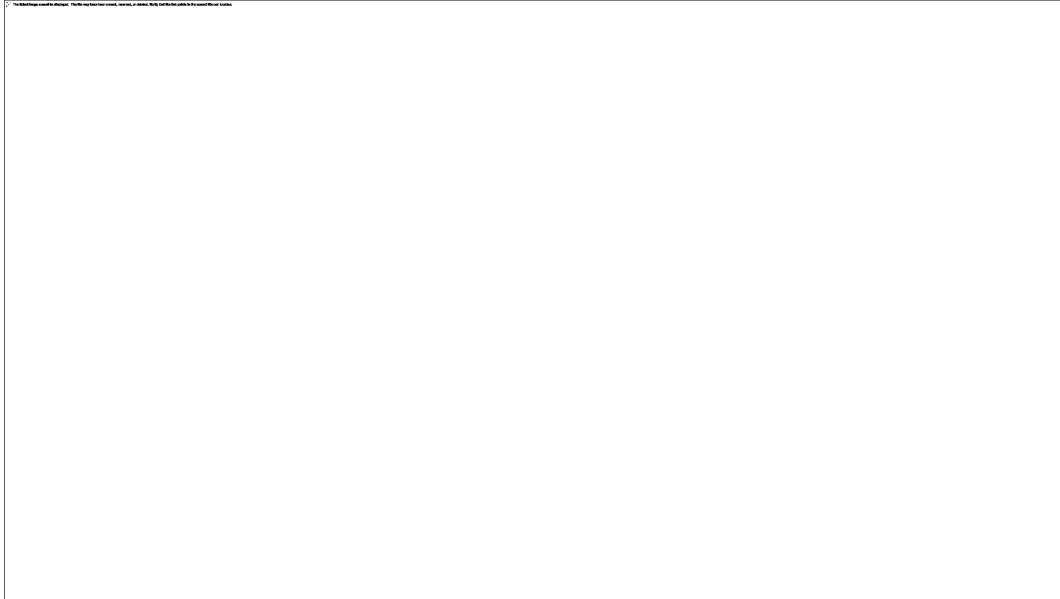


Message

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**From:** Career Services [careers@OKSTATE.EDU]  
**Sent:** 7/5/2018 6:18:40 PM  
**To:** HIREOSUGRADES-L@LISTSERV.OKSTATE.EDU  
**Subject:** Free webinar: On-Campus Interviews: Making the Most of Your Recruiting Efforts  
**Attachments:** ATT00001.txt

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**From:** Career Services [careers@OKSTATE.EDU]  
**Sent:** 6/15/2018 4:03:59 PM  
**To:** HIREOSUGRADS-L@LISTSERV.OKSTATE.EDU  
**Subject:** Please help us improve our services

We would appreciate your feedback to help us improve our services for employers.

Please take a few minutes to assist us by completing our brief survey at  
<https://fs10.formsite.com/hireosugrads/employersurvey/index.html>.

And as always please let us know if there is anything we can do to help you hire OSU grads!

Thank you,

OSU Career Services  
360 Student Union  
Stillwater, OK 74075

405-744-5253  
[careers@okstate.edu](mailto:careers@okstate.edu)



Message

**From:** Career Services [careers@OKSTATE.EDU]  
**Sent:** 8/13/2018 8:10:54 PM  
**To:** HIREOSUGRADS-L@LISTSERV.OKSTATE.EDU  
**Subject:** Register now for the OSU Business Career Fair!  
**Attachments:** ATT00001.txt



# We're ready to meet you!

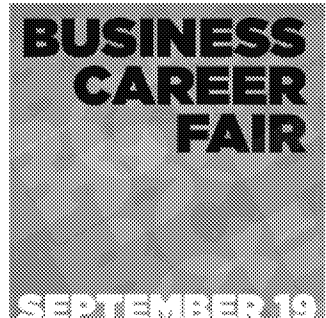


## Register today to meet students like these at the OSU Business Career Fair!

Attendees from all colleges seek full-time and internship opportunities related to all areas of business.

2017 Attendance: 2,045

[DETAILS & REGISTRATION](#)



## Additional Fall Career Fairs

CEAT Engineering Career Fair – Sept 18  
CASNR Career & Internship Fair – Sept 20  
OSU-Tulsa Career Fair – Oct 2  
Summer Camp Job Fair – Oct 17  
[Additional Event Details and Registrations](#)







Message

**From:** Career Services [careers@OKSTATE.EDU]  
**Sent:** 6/7/2018 7:17:20 PM  
**To:** HIREOSUGRADS-L@LISTSERV.OKSTATE.EDU  
**Subject:** OSU Career Fairs - Fall 2018  
**Attachments:** ATT00001.txt

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## C.E.A.T. Engineering Career Fair

Hosted by their Student Council, CEAT students primarily attend this event.

2017 Attendance: 2,361

[DETAILS & REGISTRATION](#)

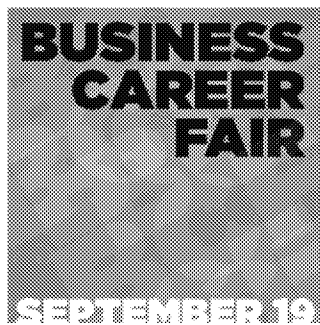


## Business Career Fair

Attendees from all colleges seek full-time and internship opportunities related to all areas of business.

2017 Attendance: 2,045

[DETAILS & REGISTRATION](#)



## CASNR Career & Internship Fair

A premier networking & connection opportunity for employers associated with agriculture, food, natural resources, and environmental disciplines

2017 Attendance: 1,169

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## OSU-Tulsa Career Fair

Attendees include a wide variety of undergrad & grad level programs, including a diverse range of both traditional and non-traditional students. This fair also attracts local alumni & experienced professionals.

2017 Attendance: 103

[DETAILS & REGISTRATION](#)

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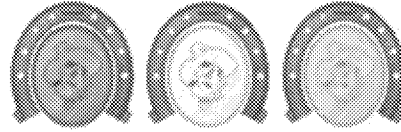
## Summer Camp Job Fair

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**From:** Brent Fewell [brent.fewell@earthandwatergroup.com]  
**Sent:** 11/20/2017 12:53:22 PM  
**To:** Kime, Robin [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7ef7b76087a6475b80fc984ac2dd4497-RKime]  
**CC:** Lovell, Will (William) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3b150bb6ade640f68d744fadcb83a73e-Lovell, Wil]; Nathan Gardner-Andrews [NGardner-Andrews@nacwa.org]; Chris Hornback [CHornback@nacwa.org]  
**Subject:** RE: 11:00 - Regulatory Reform Meeting with the National Association of Clean Water Agencies  
**Attachments:** 2017-05-15nacwacomment.pdf

Look forward to seeing you at 11. No additional materials. Thank you.

Brent

Brent Fewell, Esq. | Earth & Water Law Group  
1455 Pennsylvania Ave., NW, Suite 400, Washington, DC 20004

Ex. 6

(o)

Ex. 6

(c)

| [www.earthandwatergroup.com](http://www.earthandwatergroup.com)



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**From:** Kime, Robin [mailto:Kime.Robin@epa.gov]  
**Sent:** Monday, November 20, 2017 7:44 AM  
**To:** Brent Fewell <brent.fewell@earthandwatergroup.com>  
**Cc:** Lovell, Will (William) <lovell.william@epa.gov>  
**Subject:** 11:00 - Regulatory Reform Meeting with the National Association of Clean Water Agencies

Hi Brent,

Confirming this morning's meeting and checking to see if there are any additional materials. Thanks and have a good day.





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**Adam Kranz**

May 15, 2017

**Sarah Rees**

Director, Office of Regulatory Policy and Management  
Office of Policy  
1200 Pennsylvania Ave, NW MC 1803A  
Washington, D.C. 20460  
Via *Regulations.gov*

**RE: Docket ID EPA-HQ-OA-2017-0190 – Evaluation of Existing Regulations**

Dear Ms. Rees,

The National Association of Clean Water Agencies (NACWA) appreciates the opportunity to comment on Docket ID EPA-HQ-OA-2017-0190, a request for comment on the evaluation of existing EPA regulations (82 Fed. Reg 17793; April 13, 2017). NACWA represents the interests of the nation’s public wastewater treatment utilities or clean water agencies.

NACWA’s utility members are the front-line public stewards safeguarding the nation's water quality, so it is critical to understand that the goal of the Association’s engagement in this public comment process is not to pursue regulatory rollbacks or weakening of the Clean Water Act (CWA). Such actions would be counter to NACWA’s goals and objectives as an organization. Instead, NACWA’s focus is on identifying those areas that may help clean water utilities meet their environmental and public health responsibilities in a more effective and efficient manner.

Recent momentum among clean water utilities to embrace the concept of the Water Resources Utility of the Future (UOTF) guides NACWA’s advocacy efforts with EPA and Congress. The UOTF initiative embodies the spirit of innovation and efforts to go beyond simply complying with the CWA, but it also seeks to remove hurdles to utility innovation and to ensure that utilities can most effectively serve their communities and ratepayers by ensuring the best environmental and public health return for each ratepayer dollar invested – with an overall focus on net environmental benefit outcomes. Regulatory reform is not just about removing unnecessary or duplicative regulations, it is also about making improvements to the existing rules and regulations to ensure greater consistency.

National Association of  
Clean Water Agencies  
1516 Jefferson Place, NW  
Washington DC 20036-2505

p 202.833.2672 f 202.833.4657  
www.nacwa.org · info@nacwa.org



The issues described below have been identified by NACWA members as ways to enhance their ability to provide flexible and affordable local approaches while at the same time achieving their goals to protect the environment and public health more effectively and cost-efficiently. Many of the issues raised by NACWA members have developed as EPA has interpreted the CWA and promulgated new regulations over the years. As such, there are options for resolving these through regulatory improvement and modifications. At the same time, some of these issues can also be resolved by Congress via targeted modifications to the CWA (or another environmental statute). In some cases, the issues raised by NACWA's members can only be resolved by Congress through revisions to the underlying statutory authority. We have included these areas to provide a comprehensive view of the challenges the clean water community faces and the opportunities to make improvements that could enhance the effectiveness of our operations.

### Overarching Recommendations for Improvement

The Integrated Planning (IP) Framework developed by the previous administration has proven to be an important tool for clean water utilities to plan and sequence their investments in a manner that minimizes the financial impact on the local community while maximizing the environmental benefit for each dollar invested. More importantly, the IP Framework is an acknowledgement that local governments and public clean water utilities are partners with EPA and the states in achieving the goals of the CWA and need to be given more control over the prioritization and pace of their water infrastructure investments. NACWA urges EPA and Administrator Pruitt to reaffirm this commitment to work with their local partners and to look for ways to further expand this important partnership through integrated planning and in all its interactions with the public clean water community and local governments as a whole.

Nowhere is this need for greater collaboration with local partners more evident than in the Agency's approach to enforcement. For more than a decade, wet weather issues including combined sewer overflows (CSOs), sanitary sewer overflows (SSOs) and stormwater have been identified as a priority for EPA's enforcement office. This has led to more than 120 federal wet weather consent decrees imposing billions of dollars of spending to address these issues. The water quality challenges these decrees target are real and in some cases enforcement may be necessary, but EPA must begin to lead with true compliance assistance, to help communities come into compliance, instead of defaulting to an enforcement posture.

In addition to reviewing its regulations and adjusting its approach to enforcement, EPA must also examine its impact outside of the regulatory sphere. For example, EPA must acknowledge that many of the actions it takes under the CWA, though not regulatory in nature, can have very real and costly impacts on the regulated community, including clean water utilities.

An excellent example of this are EPA's water quality criteria recommendations. While EPA has previously asserted that it cannot consider cost in developing these recommendations and that they have no direct cost impacts, the recommendations, combined with EPA's implementation practices, do have significant impacts. While states have the lead on developing water quality standards based on EPA's recommendations, the federal criteria are often used by default. And where states may look to deviate from the national recommendations, EPA has often worked behind the scenes to influence state decision-making to conform with federal policy preferences. This has also happened in other situations including human health criteria and whole effluent toxicity testing. In these contexts, EPA's recommendations or guidance often become de facto regulations – without going through proper federal notice and comment procedures – that impose very real cost implications

on clean water utilities. These types of non-regulatory actions must also be subjected to review for potential reform.

### Recommendations for Improving Implementation of Clean Water Requirements

Some of the recommendations discussed below may require a mix of EPA and Congressional action, but EPA can make significant improvements in current implementation without changes to the underlying statute.

1. Secure more flexibility in how affordability issues are addressed by EPA and considered at the local level, and secure integrated planning approaches as a key tool available to all clean water utilities in both the permitting and enforcement contexts. Consistent with the IP Framework, refocus EPA's efforts away from establishing enforcement priorities for the clean water community toward working with utilities to provide compliance assistance.

Affordability and integrated planning issues continue to be a top priority for clean water utilities across the country. NACWA has focused considerable efforts and resources on these issues over the past five years and will continue to do so.

While significant progress has been made in recent years on both integrated planning and affordability, including two EPA framework documents addressing these issues, more must be done. Most importantly, greater use of integrated planning and more accurate affordability considerations must be available to any clean water utility in any permitting or enforcement context. EPA's acceptance of these tools must not be discretionary or subject to change on a whim. NACWA is already working hard on bipartisan legislation that would enshrine integrated planning principles in the CWA, along with more appropriate and reasonable affordability considerations, and this will continue as a top Association priority regardless of any other regulatory improvement initiatives.

2. Ensure that all EPA actions that can impose new regulatory burdens on clean water utilities – such as water quality criteria, new test methods, TMDLs, and any other new requirements – be established through full and formal public notice and comment that includes cost-benefit and net environmental benefit considerations. Accomplishing this goal would involve both EPA action and changes to the CWA, which we hope EPA would support.

There are many actions EPA takes that can impact regulated municipal utilities and have real cost implications. But not all these actions must go through the full public review process required for regulations or be examined through a net environmental benefit lens to evaluate whether the new requirement will in fact result in an improvement in water quality and not have negative impacts on other water or broader environmental areas. As discussed above, EPA publishes water quality criteria pursuant to Section 304(a) to reflect the best scientific information available. These criteria are a critical part of water quality standards. Courts have determined that EPA is not required to follow the public notice and comment requirements of the Administrative Procedure Act before publishing these criteria. TMDLs are developed pursuant to Section 303(d) of the CWA for impaired waters, and they, too, significantly affect

the establishment of effluent limits in National Pollutant Discharge Elimination System (NPDES) permits.

In consideration of the importance of the development of water quality criteria and TMDLs, and their subsequent impact on effluent limits in NPDES permits, the public should have the opportunity to provide and have relevant information – including cost-benefit and net environmental benefit analyses – considered when they are being developed. Any new test methods or procedures or other requirements that have an impact on NPDES permit compliance should also go through the same review process. Regulation via guidance or policy memos that establish additional non-discretionary requirements on permittees should also be subjected to full notice and comment review.

3. Modify the existing approach to wet weather permitting, consistent with the IP Framework, to ensure clean water utilities can fully evaluate and consider the best expenditure of their resources. Establish reasonable guidelines for SSO design standards to allow for a rational, permit-based approach to addressing SSOs.

EPA's interpretation of the CSO policy and stormwater regulations and its enforcement-driven approach to implementation have cost utilities millions of dollars in legal fees and billions of dollars for expensive upgrades for treatment and storage facilities that may be used only occasionally during periods of peak wet weather flows. The integrated planning and related affordability frameworks are helping to give utilities more control over the sequencing of these expenditures to prioritize those investments that result in the greatest environmental benefit, but more must be done to recognize that some of these investments may not result in dramatic or even measurable improvements in water quality or human health protection.

The lack of clarity concerning the definition and appropriate regulation of SSOs has resulted in inconsistent standards and enforcement. In some instances, SSOs have been considered violations of NPDES permits under the "proper maintenance" requirements, regardless of whether they discharge to a water of the U.S. The lack of a reasonable design standard or criteria to address SSOs and "hybrid" systems (systems intended to perform as two-pipe combined systems, but not currently covered by the CSO Control Policy) has resulted in substantial expenditures by utilities, without necessarily obtaining commensurate measurable water quality improvements. Utilities should be afforded a "safe harbor" so that they are not penalized for events beyond their control, potentially through the use of a design standard or through changes in current permitting approaches. Consideration should also be given to the water quality impacts or lack thereof of SSOs when evaluating whether they are a violation of the CWA.

4. Establish a consistent policy on blending by applying the 8<sup>th</sup> Circuit Decision nationwide to ensure the federal requirements applicable to clean water utilities are clear and uniform regardless of where they may be located.

EPA's current position that peak wet-weather management techniques such as blending constitute a bypass is not consistent with the CWA and ignores long-established, sound engineering practices aimed at maximizing the amount of wastewater that is treated during wet weather while maintaining water quality in receiving waters at the highest levels practicable.

5. Encourage greater use of wet weather water quality standards instead of applying dry-weather criteria in extreme weather situations.

While states currently have this authority, wet weather water quality standards are rarely used or face fierce opposition from environmental groups. These temporary, time-limited standards can provide important relief for utilities while maintaining water quality protections during the bulk of the year. Rather than applying a water quality standard that was designed to protect human health and/or aquatic life at times of low flow during extreme rain events, wet weather water quality standards recognize that attempting to meet those more stringent standards is a waste of limited resources. EPA should find ways to encourage and incentivize states to take advantage of this existing flexibility in the CWA.

6. Revise the WQS regulations and/or issue a policy statement to provide greater support for watershed-based solutions, including regional watershed initiatives, watershed permits and water quality trading.

EPA and some states have recognized the value of watershed-based solutions, including the need to consider watershed based permits, to account for upstream and downstream impacts. Some efforts at watershed based permits have been successfully implemented, but the administrative complexities and legal constraints have not facilitated this process. Similarly, EPA has sought to promote trading by issuing guidance, but like watershed-based permitting, some view existing CWA language as impeding a full use of this approach. Watershed based solutions, including permits and trading, can be particularly useful to address nutrient concerns and should be a regular consideration in the permitting process.

7. Allow for NPDES permit terms to extend beyond five years if a permittee so desires to allow for greater certainty and long-term investment planning. Where longer permit terms are not available, increase the use/availability of compliance schedules to provide utilities with more time to achieve water quality standards. Where permits cannot be issued for more than five years, consider automatic renewal if no significant changes have occurred necessitating different permit limits.

The five-year permit term established by the CWA was appropriate 45 years ago as part of a new national water discharge permitting program when no one knew with certainty whether or how that program would succeed. It is well-settled that the NPDES permitting program has been a great success in improving water quality throughout the country. Its substantive and procedural requirements are generally well-established and well-understood in the regulated community.

For mature utilities that have been subject to NPDES permits for decades, a five-year permit term can impede the utility's ability to plan, develop and implement successful long-term strategies necessary to make rational technical and financial decisions to meet the requirements

of the CWA. The environmental value, if any, of requiring such utilities to prepare permit applications and complete the permitting process every five years does not justify the time and expense necessary. Moreover, NPDES permits can always be modified if new information or conditions arise that would justify mid-term changes to protect the environment.

States and EPA should be allowed to issue NPDES permits longer than five years, if requested, to a municipal permittee during the permit application process. In addition, and especially where permit terms remain at five years, the use of compliance schedules over multiple permit terms to achieve water quality standards should be clarified, expanded, and encouraged. Alternatively, if there have been no significant changes in the receiving water body, state regulations, or the nature of the discharge, there should be an option for automatic permit renewals every five years.

8. Revise water quality standards regulations to allow for increased use of existing CWA tools (e.g., use attainability analyses) and provide more flexibility for states to address designated uses and criteria for certain parameters (including pathogens and nutrients) and other matters that warrant greater local/site-specific consideration (e.g., urban watersheds where a fishable/swimmable goal may not be achievable at all times or alternative approaches to numeric nutrient criteria).

Ensure states are allowed to take the lead on policy decisions regarding water quality standards and NPDES permit requirements and reduce attempts by EPA to influence state decision-making processes to ensure state standards conform to federal policy preferences.

The 1972 CWA provided relatively little guidance to EPA concerning the development of water quality standards. Section 303(c)(2)(A) provided that when a state adopts or revises a water quality standard, the standard is to consist of the designated uses and the water quality criteria for the waters, based upon those uses. The standards are to protect public health or welfare, enhance water quality, and serve the purposes of the Act, and are to be established taking into consideration their use and value for various designated uses.

EPA has, over the years, promulgated detailed regulations for states to follow when adopting water quality standards, and the procedures by which the states must incorporate those standards into individual NPDES permits. The CWA allows EPA to determine "whether the standard meets the requirements" of the CWA, and if not, allows EPA to promulgate the standard in lieu of the state.

In promulgating its regulations, EPA has significantly restricted the ability of the states to make their own determinations with regard to water quality standards, especially around issues that are site-specific and could benefit from more innovative, local solutions. For example, current regulations contain a rebuttable presumption that all states' waters would be designated fishable and swimmable unless the state submitted documentation justifying why those waters would be designated for any other uses. 40 CFR 131.10. While such a presumption is an important aspirational goal, there is increasing concern from many stakeholders that it is not realistic for many current urban watersheds and that a different target is appropriate. But

current regulations allow changes in designated uses only upon a showing of widespread social and economic costs, among other things.

By regulation, EPA decided that "existing uses" must be uses or potentially achievable uses as of November 28, 1975. EPA has regulated that effluent limitations in permits generally be based on 7Q10 (low flow conditions) instead of typical or average flows, and is seeking to prevent states from allowing mixing zones in certain areas. These are a just a few of the regulatory requirements that EPA has promulgated that do not give states flexibility to make decisions based on their local knowledge and site-specific conditions, including conditions that occur during wet weather events.

When the CWA was enacted in 1972, States had varying degrees of technical expertise and political will to develop and implement water quality permitting measures. The CWA authorized EPA to develop water quality criteria and programs, and to authorize states that demonstrated the legal, technical and financial capability to administer those programs to do the same. EPA also was given the authority to approve or disapprove states' water quality standards, TMDLs and NPDES permits to provide national consistency, technical assistance and oversight to states as they began to develop their own programs.

In the intervening 45 years, states have developed considerable expertise and have shouldered the load in developing water quality standards and in issuing permits. Nonetheless, EPA's "oversight" has in some cases increased and has been administered with varying degrees of sensitivity to the desires of state regulators and local and regional differences.

9. Address concerns with the reasonable assurance principle by modifying the TMDL program requirements to provide that effluent limitations in NPDES permits derived from TMDL waste load allocations must be consistent with the relative contributions of that permittee to the impairment of water quality in a water body and that effluent limits based on an approved TMDL will only be set at a level where they reasonably can be expected to contribute to the attainment of water quality. If not automatic, such an approach could be used in an adaptive management framework that could use a cost-benefit analysis and not impose more stringent allocations/permit limits on point sources until nonpoint source contributions have been addressed.

EPA has taken the position that where both point and nonpoint sources contribute to the impairment of a water body, a facility's waste load allocation is based, in part, on considerations of nonpoint source load reductions for which there are "reasonable assurances that nonpoint source control measures will achieve expected load reductions." In other words, for the TMDL to be approvable, unless there are reasonable assurances that the nonpoint sources will achieve specific load reductions, NPDES permittees bear the entire burden of reducing pollutant loadings to achieve the TMDL's objectives. This can result in more stringent discharge limits and costs for utilities that will achieve little or no improvement in water quality because the impairment is being caused primarily by nonpoint sources.

10. Anti-backsliding provisions of the CWA and implementing regulations should be amended to allow NPDES permits to include less stringent limits in certain, limited circumstances, for example when new data and information indicate that the receiving water can safely accommodate an increased loading, and if water quality standards will not be exceeded or no significant adverse effects on the designated uses are anticipated. Current backsliding provisions discourage voluntary or early action to improve treatment processes to address additional pollutants.

The 1987 Water Quality Act added Sections 402(o) and 303(d)(4) to incorporate anti-backsliding provisions. These provisions, and their implementing regulations, 40 CFR 122.44 and 122.62(a), significantly constrain the ability of the permitting authority to adjust NPDES permit conditions upon permit renewal or modification when new information indicates that the receiving water can accommodate an increased discharge and create unnecessary conservatism in the permitting process. These provisions discourage voluntary or early action to make improvements in treatment processes to remove additional pollutants. There should be an evaluation whether permitting assumptions are appropriate and an ability to change those assumptions when they are not needed regardless of previous permitting decisions. If circumstances are such that changes in permit limits could be included and would not otherwise cause a violation of water quality standards, or cause significant adverse effects on the designated uses, permit limits that are less stringent than the prior permit should be allowed.

## Regulations Needing Repeal or Modification

1. Repeal 40 CFR Part 503, Subpart E, which is now duplicative and in some instances in conflict with the provisions of the new Sewage Sludge Incinerator (SSI) Maximum Achievable Control Technology (MACT) regulations. Remove unnecessary Clean Air Act requirements (40 CFR part 61, subpart E) as referenced in 503.43(c) and 40 CFR Part 60 Subpart O that are no longer relevant given the new SSI MACT Standards.

EPA's Office of Air and Radiation has made it clear that 40 CFR Part 503, Subpart E is no longer relevant and not as protective of public health as the SSI MACT regulations promulgated in 2011. Currently, more than 100 clean water utilities are required to comply with the provisions in both rules, requiring different monitoring and reporting. The Clean Air Act provisions in Part 60, Subpart O and Part 61, Subpart E, are similarly now duplicative or unnecessary given the new MACT standards for SSIs.

EPA should also review and consider revisions to its definition of solid waste to encourage and enable greater energy recovery from SSIs.

2. In line with the water sector's move toward the Utility of the Future, revise existing biosolids regulations and/or develop a new regulatory structure to ensure that products derived from the wastewater treatment process are regulated based on their final quality and not on their source.

More and more utilities are creating beneficial products from their wastewater treatment process, including improved quality of biosolids, recovered resources like nutrients and struvite,



and recycled/reclaimed water. In Europe, these resources are acknowledged as products that are not appropriate for control under rules established for wastes. In the U.S., EPA has made progress issuing policy statements allowing some flexibility with these materials, but more certainty is needed to further spur resource recovery and encourage innovation at clean water utilities.

3. Modify existing NPDES permit regulations to allow for more flexibility in establishing permits limits (e.g., new approaches like stochastic permitting).

Meeting single number, not to exceed permit limits requires utilities to operate their plants to achieve levels significantly lower than established permit limits to ensure there is a sufficient margin of safety and that there are no exceedances. New techniques including stochastic permitting and new technologies, including sensors, will enable new permitting approaches that provide a range of values within which the discharge will be considered in compliance. This type of flexibility may require a rethinking of how permit limits are derived, but it will allow utilities to run their treatment plants more efficiently and cost effectively.

4. Revise the 1997 affordability guidance to eliminate reliance on median household income consistent with the Agency's 2014 affordability framework.

NACWA has sought revisions to EPA's 1997 affordability guidance (Combined Sewer Overflows – Guidance for Financial Capability Assessment and Schedule Development) for more than a decade. While EPA's 2014 affordability framework document has addressed many of NACWA's concerns – including reliance on median household income as the sole indicator of affordability – the framework is still characterized as an addendum to the original guidance. In practice, EPA's regional offices continue to use the guidance as the starting point in affordability negotiations and utilities are often pressured into performing the calculations in the guidance to evaluate spending levels versus median household income levels.

5. Revise current pretreatment regulations or seek other mechanisms to automatically apply the Non-Significant Categorical Industrial User (NSCIU) provisions of the Pretreatment Streamlining Rule nationwide, including in Authorized States that currently have not incorporated all of the Streamlining Rule.

EPA adopted the Pretreatment Streamlining Rule in response to an earlier presidential effort to reduce burdensome regulations. Since promulgation of the rule, however, several Authorized States have yet to revise their state regulations to incorporate key provisions, including the NSCIU category, which has the potential to save utilities significant time and resources.

### **Recommendations Regarding EPA's Organizational Structure & Enforcement Priorities**

EPA should consider organizational changes to return primary enforcement authority and personnel to the program offices. In addition, EPA should evaluate the return of delegated authority for certain actions from Regional offices to Headquarters, but at the very least improve coordination between Regional offices and Headquarters to ensure greater consistency nationwide. Additionally, EPA should provide compliance and

technical assistance to utilities with potential CWA violations before initiating formal enforcement actions, especially with smaller utilities.

EPA enforcement personnel often interpret regulations, policies and permit requirements differently, and in conflict with the program office personnel who write those program requirements and regulations and who interface regularly with the regulated community. This subjects permittees to uncertainty, unnecessary risk and potential enforcement action. EPA regional offices also sometimes interpret regulatory requirements differently from one another, subjecting permittees in different regions to inconsistent regulatory requirements and interpretation, contrary to the intent of the CWA.

In addition, EPA often brings enforcement actions against utilities for compliance violations without first providing any help or assistance for the utility to come into compliance. This is a particular challenge for smaller utilities that may not have the resources or technical capacity to address compliance shortcomings. If EPA were required to first provide compliance and technical assistance to at-risk utilities and only initiate enforcement proceeding if the assistance is unsuccessful, potential CWA violations could be addressed in a much more timely and cost-effective manner for all parties involved.

Again, thank you for the opportunity to provide input into improving the regulations that implement the Clean Water Act and related statutes. NACWA's members are not interested in losing the gains in water quality from the past four decades that they have played a significant role in achieving. The thoughts above were identified as opportunities to improve the current system to enable greater environmental and public health protection – with a focus on net environmental benefit outcomes – while also maximizing use of ratepayer dollars.

NACWA looks forward to discussing these issues further with the administration. Please contact Chris Hornback, NACWA's Chief Technical Officer at [chornback@nacwa.org](mailto:chornback@nacwa.org), or Nathan Gardner-Andrews, NACWA's Chief Advocacy Officer at [ngardner-andrews@nacwa.org](mailto:ngardner-andrews@nacwa.org), with any questions or to set up a time to discuss.

Sincerely,

A handwritten signature in black ink that reads "Adam Krantz". The signature is written in a cursive, flowing style.

Adam Krantz  
CEO

Message

---

**From:** Victoria Barnes [victoria.barnes@gm.com]  
**Sent:** 6/27/2017 2:00:30 PM  
**To:** Lovell, William [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3b150bb6ade640f68d744fadcb83a73e-Lovell, Wil]  
**Subject:** Re: [EXTERNAL] RE: EPA Meeting w/GM

We are running just a couple minutes late. I'm very sorry. Be there asap. Traffic is insane.

Tori Barnes  
Executive Director, Federal Affairs  
General Motors Company

Ex. 6

On Jun 26, 2017, at 11:43 AM, Lovell, William <lovell.william@epa.gov> wrote:

Thank you, Tori.

---

**From:** Victoria Barnes [mailto:victoria.barnes@gm.com]  
**Sent:** Monday, June 26, 2017 10:06 AM  
**To:** Lovell, William <lovell.william@epa.gov>  
**Subject:** RE: EPA Meeting w/GM

Hi Will,

We want to talk about the fuel economy mid-term review put back on track by this Administration (great!!) after the previous Administration pulled the final determination forward last December (process was intended to go until April 2018 (which is now back on track). Want to talk about the timeline and some technical aspects within that process. Also will want to touch on harmonization of EPA and NHTSA fuel economy programs. I will check with our technical folks to see if anything we can send over.

In the meantime, attendees:

Dan Turton, VP -GM North America Public Policy  
Barbara Kiss, Director – GM Energy & Environment  
Matt Rudnick, Manager – GM Fuel Economy & GHG  
I may also attend (Trying to rearrange something after time was moved) – Tori Barnes, Executive Director, Federal Affairs

Please let me know what else you may need and thank you!

Tori

Victoria Emerson Barnes  
Executive Director, Federal Affairs  
GM – Public Policy - Global Government Relations  
victoria.barnes@gm.com

T Ex. 6 C Ex. 6

<image001.jpg>

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**From:** Lovell, William [<mailto:lovell.william@epa.gov>]  
**Sent:** Monday, June 26, 2017 9:58 AM  
**To:** Victoria Barnes <[victoria.barnes@gm.com](mailto:victoria.barnes@gm.com)>  
**Subject:** [EXTERNAL] EPA Meeting w/GM

Victoria,

I am gathering materials for your group's meeting with the EPA. Do you have any information for background that could help foster discussion? Information such as a list of attendees would be greatly appreciated.

Thanks,

**Will Lovell**  
Policy Assistant, Office of Policy  
U.S. Environmental Protection Agency  
(202) 564-5713  
[Lovell.William@epa.gov](mailto:Lovell.William@epa.gov)

Nothing in this message is intended to constitute an electronic signature unless a specific statement to the contrary is included in this message.

Confidentiality Note: This message is intended only for the person or entity to which it is addressed. It may contain confidential and/or privileged material. Any review, transmission, dissemination or other use, or taking of any action in reliance upon this message by persons or entities other than the intended recipient is prohibited and may be unlawful. If you received this message in error, please contact the sender and delete it from your computer.

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Message

**From:** Low, Alicia [alicia.low@OKSTATE.EDU]  
**Sent:** 4/26/2018 9:20:40 PM  
**To:** HIREOSUGRADES-L@LISTSERV.OKSTATE.EDU  
**Subject:** We're excited to invite you! - 2018 Employer Workshop



## Employer Workshop

For recruiting personnel and human resource professionals  
May 16, 2018 – ConocoPhillips OSU Alumni Center – Stillwater, OK

### Featuring HRCI and SHRM recertification credit

- Brush up on best practices
- Network with OSU faculty and staff
- Discuss updated recruiting laws
- Compare networking strategies and retention tactics

**REGISTER TODAY!**

## Agenda

**8:30am** Check In

**9:10am** **Welcome and Introduction** – Dr. Bret Danilowicz, Dean of the College of Arts and Sciences

### **10:00am** Breakout Session #1

- “Employment Law Updates” – Spears Business Faculty
- “Professional Networking 101: Networking With A Purpose” – Rebecca Hartwig, Hartwig Staffing
- “On Campus Recruiting: Make the Most Of Your Recruiting Efforts” – Justin Siler and Chad Anglin, OSU Career Services

### **11:00am** Breakout Session #2

- “Helping Students Leverage Their “Why”” – Abbey Davis, Eastin Center for Talent Development
- “Is Your Corporate Culture Recruiting the Best People?” – Brandi White, InterWorks, Inc.
- “What’s Your View?: The OSU Hire System” – Michael Shapiro, 12Twenty

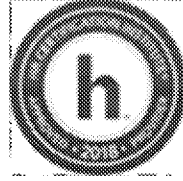
**11:50am** Lunch

**1:00pm** “Inside the Minds of Students” – Barry Fuxa, OSU Career Services

**1:40pm Breakout Session #3**

- “An Inclusive and Diverse View of Recruitment” – Tahira Taqi, Schnake Turnbo Frank
- “Identifying and Using Personality in Recruitment” – Emily Hall, TEAM Professional Services
- “Connecting With Students” – Breanna Gallagher and Roberta Douglas, OSU Career Services

**2:30pm Optional Tour of NEW Spears Business Building**



"The use of this seal confirms that this activity has met HR Certification Institute's® (HRCI®) criteria for recertification credit pre-approval."



"This program is valid for 4 PDCs toward SHRM-CP and SHRM-SCP recertification."

Questions? Contact Alicia Low – [Alicia.low@okstate.edu](mailto:Alicia.low@okstate.edu) or **Ex. 6**

Message

**From:** Low, Alicia [alicia.low@OKSTATE.EDU]  
**Sent:** 5/9/2018 2:29:16 PM  
**To:** HIREOSUGRADES-L@LISTSERV.OKSTATE.EDU  
**Subject:** 2018 Employer Workshop - Registration Closing Soon, Act Now!



## Employer Workshop

For recruiters and human resource professionals  
May 16, 2018 – ConocoPhillips OSU Alumni Center – Stillwater, OK

Featuring HRCI and SHRM recertification credit

- Brush up on best practices
- Network with OSU faculty and staff
- Discuss updated recruiting laws
- Compare networking strategies and retention tactics

**REGISTER TODAY!**

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**10:00am** Breakout Session #1

- “Employment Law Updates” – Dr. Evan Davis, Spears Business Faculty
- “Stop Posting and Coasting, Get Out and Network” – Rebecca Hartwig, Hartwig Staffing
- “On Campus Interviews: Make the Most Of Your Recruiting Efforts” – Justin Siler and Chad Anglin, OSU Career Services

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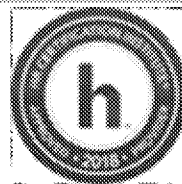
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"This program is valid for 5 PDCs toward SHRM-CP and SHRM-SCP recertification."

Questions? Contact Alicia Low – [Alicia.low@okstate.edu](mailto:Alicia.low@okstate.edu) or **Ex. 6**



**From:** Miner, Kelsie Dain [kelsie.miner@OKSTATE.EDU]  
**Sent:** 7/16/2018 8:44:28 PM  
**To:** HIREOSUGRADES-L@LISTSERV.OKSTATE.EDU  
**Subject:** Mock Interview Days - OSU Stillwater!

Happy Monday!

It is hard to believe we are already planning for the fall recruiting season! Oklahoma State University students will be looking for every opportunity to enhance their interviewing skills in effort to maximize their career options. Fall Mock Interview Days will be held **Tuesday, September 25<sup>th</sup> and Wednesday, September 26<sup>th</sup>** on the OSU campus in Stillwater. This is a great chance for students to identify their strengths and weaknesses in an interview setting and to sharpen their skills with feedback from employers. The tentative schedule for the day will be as follows:

- 8:15 A.M. – 8:45 A.M. Check-In & Breakfast
- 8:45 A.M. – 9:00 A.M. Orientation
- 9:00 A.M. – 12:00 P.M. Morning Interviews
- 12:00 P.M. – 1:30 P.M. Lunch
- 1:30 P.M. – 4:30 P.M. Afternoon Interviews

Interviews will last thirty minutes, and there will be breaks scheduled at 10:00am and 3:00pm for all employers. Please take advantage of this chance to improve your on-campus recruiting program, increase your company's exposure on our campus, and assist OSU students in their job search preparation.

**\*Please Note:** *Employers should be prepared to interview students from a variety of degree programs. This will allow students the opportunity to collect non-threatening but practical interview feedback from a professional employer.*

*There is limited space available. All arrangements will be made on a first come, first serve basis.*

**\*\* Sign up [HERE](#)\*\***

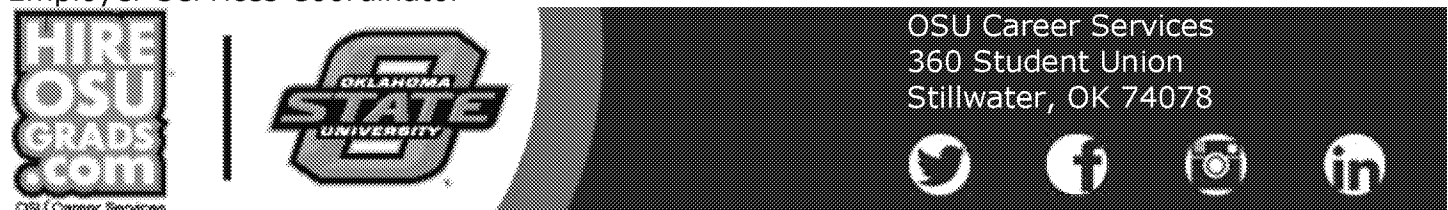
If you have any questions or concerns please let me know and I will be happy to help you. Thank you again for your support of our students!

Best,

**Kelsie Miner**  
Employer Services Coordinator

**Ex. 6** Phone  
405-744-9954 Fax

OSU Career Services  
360 Student Union  
Stillwater, OK 74078



**Registration Now Open, Secure your spot Now!**



Message

---

**From:** Chris Nevers [CNevers@autoalliance.org]  
**Sent:** 1/25/2018 9:08:01 PM  
**To:** Lovell, Will (William) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3b150bb6ade640f68d744fadcb83a73e-Lovell, Wil]  
**CC:** David Schwietert [DSchwietert@autoalliance.org]; Jeff Beck [JBeck@autoalliance.org]  
**Subject:** Re: DC Auto Show update

Ok  
Thanks

Best Regards,  
Chris

On Jan 25, 2018, at 4:07 PM, Lovell, Will (William) <[lovell.william@epa.gov](mailto:lovell.william@epa.gov)> wrote:

Brittany just informed me that a last-minute meeting popped up, so she is unable to attend.

---

**From:** David Schwietert [<mailto:DSchwietert@autoalliance.org>]  
**Sent:** Thursday, January 25, 2018 12:23 PM  
**To:** Lovell, Will (William) <[lovell.william@epa.gov](mailto:lovell.william@epa.gov)>  
**Cc:** Jeff Beck <[JBeck@autoalliance.org](mailto:JBeck@autoalliance.org)>; Chris Nevers <[CNevers@autoalliance.org](mailto:CNevers@autoalliance.org)>  
**Subject:** DC Auto Show update

Will,

Thanks for the call earlier and I appreciate knowing that there could be a delay with Brittany/Samantha or others from EPA making the tour this afternoon

Below is a list of the attendees that are on the tour I'm giving at 2:20 p.m. as well as a map of the show floor.

Another option versus arriving late would be for EPA staff who are delayed to join the 4:30 p.m. tour that is being provided to Bill Wherum, David Harlow and possibly Mike Catanzaro. Note, this tour is not planning to visit all manufacturers, its basically a tour that will go wherever Bill would like.

I've copied Chris Nevers on this email because he's leading the personalized tour for AA Wehrum. Just let us know who from the 2:20 p.m. tour will be joining the 4:30 p.m. tour for planning purposes

Thanks,

Dave

2:20 p.m. tour:

Derek	Kan	DOT (?)
Darien	Flowers	DOT
Caryn	Moore Lund	DOT
Daisy	Letendre	EPA

Nena	Shaw	EPA
Samantha	Dravis	EPA
Brittany	Bolen	EPA
Stephen	Gordon	EPA
Brian	Barnard	NHTSA
Aaron	King	DOI

---

**From:** David Schwietert  
**Sent:** Wednesday, January 17, 2018 10:03 AM  
**To:** Lovell, Will (William) <[lovell.william@epa.gov](mailto:lovell.william@epa.gov)>  
**Subject:** Re: RSVP Confirmation

Thanks Will. Yes I have both of them for the DC auto show tour

Glad they can attend.

Dave

On Jan 17, 2018, at 9:44 AM, Lovell, Will (William) <[lovell.william@epa.gov](mailto:lovell.william@epa.gov)> wrote:

Good morning, Dave,

I just left you a voicemail about this – could you please confirm that you received the RSVPs of Samantha Dravis and Brittany Bolen for the D.C. Auto Show tour? I understand that they registered last week but never received a confirmation email.

Thank you,

**Will Lovell**  
Policy Advisor, Office of Policy  
U.S. Environmental Protection Agency  
(202) 564-5713  
[Lovell.William@epa.gov](mailto:Lovell.William@epa.gov)

Message

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**From:** Chris Nevers [CNevers@autoalliance.org]  
**Sent:** 1/25/2018 7:26:29 PM  
**To:** Lovell, Will (William) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3b150bb6ade640f68d744fadcb83a73e-Lovell, Wil]  
**CC:** David Schwietert [DSchwietert@autoalliance.org]; Jeff Beck [JBeck@autoalliance.org]  
**Subject:** Re: DC Auto Show update

Hello Will,

I'll have passes for Brittany, samantha, david, bill, and mike all at registration at 4:30. (Across from information the mt Vernon entrance by the storm troopers).

Btw, this is a free flowing tour. We don't have a schedule, but can walk through displays and find the right people.

Best Regards,  
Chris

On Jan 25, 2018, at 2:10 PM, Lovell, Will (William) <[lovell.william@epa.gov](mailto:lovell.william@epa.gov)> wrote:

David,

Both Samantha and Brittany will plan to attend the tour at 4:30.

Thank you,  
Will

---

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**Sent:** Thursday, January 25, 2018 12:23 PM  
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**To:** Lovell, Will (William) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3b150bb6ade640f68d744fadcb83a73e-Lovell, Will]  
**CC:** Jeff Beck [JBeck@autoalliance.org]; Chris Nevers [CNevers@autoalliance.org]  
**Subject:** Re: DC Auto Show update

Wonderful. Look forward to seeing them at 4:30

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**CC:** Jeff Beck [JBeck@autoalliance.org]; Chris Nevers [CNevers@autoalliance.org]  
**Subject:** DC Auto Show update  
**Attachments:** Group 1 - Administration.docx; Generic Map.pdf

**Flag:** Follow up

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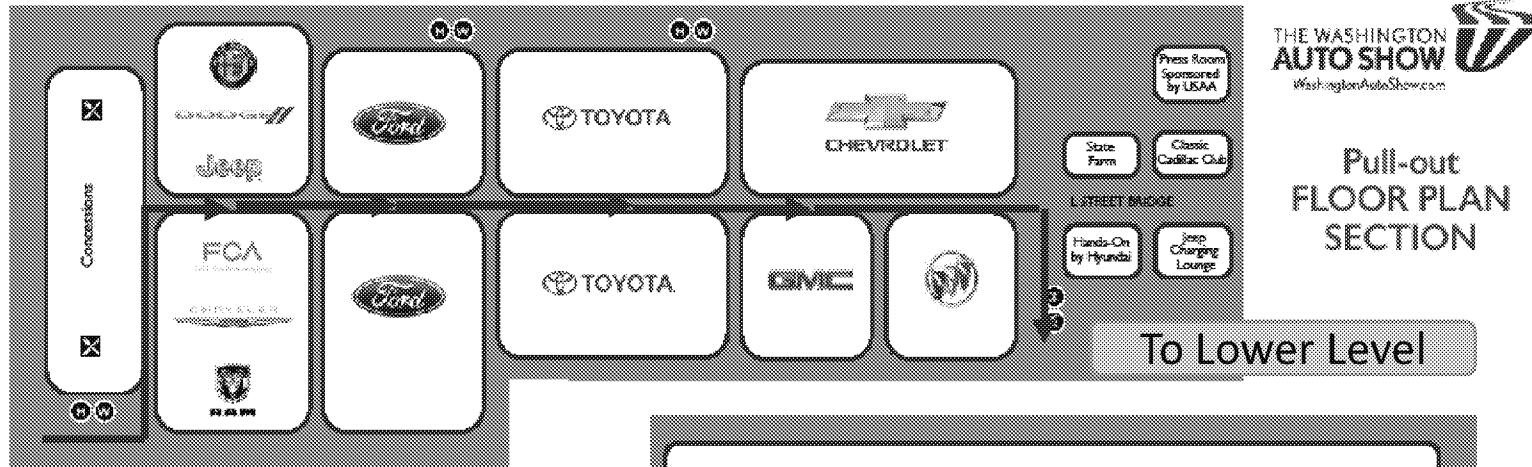
Policy Advisor, Office of Policy

U.S. Environmental Protection Agency

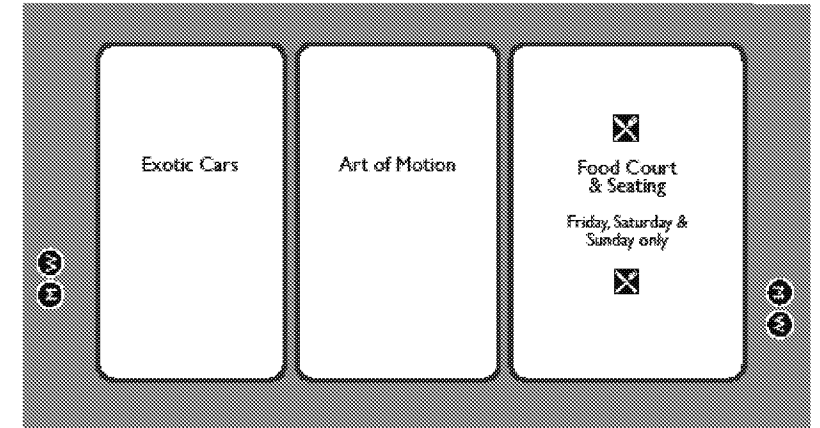
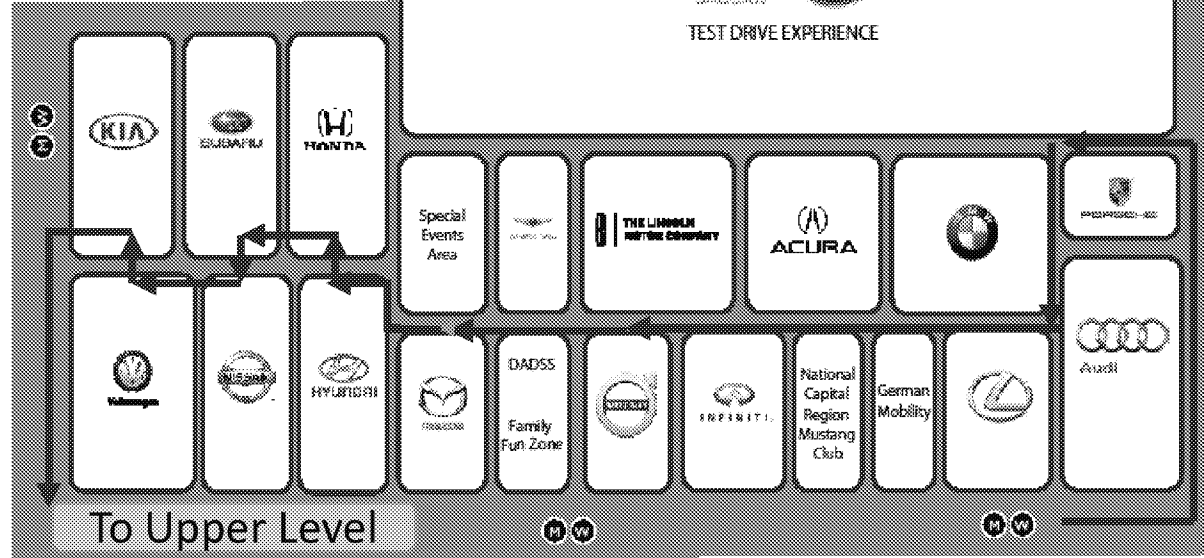
(202) 564-5713

[Lovell.William@epa.gov](mailto:lovell.william@epa.gov)

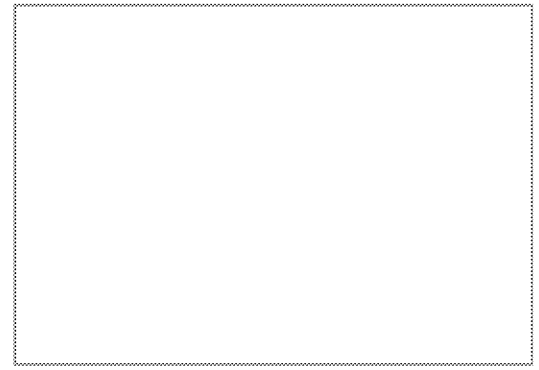
HALL D-E (Upper Level)



HALL A-C (Lower Level)



BALLROOM - (Level Three)



**Administration  
DC Auto Show Tour Schedule  
Thursday, January 25<sup>th</sup>, 2018  
2:00 PM – 5:00 PM**

**2:00 PM – Meet at main entrance**

**2:20 PM – 2:27 PM            FCA**

**2:30 PM – 2:37 PM            Ford**

**2:40 PM – 2:47 PM            Toyota**

**2:50 PM – 2:57 PM            GM**

**3:00 PM – 3:07 PM            Walk Down to Lower Level**

**3:10 PM – 3:17 PM            JLR**

**3:20 PM – 3:27 PM            BMW**

**3:30 PM – 3:37 PM            Volvo**

**3:40 PM – 3:47 PM            Mazda**

**3:50 PM – 3:57 PM            Hyundai**

**4:00 PM – 4:07 PM            Honda**

**4:10 PM – 4:17 PM            Subaru**

**4:20 PM – 4:27 PM            Nissan**

**4:30 PM – 4:37 PM            VW**

**4:40 PM – 4:47 PM            Kia**

**4:50 PM – 4:57 PM            Reception**

**From:** Career Services [careers@OKSTATE.EDU]  
**Sent:** 7/24/2018 8:40:43 PM  
**To:** HIREOSUGRADES-L@LISTSERV.OKSTATE.EDU  
**Subject:** FREE Webinar: Interviewing On Campus

On-campus interviews are highly impactful, underutilized ...and FREE.



Join OSU Career Services for a webinar:

## On-Campus Interviews: Making the Most of Your Recruiting Efforts

Wednesday, Aug 1 @ 11:30 am CDT

We'll dive into the benefits of interviewing on campus and discuss best practices to ensure you're optimizing your college recruiting efforts.

[REGISTER HERE](#)  
For FREE

Message

---

**From:** Robin Bowen [rbowen@mercatus.gmu.edu]  
**Sent:** 12/13/2017 6:45:51 PM  
**To:** Brittany Bolen (Brittany\_Bolen@epw.senate.gov) [Brittany\_Bolen@epw.senate.gov]  
**CC:** Lovell, Will (William) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3b150bb6ade640f68d744fadcb83a73e-Lovell, Wil]  
**Subject:** Rescheduling Request

Dear Brittany,

I hate to cancel for tomorrow but I unfortunately need to. Could we try for a phone call in early January? My children's schedule is taking my schedule over between now and Christmas. My sincere apologies.

Sincerely,

**Robin J. Bowen**  
*Director of Federal Outreach*

-----  
Mercatus Center at George Mason University

**Ex. 6** (o) **Ex. 6** (m)

[www.mercatus.org](http://www.mercatus.org)

Message

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**From:** Kime, Robin [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=7EF7B76087A6475B80FC984AC2DD4497-RKIME]  
**Sent:** 10/31/2017 5:52:31 PM  
**To:** Diamant, Adam [ADiamant@epri.com]  
**CC:** Smith, Wil [wsmith@epri.com]; Hunter, David [DHUNTER@epri.com]; Lovell, Will (William) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3b150bb6ade640f68d744fadcb83a73e-Lovell, Wil]  
**Subject:** RE: Confirming EPRI Speaking Invitation for Associate Administrator Dravis

Thx, she is registered.

---

**From:** Diamant, Adam [mailto:ADiamant@epri.com]  
**Sent:** Tuesday, October 31, 2017 1:45 PM  
**To:** Kime, Robin <Kime.Robin@epa.gov>  
**Cc:** Smith, Wil <wsmith@epri.com>; Hunter, David <DHUNTER@epri.com>; Lovell, Will (William) <lovell.william@epa.gov>  
**Subject:** RE: Confirming EPRI Speaking Invitation for Associate Administrator Dravis

Hi Robin,

Excellent! Thanks so much. I'll look forward to hearing from Will Lovell later this week.

In the meantime, can you or Will please register Asst. Admin Dravis for the seminar online here: <http://www.cvent.com/d/ctqk5x/1Q>.

Thanks again,

Adam

---

**From:** Kime, Robin [mailto:Kime.Robin@epa.gov]  
**Sent:** Tuesday, October 31, 2017 10:21 AM  
**To:** Diamant, Adam <ADiamant@epri.com>  
**Cc:** Smith, Wil <wsmith@epri.com>; Hunter, David <DHUNTER@epri.com>; Lovell, Will (William) <lovell.william@epa.gov>  
**Subject:** [EXTERNAL] Confirming EPRI Speaking Invitation for Associate Administrator Dravis

\*\*\* Exercise caution. This is an EXTERNAL email. DO NOT open attachments or click links from unknown senders or unexpected email. \*\*\*

Thank you Adam, yes, this is confirmation of Samantha's role in the November 8<sup>th</sup> meeting. Will Lovell (copied here) will be in touch later this week to make sure we have all our planning questions answered and Samantha is prepared for a productive discussion with you all. Thanks again and take care.

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**From:** Diamant, Adam [mailto:ADiamant@epri.com]  
**Sent:** Tuesday, October 31, 2017 1:12 PM  
**To:** Kime, Robin <Kime.Robin@epa.gov>  
**Cc:** Smith, Wil <wsmith@epri.com>; Hunter, David <DHUNTER@epri.com>  
**Subject:** RE: Confirming EPRI Speaking Invitation for Associate Administrator Dravis  
**Importance:** High

Dear Robin,

Thank you for your assistance in arranging for Asst. Admin. Dravis to be a speaker at the upcoming **EPRI seminar on Wed., Nov 8** at EPRI's offices located at **1325 G. St. NW, Suite 1080 in Washington, D.C.** (phone: **Ex. 6**). I've attached a revised agenda that reflects your suggestion regarding the timing of Ms. Dravis' remarks. I've noted it as 12:15 - 12:45p, with the understanding she will plan to speak for 10-15 min and take 15-20 min of Q&A.

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At this point, can we go ahead and "confirm" that Ms. Dravis will be able to join us? We certainly hope so. Please let me know.

Thank you once again,

Adam

---

Adam Diamant  
Technical Executive  
Electric Power Research Institute (EPRI)  
Manager, Market Analysis and Integrated Portfolio Planning (P178b)  
**Ex. 6**  
[adiamant@epri.com](mailto:adiamant@epri.com)

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**Sent:** Tuesday, October 31, 2017 5:52 AM  
**To:** Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)>  
**Cc:** Smith, Wil <[wsmith@epri.com](mailto:wsmith@epri.com)>; Diamant, Adam <[ADiamant@epri.com](mailto:ADiamant@epri.com)>  
**Subject:** RE: Speaking Invitation for Associate Administrator Dravis

Dear Robin,

Once again thank you for your quick response. I am going to defer to my colleague Adam Diamant, who is leading this event and can give better information regarding the exact timing. He is based in California, so I assume he will respond later this morning during Pacific business hours.

Thank you again for your help with this.

Regards,

David

---

**From:** Kime, Robin [<mailto:Kime.Robin@epa.gov>]  
**Sent:** Tuesday, October 31, 2017 8:36 AM  
**To:** Hunter, David <[DHUNTER@epri.com](mailto:DHUNTER@epri.com)>  
**Cc:** Smith, Wil <[wsmith@epri.com](mailto:wsmith@epri.com)>; Diamant, Adam <[ADiamant@epri.com](mailto:ADiamant@epri.com)>  
**Subject:** [EXTERNAL] RE: Speaking Invitation for Associate Administrator Dravis

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Hi David,

Thanks very much for the information. May we change the agenda to reflect Samantha speaking from 12:15 – 12:25 p.m. followed by 15-20 minutes of Qs and As?

---

**From:** Hunter, David [mailto:DHUNTER@epri.com]  
**Sent:** Monday, October 30, 2017 5:22 PM  
**To:** Kime, Robin <Kime.Robin@epa.gov>  
**Cc:** Smith, Wil <wsmith@epri.com>; Diamant, Adam <ADiamant@epri.com>  
**Subject:** RE: Speaking Invitation for Associate Administrator Dravis

Dear Robin,

Thank you for your quick follow up. We would be honored to welcome Samantha as the luncheon keynote speaker at EPRI's 36<sup>th</sup> Annual Seminar on Fuels, Power Markets and Resource Planning, taking place in EPRI's office (1325 G Street, NW; Suite 1080) on Wed, Nov 8. The ideal timing would be if Samantha could arrive at EPRI's DC office by 12 noon on Wed., Nov 8 and be prepared to speak from 12:15p-12:45p, followed by 15 minute Q&A. The seminar is not open to the press.

Possible Topics

- Potential impact on future electric sector reliability from the ongoing dramatic changes occurring in the electricity markets (i.e., coal and nuclear plant closures; rapid build out of new renewable generation; ongoing very low natural gas prices);
- Ongoing efforts to better coordinate the operations of the wholesale electricity markets with the operation of the natural gas fuel markets and pipelines.

Audience

This invitation-only event includes approximately 50 participants to allow for significant interaction between the participants and speakers. The audience will predominately include representatives of EPRI member electric companies, including investor-owned utilities (IOUs), electric generation and transmissions cooperatives, independent power producers (IPPs), public power agencies, and regional transmission organizations (RTOs) and Independent System Operators (ISOs). These participants typically are engaged in acquiring fuels for power plants, power plant operations, system resource planning, corporate strategy, and wholesale market design and operations. It is an invitation-only event hosted under the "Chatham House rule." Again, the Seminar is not open to the press.

Thank you in advance for your consideration.

Regards,

David

**David E. Hunter, Ph.D.**  
Sr. Government and External Representative  
**Electric Power Research Institute**  
1325 G ST NW Suite 1080  
Washington, DC 20005  
Tel: [redacted] Ex. 6 (m)  
Fax: 202-293-6187  
Email: [dhunter@epri.com](mailto:dhunter@epri.com)

---

**From:** Kime, Robin [mailto:Kime.Robin@epa.gov]  
**Sent:** Monday, October 30, 2017 3:25 PM



**To:** Smith, Wil <[wsmith@epri.com](mailto:wsmith@epri.com)>  
**Cc:** Hunter, David <[DHUNTER@epri.com](mailto:DHUNTER@epri.com)>  
**Subject:** [EXTERNAL] RE: Speaking Invitation for Associate Administrator Dravis

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Good afternoon,

May I ask you to remind me if this is open to the press and where and when you'd like for Samantha to attend?

---

**From:** Smith, Wil [<mailto:wsmith@epri.com>]  
**Sent:** Monday, October 30, 2017 3:21 PM  
**To:** Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)>  
**Cc:** Hunter, David <[DHUNTER@epri.com](mailto:DHUNTER@epri.com)>  
**Subject:** RE: Speaking Invitation for Associate Administrator Dravis

Hi Robin,

I just wanted to follow up on my previous email and see if you can provide any update on Associate Administrator Dravis' availability for Nov. 8<sup>th</sup>. I have copied my colleague David Hunter, who is organizing the Fuels Seminar and would be happy to provide you with any additional information you may need.

Additionally, if Ms. Dravis is unable to join us on the 8<sup>th</sup>, we'd be happy to extend the invitation to other potential speakers from the Office of Policy if you have any suggestions.

Thanks Again,  
Wil

---

**From:** Smith, Wil  
**Sent:** Friday, October 27, 2017 8:39 AM  
**To:** 'Kime, Robin' <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)>  
**Subject:** RE: Speaking Invitation for Associate Administrator Dravis

Hi Robin,

Thanks so much for your quick response. Completely understand and appreciate you taking the time to consider our request. Please let me know if there's any information provide that's helpful in the interim.

Thanks Again,  
Wil

---

**From:** Kime, Robin [<mailto:Kime.Robin@epa.gov>]  
**Sent:** Friday, October 27, 2017 8:16 AM  
**To:** Smith, Wil <[wsmith@epri.com](mailto:wsmith@epri.com)>  
**Subject:** [EXTERNAL] RE: Speaking Invitation for Associate Administrator Dravis

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Hi Wil

I hope you are well. We are very glad to know that you enjoyed Samantha's role in the EEI meeting this week. As I am sure you'd expect, her calendar is very much in flux. We are checking on a few things here and will get back to you as soon as possible. Thanks and take care.

Robin

---

**From:** Smith, Wil [<mailto:wsmith@epri.com>]  
**Sent:** Thursday, October 26, 2017 3:14 PM  
**To:** Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)>  
**Subject:** Speaking Invitation for Associate Administrator Dravis

Good Afternoon Robin,

My name is Wil Smith and I work for the Electric Power Research Institute (EPRI) as part of our Government and External Relations team here in Washington, DC. Yesterday (10/25) I had the pleasure of hearing Associate Administrator Samantha Dravis speak at Edison Electric Institute's External Affairs Conference.

My colleagues and I thought Ms. Dravis' comments were incredibly insightful and interesting and we would like to invite her to give a similar speech and discussion at the EPRI Fuel Seminar in Washington, DC on November 8<sup>th</sup>. We hope to send Associate Administrator Dravis a formal invitation in the coming days so any information on how best to send that out would be greatly appreciated. Thanks in advance for your assistance and please let me know if there's any additional information I can provide; I look forward to hearing back from you.

Best,  
Wil  
**Wil Smith**  
Technical Assistant, Government & External Relations  
**Electric Power Research Institute**  
1325 G ST NW Suite 1080  
Washington, DC 20005  
Tel:  Ex. 6  
Email: [wsmith@epri.com](mailto:wsmith@epri.com)

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Message

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**Sent:** 10/31/2017 5:20:33 PM  
**To:** Diamant, Adam [ADiamant@epri.com]  
**CC:** Smith, Wil [wsmith@epri.com]; Hunter, David [DHUNTER@epri.com]; Lovell, Will (William) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3b150bb6ade640f68d744fadcb83a73e-Lovell, Wil]  
**Subject:** Confirming EPRI Speaking Invitation for Associate Administrator Dravis  
**Flag:** Follow up

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Ex. 6  
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**Electric Power Research Institute**  
1325 G ST NW Suite 1080  
Washington, DC 20005  
Tel: [REDACTED] Ex. 6 (m)  
Fax: 202-293-6187  
Email: [dhunter@epri.com](mailto:dhunter@epri.com)

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Thanks Again,  
Wil

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Robin

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**Sent:** Thursday, October 26, 2017 3:14 PM  
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Best,  
Wil  
**Wil Smith**  
Technical Assistant, Government & External Relations  
**Electric Power Research Institute**  
1325 G ST NW Suite 1080  
Washington, DC 20005  
Tel: Ex. 6  
Email: [wsmith@epri.com](mailto:wsmith@epri.com)

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Message

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**From:** Diamant, Adam [ADiamant@epri.com]  
**Sent:** 11/2/2017 4:38:57 PM  
**To:** Lovell, Will (William) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3b150bb6ade640f68d744fadcb83a73e-Lovell, Wil]  
**CC:** Kime, Robin [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7ef7b76087a6475b80fc984ac2dd4497-RKime]; Hunter, David [DHUNTER@epri.com]  
**Subject:** RE: Action Requested -- Speaker Information for EPRI 2016 Seminar (Nov 2-3, 2016; Washington D.C.)

Hi Will,

That's fine. Please let me know if you need anything further from EPRI or I. We look forward to hearing Samantha's talk next Wed, Nov 8.

Best regards,

Adam

---

**From:** Lovell, Will (William) [mailto:lovell.william@epa.gov]  
**Sent:** Thursday, November 02, 2017 9:27 AM  
**To:** Diamant, Adam <ADiamant@epri.com>  
**Cc:** Kime, Robin <Kime.Robin@epa.gov>  
**Subject:** [EXTERNAL] RE: Action Requested -- Speaker Information for EPRI 2016 Seminar (Nov 2-3, 2016; Washington D.C.)

Good afternoon, Adam,

Samantha Dravis will not use a PowerPoint for her speech. Please find attached her professional biography.

Thank you,  
Will

---

**From:** Diamant, Adam [mailto:ADiamant@epri.com]  
**Sent:** Tuesday, October 31, 2017 5:58 PM  
**To:** Diamant, Adam <ADiamant@epri.com>  
**Subject:** Action Requested -- Speaker Information for EPRI 2016 Seminar (Nov 2-3, 2016; Washington D.C.)

Dear EPRI Seminar Speakers,

My EPRI colleagues and I are looking forward to seeing all of you next week at **EPRI's 2017 Annual Seminar on Fuels, Power Markets and Resource Planning on Wed-Thurs, Nov 8-9, 2017**. The seminar will take place at the **EPRI Washington DC office** located at **1325 G Street NW, Suite 1080 Washington, DC 20005** (phone: **Ex. 6**)

**Ex. 6**. The Seminar starts at 8:30 am Wednesday and adjourns at 1:00 pm on Thursday.

Below is important information about the seminar. **It would be helpful if you can take care of the administrative issues below as soon as possible if you have not already done so:**

1. Registration – **Please register online asap here** -- <http://www.cvent.com/d/ctqk5x/1Q>.
2. Agenda – The draft final agenda is attached for your review. Please let me know if you would like me to revise the spelling of your name or your organizational affiliation.



3. Presentations – We encourage you to accompany your remarks with a short PowerPoint presentation. **Please send me your draft final presentation COB Thurs, Nov 2.** If necessary, you can bring your final presentation with you to the Seminar on an USB “stick”
4. Biographical Sketch – Please send me a short (less than one page) personal biographical sketch, so I can properly introduce you at the Seminar. We also will provide these bios to each of the participants.
5. EPRI Copyright Authorization – On the seminar online registration page, EPRI will request you to sign an EPRI Copyright Authorization form to allow us to post your presentation online after the event on EPRI's website. By agreeing to this authorization, you will make it possible for your presentation to be made available to the seminar participants, and members of EPRI's Energy and Environmental Analysis research programs. Thank you in advance for considering this when you register.

If you need any further information about the seminar, please contact me. My colleagues and I look forward to seeing each of you next week in Washington, D.C.

Warm regards,

Adam

**Adam Diamant**

Technical Executive

Electric Power Research Institute (EPRI)

Energy and Environmental Analysis Program

Phone: Ex. 6

Email: [adiamant@epri.com](mailto:adiamant@epri.com)

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Message

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**From:** Diamant, Adam [ADiamant@epri.com]  
**Sent:** 11/3/2017 10:18:43 PM  
**To:** Lovell, Will (William) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3b150bb6ade640f68d744fadcb83a73e-Lovell, Wil]  
**Subject:** RE: Contacts for Samantha D. at EPRI DC

Terrific. Given this, I won't plan to call you on Monday. If you need to reach me though for some reason, 9a Pacific / 12 noon Eastern will be about the only time I'll be available. Thanks again for your help.

Best regards,

Adam

---

**From:** Lovell, Will (William) [mailto:lovell.william@epa.gov]  
**Sent:** Friday, November 03, 2017 3:17 PM  
**To:** Diamant, Adam <ADiamant@epri.com>  
**Subject:** [EXTERNAL] Re: Contacts for Samantha D. at EPRI DC

\*\*\* Exercise caution. This is an EXTERNAL email. DO NOT open attachments or click links from unknown senders or unexpected email. \*\*\*

That is perfect, Adam, that is all I need -- thank you!

Sent from my iPhone

On Nov 3, 2017, at 6:16 PM, Diamant, Adam <[ADiamant@epri.com](mailto:ADiamant@epri.com)> wrote:

Hi Will,

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- Brattle Group, Inc.
- Comisión Federal de Electricidad (CFE)
- DOE National Energy Technology Laboratory
- DTE Energy
- Duke Energy Corp.
- Edison Electric Institute
- Electric Power Research Institute (EPRI)
- Environmental Defense Fund
- Great River Energy
- ICF
- Massachusetts Institute of Technology
- Midcontinent Independent System Operator, Inc.
- Minnesota Power
- NERA Economic Consulting
- New York Power Authority
- PJM Interconnection
- Southern California Edison Co.
- Southern Company

- Tennessee Valley Authority (TVA)
- U.S. Dept. of Energy
- U.S. Environmental Protection Agency

Best regards,

Adam

---

**From:** Lovell, Will (William) [<mailto:lovell.william@epa.gov>]  
**Sent:** Friday, November 03, 2017 2:28 PM  
**To:** Diamant, Adam <[ADiamant@epri.com](mailto:ADiamant@epri.com)>  
**Subject:** [EXTERNAL] RE: Contacts for Samantha D. at EPRI DC

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Thank you, Adam, 12 pm on Monday works for me. Have a great weekend!

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**From:** Diamant, Adam [<mailto:ADiamant@epri.com>]  
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Best regards,

Adam

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**To:** Lovell, Will (William) <[lovell.william@epa.gov](mailto:lovell.william@epa.gov)>  
**Cc:** David Hunter <[dhunter36@msn.com](mailto:dhunter36@msn.com)>; Tulastono, Sri <[stulastono@epri.com](mailto:stulastono@epri.com)>  
**Subject:** RE: Contacts for Samantha D. at EPRI DC

Hi Will,

As you requested, here are several EPRI contacts you can reach on the day of the Seminar (Wed, Nov 8) if Samantha is running late or has some other difficulty getting to the EPRI offices in time for her remarks at 12:15 p.m.

**Adam Diamant**  
Technical Executive

Ex. 6

**David Hunter**  
Sr. Government Representative, Environment, Industry and International Affairs

Ex. 6 Mobile

**Ms. Sri Tufustano**  
Admin. Asst.

Ex. 6

Best regards,

Adam

---

**From:** Lovell, Will (William) [mailto:lovell.william@epa.gov]  
**Sent:** Friday, November 03, 2017 1:52 PM  
**To:** Diamant, Adam <ADiamant@epri.com>  
**Subject:** [EXTERNAL] RE: Action Requested -- Please Register ASAP for EPRI Seminar

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Hi, Adam,

Could you possibly give me a call? Desk number is (202) 564-5713, mobile is Ex. 6

Thanks,  
Will

---

**From:** Diamant, Adam [mailto:ADiamant@epri.com]  
**Sent:** Friday, November 3, 2017 12:07 PM  
**To:** Lovell, Will (William) <lovell.william@epa.gov>  
**Subject:** FW: Action Requested -- Please Register ASAP for EPRI Seminar  
**Importance:** High

Hi Will,

Please register Samantha for next week's EPRI seminar online here -- <http://www.cvent.com/d/ctqk5x/1Q>. This would be very helpful to us. It is necessary so we have appropriate materials available for her and have access to emergency contact information.

Thank you for your understanding and further assistance,

Adam

---

**From:** Diamant, Adam  
**Sent:** Tuesday, October 31, 2017 2:58 PM  
**To:** Diamant, Adam <ADiamant@epri.com>  
**Subject:** Action Requested -- Speaker Information for EPRI 2016 Seminar (Nov 2-3, 2016; Washington D.C.)

Dear EPRI Seminar Speakers,

My EPRI colleagues and I are looking forward to seeing all of you next week at **EPRI's 2017 Annual Seminar on Fuels, Power Markets and Resource Planning on Wed-Thurs, Nov 8-9, 2017**. The seminar will take place at the **EPRI Washington DC office** located at **1325 G Street NW, Suite 1080 Washington, DC 20005** (phone: 202-293-7518). The Seminar starts at 8:30 am Wednesday and adjourns at 1:00 pm on Thursday.

Below is important information about the seminar. **It would be helpful if you can take care of the administrative issues below as soon as possible if you have not already done so:**

1. Registration – **Please register online asap here -- <http://www.cvent.com/d/ctqk5x/1Q>.**
2. Agenda – The draft final agenda is attached for your review. Please let me know if you would like me to revise the spelling of your name or your organizational affiliation.
3. Presentations – We encourage you to accompany your remarks with a short PowerPoint presentation. **Please send me your draft final presentation COB Thurs, Nov 2.** If necessary, you can bring your final presentation with you to the Seminar on an USB “stick”
4. Biographical Sketch – Please send me a short (less than one page) personal biographical sketch, so I can properly introduce you at the Seminar. We also will provide these bios to each of the participants.
5. EPRI Copyright Authorization – On the seminar online registration page, EPRI will request you to sign an EPRI Copyright Authorization form to allow us to post your presentation online after the event on EPRI's website. By agreeing to this authorization, you will make it possible for your presentation to be made available to the seminar participants, and members of EPRI's Energy and Environmental Analysis research programs. Thank you in advance for considering this when you register.

If you need any further information about the seminar, please contact me. My colleagues and I look forward to seeing each of you next week in Washington, D.C.

Warm regards,

Adam

**Adam Diamant**

Technical Executive

Electric Power Research Institute (EPRI)

Energy and Environmental Analysis Program

Phone:

Email: [adiamant@epri.com](mailto:adiamant@epri.com)

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Message

---

**From:** Lovell, Will (William) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=3B150BB6ADE640F68D744FADCB83A73E-LOVELL, WIL]  
**Sent:** 11/3/2017 10:16:57 PM  
**To:** Diamant, Adam [ADiamant@epri.com]  
**Subject:** Re: Contacts for Samantha D. at EPRI DC

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Energy and Environmental Analysis Program

Phone: Ex. 6

Email: [adiamant@epri.com](mailto:adiamant@epri.com)

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Message

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**From:** Diamant, Adam [ADiamant@epri.com]  
**Sent:** 10/31/2017 9:58:04 PM  
**To:** Diamant, Adam [ADiamant@epri.com]  
**Subject:** Action Requested -- Speaker Information for EPRI 2016 Seminar (Nov 2-3, 2016; Washington D.C.)  
**Attachments:** EPRI\_2017 PSET 178b Seminar\_Agenda\_Draft Final\_103117.pdf

**Flag:** Follow up

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Technical Executive

Electric Power Research Institute (EPRI)

Energy and Environmental Analysis Program

Phone: **Ex. 6**

Email: [adiamant@epri.com](mailto:adiamant@epri.com)

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# AGENDA

## 36TH ANNUAL SEMINAR ON FUELS, POWER MARKETS, AND RESOURCE PLANNING November 8-9, 2017 • EPRI Office, Washington, DC

WEDNESDAY, NOVEMBER 8		
TIME	TOPIC	PRESENTER
8:30 a.m.	Registration and Continental Breakfast	
9:00 a.m.	Welcome and Introduction	<ul style="list-style-type: none"> <li>• <i>David Farnsworth, Great River Energy</i></li> <li>• <i>Adam Diamant, Electric Power Research Institute</i></li> </ul>
<b>Session 1</b>	<b><i>Future Natural Gas Supply, Demand, and Prices</i></b>	
9:15 a.m.	Future Natural Gas Supplies, Demand and Pricing in the United States, Mexico and Canada	<i>Kevin Petak ICF</i>
10:00 a.m.	When the Disrupter Becomes Disrupted: The Evolving Role of Natural Gas in Electricity	<i>Eric Hsieh, United States, Department of Energy</i>
10:45 a.m.	Morning Break	
11:00 a.m.	Vertical Market Power in Interconnected Natural Gas and Electricity Markets	<i>N. Jonathan Peress Environmental Defense Fund</i>
11:45 a.m.	Lunch	
12:15 a.m.	Luncheon Address – EPA’s Regulatory Agenda	<i>Samantha Dravis, United States Environmental Protection Agency</i>
<b>Session 2</b>	<b><i>Evolution of Electric Sector Resource Planning</i></b>	
1:00 p.m.	EPRI’s Integrated Energy Network Planning (IEN-P) Initiative and Related Research	<ul style="list-style-type: none"> <li>• <i>Adam Diamant, EPRI</i></li> <li>• <i>Tom Wilson, EPRI</i></li> </ul>
1:45 p.m.	Integrated Generation, Transmission and Distribution Planning & MIT Utility of the Future	<i>Jesse Jenkins, MIT Energy Initiative Electric Power Systems Center</i>
2:30 p.m.	Afternoon Break	
2:45 p.m.	The Value of Operational Flexibility for Fossil-fired Generation Units	<i>John Bistline, EPRI</i>
3:30 p.m.	EPRI Member Perspectives on Addressing the IEN Resource Planning Challenges	<ul style="list-style-type: none"> <li>▪ <i>Robert McMurry, Duke Energy</i></li> <li>▪ <i>Jenifer Hedrick, Southern CA Edison</i></li> <li>▪ <i>Charles Rossmann, Southern Company</i></li> </ul>
4:45 p.m.	Adjourn Day 1	
6:30 p.m.	EPRI PS-178(B) Member Dinner	<i>Georgia Brown’s (950 15th Street NW, Washington DC)</i>

Together . . . Shaping the Future of Electricity

# 36<sup>TH</sup> ANNUAL SEMINAR ON FUELS, POWER MARKETS AND RESOURCE PLANNING

November 8-9 2017 • EPRI Office, Washington, DC

THURSDAY, NOVEMBER 9		
TIME	TOPIC	PRESENTER
8:30 a.m.	Continental Breakfast	
<b>Session 3</b>	<b>Wholesale Electricity Markets and Grid Reliability and Resiliency</b>	
9:00 a.m.	<b>Morning Keynote</b> - DOE Grid Resiliency Pricing NOPR and Secretary's Report on Electricity Markets and Reliability	<b>Catherine Jereza</b> <i>U.S. Department of Energy</i>
9:45 a.m.	The Role of Wholesale Electricity Markets in Improving Electric Sector Reliability and Resiliency	<b>Honorable Philip D. Moeller</b> <i>Edison Electric Institute</i>
10:30 a.m.	Morning Break	
10:45 a.m.	PJM's Evolving Resource Mix and System Reliability	<b>M. Gary Helm</b> <i>PJM Interconnection</i>
11:30 a.m.	Incentivizing System Reliability and Resiliency in the Wholesale Power Market	<b>Derek Bandera</b> , <i>Midcontinent Independent System Operator</i>
12:15 a.m.	Wrap Up & Closing Remarks	<b>Charles Rossmann</b> , <i>Southern</i>
12:20	Lunch	
1:00 p.m.	Adjourn	

Message

---

**From:** Lovell, Will (William) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=3B150BB6ADE640F68D744FADCB83A73E-LOVELL, WIL]  
**Sent:** 1/17/2018 3:05:15 PM  
**To:** David Schwietert [DSchwietert@autoalliance.org]  
**Subject:** RE: RSVP Confirmation

Thank you, Dave.

---

**From:** David Schwietert [mailto:DSchwietert@autoalliance.org]  
**Sent:** Wednesday, January 17, 2018 10:03 AM  
**To:** Lovell, Will (William) <lovell.william@epa.gov>  
**Subject:** Re: RSVP Confirmation

Thanks Will. Yes I have both of them for the DC auto show tour

Glad they can attend.

Dave

On Jan 17, 2018, at 9:44 AM, Lovell, Will (William) <[lovell.william@epa.gov](mailto:lovell.william@epa.gov)> wrote:

Good morning, Dave,

I just left you a voicemail about this – could you please confirm that you received the RSVPs of Samantha Dravis and Brittany Bolen for the D.C. Auto Show tour? I understand that they registered last week but never received a confirmation email.

Thank you,

**Will Lovell**  
Policy Advisor, Office of Policy  
U.S. Environmental Protection Agency  
(202) 564-5713  
[Lovell.William@epa.gov](mailto:Lovell.William@epa.gov)

Message

---

**From:** Lovell, Will (William) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=3B150BB6ADE640F68D744FADCB83A73E-LOVELL, WIL]  
**Sent:** 12/7/2017 2:33:50 PM  
**To:** Robin Bowen [rbowen@mercatus.gmu.edu]  
**Subject:** RE: Mercatus Annual Dinner

That should work!

---

**From:** Robin Bowen [mailto:rbowen@mercatus.gmu.edu]  
**Sent:** Thursday, December 7, 2017 8:37 AM  
**To:** Lovell, Will (William) <lovell.william@epa.gov>  
**Subject:** RE: Mercatus Annual Dinner

How about 11 am on 12/14?

Sincerely,

**Robin J. Bowen**  
*Director of Federal Outreach*

-----  
Mercatus Center at George Mason University  
Ex. 6 (o) Ex. 6 (m)  
[www.mercatus.org](http://www.mercatus.org)

---

**From:** Lovell, Will (William) [mailto:lovell.william@epa.gov]  
**Sent:** Wednesday, December 06, 2017 7:18 PM  
**To:** Robin Bowen <rbowen@mercatus.gmu.edu>  
**Subject:** RE: Mercatus Annual Dinner

Robin-

Brittany is available 9:30 am - 12:30 pm on Thursday, 12/14. Does any time in that range work for you?

-Will

---

**From:** Robin Bowen [mailto:rbowen@mercatus.gmu.edu]  
**Sent:** Wednesday, December 6, 2017 8:36 AM  
**To:** Bolen, Brittany <bolen.brittany@epa.gov>  
**Cc:** Lovell, Will (William) <lovell.william@epa.gov>  
**Subject:** RE: Mercatus Annual Dinner

Dear Will,

I can meet with Brittany in person on Thursday, 12/14, or have time for a call on Monday, Tuesday, or Wednesday. Just let me know where you want to start with scheduling on her calendar. Thanks!

Sincerely,

**Robin J. Bowen**  
*Director of Federal Outreach*



-----  
Mercatus Center at George Mason University

**Ex. 6** (o) **Ex. 6** (m)  
[www.mercatus.org](http://www.mercatus.org)

---

**From:** Bolen, Brittany [<mailto:bolen.brittany@epa.gov>]  
**Sent:** Tuesday, December 05, 2017 6:21 PM  
**To:** Robin Bowen <[rbowen@mercatus.gmu.edu](mailto:rbowen@mercatus.gmu.edu)>  
**Cc:** Lovell, Will (William) <[lovell.william@epa.gov](mailto:lovell.william@epa.gov)>  
**Subject:** RE: Mercatus Annual Dinner

Thanks, Robin. I have some availability to catch up – by phone or in person – next week. Please work with my colleague, Will Lovell (cc'd), to find a good time.  
Brittany

---

**From:** Robin Bowen [<mailto:rbowen@mercatus.gmu.edu>]  
**Sent:** Monday, November 27, 2017 8:00 AM  
**To:** Bolen, Brittany <[bolen.brittany@epa.gov](mailto:bolen.brittany@epa.gov)>  
**Subject:** RE: Mercatus Annual Dinner

And I hope work and travel are going well. Would you have time to catch up by phone or with a visit in the coming weeks?

Sincerely,

**Robin J. Bowen**  
*Director of Federal Outreach*

-----  
Mercatus Center at George Mason University  
**Ex. 6** (o) **Ex. 6** (m)  
[www.mercatus.org](http://www.mercatus.org)

---

**From:** Bolen, Brittany [<mailto:bolen.brittany@epa.gov>]  
**Sent:** Saturday, November 25, 2017 4:03 PM  
**To:** Robin Bowen <[rbowen@mercatus.gmu.edu](mailto:rbowen@mercatus.gmu.edu)>  
**Subject:** RE: Mercatus Annual Dinner

Hi Robin –  
I hope you had a nice Thanksgiving. Forgive the delayed response. I was unable to attend the dinner due to work travel, but appreciate your email. Please keep in touch.  
Best,  
Brittany

**Brittany Bolen**  
Deputy Associate Administrator, Office of Policy  
U.S. Environmental Protection Agency  
(202) 564-3291  
[Bolen.Brittany@epa.gov](mailto:Bolen.Brittany@epa.gov)

---

**From:** Robin Bowen [mailto:rbowen@mercatus.gmu.edu]  
**Sent:** Tuesday, November 7, 2017 1:44 PM  
**To:** Bolen, Brittany <bolen.brittany@epa.gov>  
**Subject:** Mercatus Annual Dinner

Dear Brittany,

I hope you are doing well. Next Wednesday, the Mercatus Center will have our Annual Dinner which features a conversation with the remarkable Andy Weir, author of *The Martian*.

I apologize for the late notice. I realized only recently that I didn't have your updated email and was unable to send an invitation. If you're available we would love for you to join. The event will give you an opportunity to network with other policy professionals who, like yourself, are working on relevant issues.

Below is the invitation with additional details. Please let me know if you have any questions and if you're able to attend. I hope to see you there.

Best,  
Robin

**Robin J. Bowen**  
*Director of Federal Outreach*

-----  
The Mercatus Center at George Mason University

Ex. 6

(o)

Ex. 6

(m)

---

Conversation in DC is stuck.  
Small thinking produces small results.  
So let's think bigger.

Let's Be Different.

What does a moonshot mean to you? To Andy Weir, it meant self-publishing a serialized novel about a man stranded on Mars. A software engineer by trade, Andy never expected the landslide success his story would become: *The Martian* is a best-seller, the movie was a box office hit, and Weir's second book is arriving November 14 with the movie rights already purchased.

Please join us at the Mercatus Center Annual Dinner to learn from Andy's story and explore how moonshot thinking can open up the conversation in Washington.

To RSVP, contact Caitlyn Schmidt at [cschmidt@mercatus.gmu.edu](mailto:cschmidt@mercatus.gmu.edu) or **Ex. 6**

**Ex. 6** Seating is limited, so don't miss out.

---

## EVENT DETAILS

**Wednesday, November 15, 2017**

**JW Marriott**

1331 Pennsylvania Ave NW

Washington, DC 20004

**Reception**

6:00 p.m. - 7:30 p.m.

**Dinner and Remarks**

7:30 p.m. - 9:00 p.m.

**Dessert Reception to Follow**

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*Dress for this event is business attire. For purposes of congressional ethics rules, this dinner is a widely-attended event. This event is by invitation only and your invitation is non-transferrable.*

[update subscription preferences](#) | Mercatus Center 3434 Washington Blvd, Arlington, VA 22201

Message

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**From:** Lovell, Will (William) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=3B150BB6ADE640F68D744FADCB83A73E-LOVELL, WIL]  
**Sent:** 11/2/2017 4:26:41 PM  
**To:** Diamant, Adam [ADiamant@epri.com]  
**CC:** Kime, Robin [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7ef7b76087a6475b80fc984ac2dd4497-RKime]  
**Subject:** RE: Action Requested -- Speaker Information for EPRI 2016 Seminar (Nov 2-3, 2016; Washington D.C.)  
**Attachments:** Dravis Bio.docx

Good afternoon, Adam,

Samantha Dravis will not use a PowerPoint for her speech. Please find attached her professional biography.

Thank you,  
Will

---

**From:** Diamant, Adam [mailto:ADiamant@epri.com]  
**Sent:** Tuesday, October 31, 2017 5:58 PM  
**To:** Diamant, Adam <ADiamant@epri.com>  
**Subject:** Action Requested -- Speaker Information for EPRI 2016 Seminar (Nov 2-3, 2016; Washington D.C.)

Dear EPRI Seminar Speakers,

My EPRI colleagues and I are looking forward to seeing all of you next week at **EPRI's 2017 Annual Seminar on Fuels, Power Markets and Resource Planning on Wed-Thurs, Nov 8-9, 2017**. The seminar will take place at the **EPRI Washington DC office** located at **1325 G Street NW, Suite 1080 Washington, DC 20005** (phone: **Ex. 6**)

**Ex. 6** The Seminar starts at 8:30 am Wednesday and adjourns at 1:00 pm on Thursday.

Below is important information about the seminar. **It would be helpful if you can take care of the administrative issues below as soon as possible if you have not already done so:**

1. Registration – **Please register online asap here -- <http://www.cvent.com/d/ctak5x/1Q>.**
2. Agenda – The draft final agenda is attached for your review. Please let me know if you would like me to revise the spelling of your name or your organizational affiliation.
3. Presentations – We encourage you to accompany your remarks with a short PowerPoint presentation. **Please send me your draft final presentation COB Thurs, Nov 2.** If necessary, you can bring your final presentation with you to the Seminar on an USB “stick”
4. Biographical Sketch – Please send me a short (less than one page) personal biographical sketch, so I can properly introduce you at the Seminar. We also will provide these bios to each of the participants.
5. EPRI Copyright Authorization – On the seminar online registration page, EPRI will request you to sign an EPRI Copyright Authorization form to allow us to post your presentation online after the event on EPRI's website. By agreeing to this authorization, you will make it possible for your presentation to be made available to the seminar participants, and members of EPRI's Energy and Environmental Analysis research programs. Thank you in advance for considering this when you register.

If you need any further information about the seminar, please contact me. My colleagues and I look forward to seeing each of you next week in Washington, D.C.

Warm regards,

Adam

**Adam Diamant**

Technical Executive

Electric Power Research Institute (EPRI)

Energy and Environmental Analysis Program

Phone: Ex. 6

Email: [adiamant@epri.com](mailto:adiamant@epri.com)

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Samantha Dravis serves as Senior Counsel and Associate Administrator, Office of Policy at the U.S. Environmental Protection Agency, where she is one of Administrator Scott Pruitt's key advisors. The Office of Policy is the primary policymaking arm of EPA, providing multi-disciplinary analytic skills, management support, and special expertise in the areas of regulatory policy and management, environmental economics, strategic environmental management, and sustainable communities.

Prior to serving at EPA, Samantha worked as General Counsel to the Republican Attorney Generals Association, and President of the Rule of Law Defense Fund, a policy organization dedicated to advancing the policy objectives of the 27 Republican state attorneys general, which often included the states' battles with President Obama's executive actions.

She has also previously served as Associate Director of Political Affairs at The White House during the administration of President George W. Bush, as Legislative Assistant to Congressman Dan Lungren of California, and as a litigation associate at the law firm Taft, Stettinius & Hollister.

Samantha was honored as one of this year's "Future 40" leaders in business, politics and entrepreneurship under 40 by Maverick PAC, an organization dedicated to advancing the next generation of conservative leaders.

Samantha is an honors graduate of the University of Kansas and the University of Notre Dame Law School, where she was Executive Solicitation Editor of the Notre Dame Journal of Law, Ethics, and Public Policy.

Message

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**From:** Lovell, Will (William) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=3B150BB6ADE640F68D744FADCB83A73E-LOVELL, WIL]  
**Sent:** 11/3/2017 9:28:07 PM  
**To:** Diamant, Adam [ADiamant@epri.com]  
**Subject:** RE: Contacts for Samantha D. at EPRI DC

Thank you, Adam, 12 pm on Monday works for me. Have a great weekend!

---

**From:** Diamant, Adam [mailto:ADiamant@epri.com]  
**Sent:** Friday, November 3, 2017 5:26 PM  
**To:** Lovell, Will (William) <lovell.william@epa.gov>  
**Subject:** RE: Contacts for Samantha D. at EPRI DC

Hi Will,

I understand as it is the end of the day on Friday now in DC.

Unfortunately, I will be traveling on Monday from SF to DC. I can call you around 12 Noon Eastern on Monday if that is OK? Does that work for you?

In the meantime, I've sought approval internally to send you the attendance list in advance. Hopefully, I'll get approval to do so. Thanks so much for registering Samantha. I appreciate it.

Best regards,

Adam

---

**From:** Lovell, Will (William) [mailto:lovell.william@epa.gov]  
**Sent:** Friday, November 03, 2017 2:22 PM  
**To:** Diamant, Adam <ADiamant@epri.com>  
**Subject:** [EXTERNAL] RE: Contacts for Samantha D. at EPRI DC

\*\*\* Exercise caution. This is an EXTERNAL email. DO NOT open attachments or click links from unknown senders or unexpected email. \*\*\*

Thanks, Adam. Also, since I'm wrapping stuff up and want to make sure I get Samantha's registration in ASAP, would it be all right if we pushed our call to Monday?

---

**From:** Diamant, Adam [mailto:ADiamant@epri.com]  
**Sent:** Friday, November 3, 2017 5:08 PM  
**To:** Lovell, Will (William) <lovell.william@epa.gov>  
**Cc:** David Hunter <dhunter36@msn.com>; Tulastono, Sri <stulastono@epri.com>  
**Subject:** RE: Contacts for Samantha D. at EPRI DC

Hi Will,

As you requested, here are several EPRI contacts you can reach on the day of the Seminar (Wed, Nov 8) if Samantha is running late or has some other difficulty getting to the EPRI offices in time for her remarks at 12:15 p.m.

Adam Diamant  
Technical Executive

510-269-1905

**David Hunter**

Sr. Government Representative, Environment, Industry and International Affairs

**Ex. 6** Mobile

**Ms. Sri Tulustano**

Admin. Asst.

**Ex. 6**

Best regards,

Adam

---

**From:** Lovell, Will (William) [mailto:lovell.william@epa.gov]  
**Sent:** Friday, November 03, 2017 1:52 PM  
**To:** Diamant, Adam <ADiamant@epri.com>  
**Subject:** [EXTERNAL] RE: Action Requested -- Please Register ASAP for EPRI Seminar

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Hi, Adam,

Could you possibly give me a call? Desk number is (202) 564-5713, mobile is **Ex. 6**

Thanks,

Will

---

**From:** Diamant, Adam [mailto:ADiamant@epri.com]  
**Sent:** Friday, November 3, 2017 12:07 PM  
**To:** Lovell, Will (William) <lovell.william@epa.gov>  
**Subject:** FW: Action Requested -- Please Register ASAP for EPRI Seminar  
**Importance:** High

Hi Will,

Please register Samantha for next week's EPRI seminar online here -- <http://www.cvent.com/d/ctqk5x/1Q>. This would be very helpful to us. It is necessary so we have appropriate materials available for her and have access to emergency contact information.

Thank you for your understanding and further assistance,

Adam

---

**From:** Diamant, Adam  
**Sent:** Tuesday, October 31, 2017 2:58 PM  
**To:** Diamant, Adam <ADiamant@epri.com>  
**Subject:** Action Requested -- Speaker Information for EPRI 2016 Seminar (Nov 2-3, 2016; Washington D.C.)

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If you need any further information about the seminar, please contact me. My colleagues and I look forward to seeing each of you next week in Washington, D.C.

Warm regards,

Adam

**Adam Diamant**

Technical Executive

Electric Power Research Institute (EPRI)

Energy and Environmental Analysis Program

Phone: **Ex. 6**

Email: [adiamant@epri.com](mailto:adiamant@epri.com)

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Message

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**Sent:** 11/3/2017 9:21:51 PM  
**To:** Diamant, Adam [ADiamant@epri.com]  
**Subject:** RE: Contacts for Samantha D. at EPRI DC

Thanks, Adam. Also, since I'm wrapping stuff up and want to make sure I get Samantha's registration in ASAP, would it be all right if we pushed our call to Monday?

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**Cc:** David Hunter <dhunter36@msn.com>; Tulastono, Sri <stulastono@epri.com>  
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Technical Executive

Ex. 6

**David Hunter**  
Sr. Government Representative, Environment, Industry and International Affairs

Ex. 6 Mobile

**Ms. Sri Tulustano**  
Admin. Asst.

Ex. 6

Best regards,

Adam

---

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**Sent:** Friday, November 03, 2017 1:52 PM  
**To:** Diamant, Adam <ADiamant@epri.com>  
**Subject:** [EXTERNAL] RE: Action Requested -- Please Register ASAP for EPRI Seminar

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Thanks,  
Will

---

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**Sent:** Friday, November 3, 2017 12:07 PM  
**To:** Lovell, Will (William) <lovell.william@epa.gov>  
**Subject:** FW: Action Requested -- Please Register ASAP for EPRI Seminar  
**Importance:** High

Hi Will,

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Adam

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If you need any further information about the seminar, please contact me. My colleagues and I look forward to seeing each of you next week in Washington, D.C.

Warm regards,

Adam

**Adam Diamant**

Technical Executive

Electric Power Research Institute (EPRI)

Energy and Environmental Analysis Program

Phone:

Email: [adiamant@epri.com](mailto:adiamant@epri.com)

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Message

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**Sent:** 11/3/2017 8:51:52 PM  
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Warm regards,

Adam

**Adam Diamant**

Technical Executive

Electric Power Research Institute (EPRI)

Energy and Environmental Analysis Program

Phone: Ex. 6

Email: [adiamant@epri.com](mailto:adiamant@epri.com)

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Message

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**From:** Lovell, William [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=3B150BB6ADE640F68D744FADCB83A73E-LOVELL, WIL]  
**Sent:** 6/27/2017 2:02:13 PM  
**To:** Victoria Barnes [victoria.barnes@gm.com]  
**Subject:** RE: [EXTERNAL] RE: EPA Meeting w/GM

Thanks for letting us know, Tori.

---

**From:** Victoria Barnes [mailto:victoria.barnes@gm.com]  
**Sent:** Tuesday, June 27, 2017 10:01 AM  
**To:** Lovell, William <lovell.william@epa.gov>  
**Subject:** Re: [EXTERNAL] RE: EPA Meeting w/GM

We are running just a couple minutes late. I'm very sorry. Be there asap. Traffic is insane.

Tori Barnes  
Executive Director, Federal Affairs  
General Motors Company

**Ex. 6**

On Jun 26, 2017, at 11:43 AM, Lovell, William <lovell.william@epa.gov> wrote:

Thank you, Tori.

---

**From:** Victoria Barnes [mailto:victoria.barnes@gm.com]  
**Sent:** Monday, June 26, 2017 10:06 AM  
**To:** Lovell, William <lovell.william@epa.gov>  
**Subject:** RE: EPA Meeting w/GM

Hi Will,

We want to talk about the fuel economy mid-term review put back on track by this Administration (great!!) after the previous Administration pulled the final determination forward last December (process was intended to go until April 2018 (which is now back on track). Want to talk about the timeline and some technical aspects within that process. Also will want to touch on harmonization of EPA and NHTSA fuel economy programs. I will check with our technical folks to see if anything we can send over.

In the meantime, attendees:

Dan Turton, VP -GM North America Public Policy  
Barbara Kiss, Director – GM Energy & Environment  
Matt Rudnick, Manager – GM Fuel Economy & GHG  
I may also attend (Trying to rearrange something after time was moved) – Tori Barnes, Executive Director, Federal Affairs

Please let me know what else you may need and thank you!  
Tori

Victoria Emerson Barnes  
Executive Director, Federal Affairs  
GM – Public Policy - Global Government Relations  
[victoria.barnes@gm.com](mailto:victoria.barnes@gm.com)

T Ex. 6 C Ex. 6  
<image001.jpg>

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**From:** Lovell, William [<mailto:lovell.william@epa.gov>]  
**Sent:** Monday, June 26, 2017 9:58 AM  
**To:** Victoria Barnes <[victoria.barnes@gm.com](mailto:victoria.barnes@gm.com)>  
**Subject:** [EXTERNAL] EPA Meeting w/GM

Victoria,

I am gathering materials for your group's meeting with the EPA. Do you have any information for background that could help foster discussion? Information such as a list of attendees would be greatly appreciated.

Thanks,

**Will Lovell**  
Policy Assistant, Office of Policy  
U.S. Environmental Protection Agency  
(202) 564-5713  
[Lovell.William@epa.gov](mailto:Lovell.William@epa.gov)

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Message

**From:** Lovell, William [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=3B150BB6ADE640F68D744FADCB83A73E-LOVELL, WIL]  
**Sent:** 6/26/2017 3:43:51 PM  
**To:** Victoria Barnes [victoria.barnes@gm.com]  
**Subject:** RE: EPA Meeting w/GM

Thank you, Tori.

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**From:** Victoria Barnes [mailto:victoria.barnes@gm.com]  
**Sent:** Monday, June 26, 2017 10:06 AM  
**To:** Lovell, William <lovell.william@epa.gov>  
**Subject:** RE: EPA Meeting w/GM

Hi Will,

We want to talk about the fuel economy mid-term review put back on track by this Administration (great!!) after the previous Administration pulled the final determination forward last December (process was intended to go until April 2018 (which is now back on track). Want to talk about the timeline and some technical aspects within that process. Also will want to touch on harmonization of EPA and NHTSA fuel economy programs. I will check with our technical folks to see if anything we can send over.

In the meantime, attendees:

Dan Turton, VP -GM North America Public Policy  
Barbara Kiss, Director – GM Energy & Environment  
Matt Rudnick, Manager – GM Fuel Economy & GHG  
I may also attend (Trying to rearrange something after time was moved) – Tori Barnes, Executive Director, Federal Affairs

Please let me know what else you may need and thank you!  
Tori

Victoria Emerson Barnes  
Executive Director, Federal Affairs  
GM – Public Policy - Global Government Relations  
[victoria.barnes@gm.com](mailto:victoria.barnes@gm.com)

T Ex. 6 | C Ex. 6



GENERAL MOTORS

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**From:** Lovell, William [mailto:lovell.william@epa.gov]  
**Sent:** Monday, June 26, 2017 9:58 AM  
**To:** Victoria Barnes <victoria.barnes@gm.com>  
**Subject:** [EXTERNAL] EPA Meeting w/GM

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Thanks,

**Will Lovell**

Policy Assistant, Office of Policy  
U.S. Environmental Protection Agency  
(202) 564-5713  
[Lovell.William@epa.gov](mailto:Lovell.William@epa.gov)

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Message

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**From:** Lovell, William [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=3B150BB6ADE640F68D744FADCB83A73E-LOVELL, WIL]  
**Sent:** 6/26/2017 1:57:40 PM  
**To:** victoria.barnes@gm.com  
**Subject:** EPA Meeting w/GM

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I am gathering materials for your group's meeting with the EPA. Do you have any information for background that could help foster discussion? Information such as a list of attendees would be greatly appreciated.

Thanks,

**Will Lovell**

Policy Assistant, Office of Policy  
U.S. Environmental Protection Agency  
(202) 564-5713  
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