



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
WASHINGTON, D.C. 20460

OFFICE OF  
INSPECTOR GENERAL

October 5, 2022

**MEMORANDUM**

**SUBJECT:** Notification of Project:  
Lessons Learned from EPA's Management of Prior Congressional Earmarks  
Project No. OA-FY22-0147

**FROM:** Mike Davis, Director  
Environmental Investment and Infrastructure  
Office of Audit

A handwritten signature in blue ink, reading "Michael D. Davis", is positioned to the right of the "FROM:" line.

**TO:** Kimberly Patrick, Principal Deputy Assistant Administrator  
Office of Mission Support

The Office of Inspector General for the U.S. Environmental Protection Agency plans to begin reviewing prior audit reports to identify lessons learned related to the EPA's management of congressional earmarks. This project addresses the following fiscal year 2022 [top management challenge](#) for the Agency: managing infrastructure funding and business operations.

Our objective is to highlight prior audit findings about the EPA's administration and oversight of congressional earmarks, also known as congressionally directed spending, to inform the Agency's management of earmarks in the fiscal year 2022 budget. The EPA's FY 2022 budget includes over \$859 million in earmarked funds, following a ten-year period in which the EPA did not receive congressional earmarks. This project does not constitute an audit or evaluation but is intended to comprise a review of documentation from prior OIG reports and a summary of our findings. Therefore, this work will not be conducted in accordance with generally accepted government auditing standards or with the *Quality Standards for Inspection and Evaluation*, issued by the Council of the Inspectors General on Integrity and Efficiency. However, we will follow the OIG's quality-control procedures for ensuring that the information in the report is accurate and supported. Additionally, the *Quality Standards for Federal Offices of Inspector General* requires that our work adhere to the highest ethical principles of integrity, objectivity, confidentiality, independence, and professional judgment, and we will adhere to these principles in performing our work. The anticipated benefit of this review is enhanced oversight over hundreds of millions of dollars in earmarked funds.

We will post this memorandum on our public website at [www.epa.gov/oig](http://www.epa.gov/oig)

cc: Janet McCabe, Deputy Administrator  
Dan Utech, Chief of Staff, Office of the Administrator  
Jon Monger, Associate Deputy Administrator  
Wesley J. Carpenter, Deputy Chief of Staff, Office of the Administrator  
Andrew Schreyer, Deputy Assistant Administrator for Mission Support

Michael Osinski, Director, Office of Grants and Debarment, Office of Mission Support  
Dan Coogan, Acting Director, Office of Resources and Business Operations, Office of Mission Support  
Marilyn Armstrong, Audit Follow-Up Coordinator, Office of Mission Support  
Jenny Bae, Audit Liaison, Office of Grants and Debarment, Office of Mission Support  
Susan Perkins, Agency Follow-Up Coordinator  
Andrew LeBlanc, Agency Follow-Up Coordinator  
José Kercado, Backup Agency Follow-Up Coordinator  
Lindsay Hamilton, Associate Administrator for Public Affairs  
Lance McCluney, Director, Office of Administrative and Executive Services, Office of the Administrator  
Regional Audit Follow-Up Coordinators, Regions 1–10  
Sean W. O'Donnell, Inspector General  
Nicole N. Murley, Acting Deputy Inspector General  
Benjamin May, Counsel to the Inspector General  
Kellie J. Walker, Chief of Staff, Office of Inspector General  
Katherine Trimble, Assistant Inspector General for Audit  
Paul H. Bergstrand, Assistant Inspector General for Special Review and Evaluation  
Jason Abend, Assistant Inspector General for Investigations  
Tom Collick, Deputy Counsel to the Inspector General  
Erin Barnes-Weaver, Deputy Assistant Inspector General for Evaluation  
James Hatfield, Deputy Assistant Inspector General for Audit  
Susan Barvenik, Associate Deputy Counsel to the Inspector General  
Jennifer Kaplan, Deputy Assistant Inspector General for Congressional and Public Affairs  
Lori Hoffman, Congressional and Media Liaison, Office of Inspector General