [SPAM] Re: Lunch with the Administrator

Thank you Sydney. Have a great weekend!

From: Hupp, Sydney <hupp.sydney@epa.gov>
Sent: Friday, April 21, 2017 2:01:04 PM
To: Nichols, Mark
Cc: Hale, Michelle
Subject: Lunch with the Administrator

Sent by an external sender

Hey again Mark,

Thanks for your time on the phone yesterday. Have you on the calendar for Lunch on May 10th at noon. Looping in Michelle to find you all a restaurant in DC.

Have a great weekend!

Sydney Hupp
Office of the Administrator- Scheduling

Personal Matters /

Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 3/14/2017 7:14:37 PM
To: Ghanta, Venu G [Venu.Ghanta@duke-energy.com]
Subject: RE: Address for Lynn Good

Thank you, and what about a mailing address?

From: Ghanta, Venu G [mailto:Venu.Ghanta@duke-energy.com]
Sent: Tuesday, March 14, 2017 3:10 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: Re: Address for Lynn Good

Hi Michelle-

Sure, her email address is lynn.good@duke-energy.com

Let me know if you need anything else.

Thanks, Venu

On Mar 14, 2017, at 1:57 PM, Hale, Michelle <hale.michelle@epa.gov> wrote:

***** Exercise caution. This is an EXTERNAL email. DO NOT open attachments or click links from unknown senders or unexpected email. *****

Greetings! Could you provide me with an appropriate address to send a note to Lynn from Administrator Pruitt?

Thank you!

Michelle Hale
Executive Assistant to the Administrator
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1200 Pennsylvania Ave., NW,
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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 3/14/2017 7:02:39 PM
To: Rebecca.Collins@chevron.com
Subject: EPA meeting

Beccs, could you confirm the time we decided upon for the meeting next week?

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/5/2017 6:20:24 PM
To: Hack, Brooke Haywood [Brooke_Hack@afandpa.org]
Subject: RE: meeting participants

And you as well!

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]
Sent: Friday, May 5, 2017 2:09 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: meeting participants

Perfect – sounds like a good plan – that way, I will send out to each via UPS 2-Day, so I can track it. ☺

Thanks Michelle & have a splendid weekend!

All the best,
Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Friday, May 5, 2017 1:03 PM
To: Hack, Brooke Haywood <Brooke_Hack@afandpa.org>
Subject: RE: meeting participants

Great, I will send them to you for you to forward along. Thanks!

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]
Sent: Friday, May 5, 2017 1:01 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: meeting participants

Hi Michelle, If you send something here, I can always forward it along ... but if you need their addresses, I can get those to you later this afternoon after I emerge from a couple of meetings.

Thanks, Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Friday, May 5, 2017 12:58 PM

To: Hack, Brooke Haywood <Brooke_Hack@afandpa.org>

Subject: RE: meeting participants

Do you have addresses for Michael, Michael, Mark and Linda?

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]

Sent: Friday, May 5, 2017 12:55 PM

To: Hale, Michelle <hale.michelle@epa.gov>

Subject: RE: meeting participants

Good afternoon Michelle, sure thing, our attendees yesterday were:

- Michael Doss, President & CEO, Graphic Packaging International, Inc.
- Michael Grimm, President & CEO, American Eagle Paper Mills
- Mark W. Kowizan, Chairman & CEO, Packaging Corporation of America
- Linda Massman, President & CEO, Clearwater Paper Corporation
- Donna Harman, President & CEO, AF&PA
- Elizabeth Bartheld, VP, Government Affairs, AF&PA
- Paul Noe, VP, Public Policy, AF&PA

Have a splendid weekend!

All the best,

Brooke

Brooke Haywood Hack

Executive Assistant, Office of the President

Brooke_Hack@afandpa.org

(202) 463-5169

AMERICAN FOREST & PAPER ASSOCIATION

From: Hale, Michelle [<mailto:hale.michelle@epa.gov>]

Sent: Friday, May 5, 2017 12:13 PM

To: Hack, Brooke Haywood <Brooke_Hack@afandpa.org>

Subject: meeting participants

Hello, Brooke, could you confirm with me the names and titles of the individuals in the meeting with the Administrator yesterday?

Thank you for your assistance.

Michelle Hale

Executive Assistant to the Administrator

Environmental Protection Agency

1200 Pennsylvania Ave., NW,

WJCS, Suite 3000

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To: Hack, Brooke Haywood [Brooke_Hack@afandpa.org]
Subject: RE: meeting participants

Great, I will send them to you for you to forward along. Thanks!

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]
Sent: Friday, May 5, 2017 1:01 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: meeting participants

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Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Friday, May 5, 2017 12:58 PM
To: Hack, Brooke Haywood <Brooke_Hack@afandpa.org>
Subject: RE: meeting participants

Do you have addresses for Michael, Michael, Mark and Linda?

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]
Sent: Friday, May 5, 2017 12:55 PM
To: Hale, Michelle <hale.michelle@epa.gov>
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- Linda Massman, President & CEO, Clearwater Paper Corporation
- Donna Harman, President & CEO, AF&PA
- Elizabeth Bartheld, VP, Government Affairs, AF&PA
- Paul Noe, VP, Public Policy, AF&PA

Have a splendid weekend!
All the best,
Brooke

Brooke Haywood Hack

Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

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Sent: Friday, May 5, 2017 12:13 PM
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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 3/14/2017 5:57:35 PM
To: Venu.Ghanta@duke-energy.com
Subject: Address for Lynn Good

Greetings! Could you provide me with an appropriate address to send a note to Lynn from Administrator Pruitt?

Thank you!

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/5/2017 4:57:34 PM
To: Hack, Brooke Haywood [Brooke_Hack@afandpa.org]
Subject: RE: meeting participants

Do you have addresses for Michael, Michael, Mark and Linda?

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]
Sent: Friday, May 5, 2017 12:55 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: meeting participants

Good afternoon Michelle, sure thing, our attendees yesterday were:

- Michael Doss, President & CEO, Graphic Packaging International, Inc.
- Michael Grimm, President & CEO, American Eagle Paper Mills
- Mark W. Kowizan, Chairman & CEO, Packaging Corporation of America
- Linda Massman, President & CEO, Clearwater Paper Corporation
- Donna Harman, President & CEO, AF&PA
- Elizabeth Bartheld, VP, Government Affairs, AF&PA
- Paul Noe, VP, Public Policy, AF&PA

Have a splendid weekend!
All the best,
Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Friday, May 5, 2017 12:13 PM
To: Hack, Brooke Haywood <Brooke_Hack@afandpa.org>
Subject: meeting participants

Hello, Brooke, could you confirm with me the names and titles of the individuals in the meeting with the Administrator yesterday?

Thank you for your assistance.

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 3/21/2017 6:13:15 PM
To: Rebecca.Collins@chevron.com
Subject: mailing address

Hello, Rebecca, I'm glad that everything worked out today. The Administrator would like to send notes to Mr. Watson and Mr. Shellebarger. What is the best address?

Thank you for your assistance!
Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/5/2017 4:12:30 PM
To: Hack, Brooke Haywood [Brooke_Hack@afandpa.org]
Subject: meeting participants

Hello, Brooke, could you confirm with me the names and titles of the individuals in the meeting with the Administrator yesterday?

Thank you for your assistance.

Michelle Hale
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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/23/2017 9:06:25 PM
To: Coyner, Emily W. [ecoyner@nssga.org]
Subject: RE: mailing information

Thank you!

From: Coyner, Emily W. [mailto:ecoyner@nssga.org]
Sent: Tuesday, May 23, 2017 4:38 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: Re: mailing information

Thank you Michelle for the warm welcome, we really enjoyed our meeting with Administrator Pruitt

Our address:

National Stone, Sand & Gravel Association
66 Canal Center Plaza
Suite 300
Alexandria, VA 22314

From: Hale, Michelle <hale.michelle@epa.gov>
Sent: Tuesday, May 23, 2017 3:47 PM
Subject: mailing information
To: Coyner, Emily W. <ecoyner@nssga.org>

Emily,

Administrator Pruitt would like to send a follow up note to today's meeting attendees. Could you send me mailing addresses please?

It was super nice meeting everyone.

Thank you!

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
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(202) 564-1430

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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/23/2017 7:47:38 PM
To: ecoyner@nssga.org
Subject: mailing information

Emily,

Administrator Pruitt would like to send a follow up note to today's meeting attendees. Could you send me mailing addresses please?

It was super nice meeting everyone.

Thank you!

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/23/2017 7:23:35 PM
To: ecoyner@nssga.org
Subject: NSSGA meeting photo

Here's the link to the images of the today's meeting:

<https://www.flickr.com/gp/usepagov/42942k>

Michelle Hale
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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/4/2017 6:31:27 PM
To: Hack, Brooke Haywood [Brooke_Hack@afandpa.org]
Subject: RE: Forest photos



From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]
Sent: Thursday, May 4, 2017 2:30 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: Forest photos

Careful – we might just take you up on that! ;)

Thanks again,
Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Thursday, May 4, 2017 2:27 PM
To: Hack, Brooke Haywood <Brooke_Hack@afandpa.org>
Subject: RE: Forest photos

You bet, anytime!

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]
Sent: Thursday, May 4, 2017 2:24 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: Forest photos

Thanks so much Michelle – great pictures!

Thanks for getting our AF&PA members in to meet with the Administrator; we appreciate you working us into his busy schedule.

All the best,
Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Thursday, May 4, 2017 2:18 PM
To: Hack, Brooke Haywood <Brooke_Hack@afandpa.org>
Subject: FW: Forest photos

Hello, Brooke, here are some pics from today.
Thanks for coming in!

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
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Washington, D.C. 20460
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From: Vance, Eric
Sent: Thursday, May 4, 2017 1:57 PM
To: Hale, Michelle <hale.michelle@epa.gov>; Woodward, Cheryl <Woodward.Cheryl@epa.gov>; Hupp, Millan <hupp.millan@epa.gov>
Subject: Forest photos

Well, not photos of actual forest but here are meeting pics.
Cheers,
e

Eric Vance
Chief Photographer, USEPA
Office of the Administrator
1200 Pennsylvania Ave, NW
Washington, DC 20640
WJC-North, Room 6330K

202.564.2655 office

Personal Matters / Ex. 6

Link to Office of Multimedia photo galleries, accessible from within EPA's network.
<http://intranet.epa.gov/media/>

Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 3/28/2017 4:57:43 PM
To: Escoto, Michelle R [MEBP@chevron.com]
CC: Wassmer, Maria (MTER) [MTER@chevron.com]
Subject: Re: Mr. Watson's Thank You Letter to Scott Pruitt

Will do, thank you!

Sent from my iPhone

On Mar 28, 2017, at 12:56 PM, Escoto, Michelle R <MEBP@chevron.com> wrote:

Dear Michelle,

Attached is a letter from Mr. John Watson to Mr. Scott Pruitt thanking him for last week's meeting. I would appreciate your providing a copy to him.

Many thanks in advance for your assistance.

Sincerely,

Michelle

Michelle R. Escoto
Executive Assistant
Office of the Chairman & CEO

Chevron Corporation
6001 Bollinger Canyon Road
San Ramon, CA 94583
Tel: (925) 842-0103
Fax: (925) 842-1230
mebp@chevron.com

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<JSW - Ltr - Scott Pruitt.pdf>

Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 4/12/2017 8:20:49 PM
To: Badowski, Rosanne (GE Corporate) [rosanne.badowski@ge.com]
Subject: RE: Mr. Welch's mailing address

What about snail mail?

From: Badowski, Rosanne (GE Corporate) [mailto:rosanne.badowski@ge.com]
Sent: Wednesday, April 12, 2017 4:12 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: Mr. Welch's mailing address

Here it is:

Jack.Welch@welchway.com

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Wednesday, April 12, 2017 3:56 PM
To: Badowski, Rosanne (GE Corporate) <rosanne.badowski@ge.com>
Subject: EXT: Mr. Welch's mailing address

Rosanne, good afternoon. Administrator Pruitt would like to send a note to Mr. Welch. Would you mind sending me his mailing address please?

Thank you for your assistance.

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/23/2017 6:26:41 PM
To: ecoyner@nssga.org
Subject: mailing information

Hi, Emily,

Administrator Pruitt would like to send a follow up note to today's meeting attendees. Could you send me mailing addresses please?

Thank you!

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/4/2017 6:26:44 PM
To: Hack, Brooke Haywood [Brooke_Hack@afandpa.org]
Subject: RE: Forest photos

You bet, anytime!

From: Hack, Brooke Haywood [mailto:Brooke_Hack@afandpa.org]
Sent: Thursday, May 4, 2017 2:24 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: Forest photos

Thanks so much Michelle – great pictures!

Thanks for getting our AF&PA members in to meet with the Administrator; we appreciate you working us into his busy schedule.

All the best,
Brooke

Brooke Haywood Hack
Executive Assistant, Office of the President
Brooke_Hack@afandpa.org
(202) 463-5169
AMERICAN FOREST & PAPER ASSOCIATION

From: Hale, Michelle [mailto:hale.michelle@epa.gov]
Sent: Thursday, May 4, 2017 2:18 PM
To: Hack, Brooke Haywood <Brooke_Hack@afandpa.org>
Subject: FW: Forest photos

Hello, Brooke, here are some pics from today.
Thanks for coming in!

Michelle Hale
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From: Vance, Eric

Sent: Thursday, May 4, 2017 1:57 PM

To: Hale, Michelle <hale.michelle@epa.gov>; Woodward, Cheryl <Woodward.Cheryl@epa.gov>; Hupp, Millan <hupp.millan@epa.gov>

Subject: Forest photos

Well, not photos of actual forest but here are meeting pics.

Cheers,

e

Eric Vance

Chief Photographer, USEPA

Office of the Administrator

1200 Pennsylvania Ave, NW

Washington, DC 20640

WJC-North, Room 6330K

202.564.2655 office

Personal Matters / Ex. 6

Link to Office of Multimedia photo galleries, accessible from within EPA's network.

<http://intranet.epa.gov/media/>

Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/4/2017 6:17:55 PM
To: Brooke_Hack@afandpa.org
Subject: FW: Forest photos
Attachments: 2017-05-04_ForestPaper_001.jpg; 2017-05-04_ForestPaper_002.jpg; 2017-05-04_ForestPaper_003.jpg; 2017-05-04_ForestPaper_004.jpg

Hello, Brooke, here are some pics from today.
Thanks for coming in!

Michelle Hale
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From: Vance, Eric
Sent: Thursday, May 4, 2017 1:57 PM
To: Hale, Michelle <hale_michelle@epa.gov>; Woodward, Cheryl <Woodward.Cheryl@epa.gov>; Hupp, Millan <hupp.millan@epa.gov>
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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 4/12/2017 7:55:35 PM
To: Rosanne.Badowski@ge.com
Subject: Mr. Welch's mailing address

Rosanne, good afternoon. Administrator Pruitt would like to send a note to Mr. Welch. Would you mind sending me his mailing address please?

Thank you for your assistance.

Michelle Hale
Executive Assistant to the Administrator
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Message

From: Hale, Michelle [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB99F5247AB8412FA017133839301FEE-HALE, MICHE]
Sent: 5/4/2017 6:16:29 PM
To: brook_Hack@afandpa.org
Subject: FW: Forest photos
Attachments: 2017-05-04_ForestPaper_001.jpg; 2017-05-04_ForestPaper_002.jpg; 2017-05-04_ForestPaper_003.jpg; 2017-05-04_ForestPaper_004.jpg

Hello, Brooke, here are some pics from today.
Thanks for coming in!

Michelle Hale
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From: Vance, Eric
Sent: Thursday, May 4, 2017 1:57 PM
To: Hale, Michelle <hale.michelle@epa.gov>; Woodward, Cheryl <Woodward.Cheryl@epa.gov>; Hupp, Millan <hupp.millan@epa.gov>
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