

OFFICE OF INSPECTOR GENERAL U.S. ENVIRONMENTAL PROTECTION AGENCY

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The EPA Met 2018 Water Security Requirements but Needs to Improve Oversight to Support Water System Compliance

Report No. 23-P-0003

November 21, 2022



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AWIA EPA GAO OIG SDWA U.S.C.	America's Water Infrastructure Act of 2018 U.S. Environmental Protection Agency U.S. Government Accountability Office Office of Inspector General Safe Drinking Water Act United States Code
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Cover Images:	Left to right: Cybersecurity concerns; operator monitoring computerized
	systems at a water system; and household drinking water. (EPA photos)

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Office of Inspector General U.S. Environmental Protection Agency

23-P-0003 November 21, 2022

At a Glance

Why We Did This Audit

The U.S. Environmental Protection Agency Office of Inspector General conducted this audit to assess the adequacy of the cybersecurity baseline information that the EPA developed to meet the requirements of section 2013 of the America's Water Infrastructure Act of 2018, as well as to determine how community water systems used this information. We also sought to assess the adequacy of EPA oversight to ensure that the water systems are complying with the Act.

Section 2013 requires that the EPA provide baseline information on malevolent acts of relevance to water systems and collect certifications of compliance with the Act. Water systems are to assess their risk and resilience; prepare emergency response plans; certify to the EPA that they completed the initial assessment and plan; and certify to the EPA every five years thereafter that they reviewed, and updated as necessary, their assessments and plans.

This audit supports the following EPA mission-related efforts:

- Ensuring clean and safe water.
- Compliance with the law.

This audit addresses these top EPA management challenges:

- Protecting information technology and systems against cyberthreats.
- Managing infrastructure funding and business operations.

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List of OIG reports.

The EPA Met 2018 Water Security Requirements but Needs to Improve Oversight to Support Water System Compliance

What We Found

The EPA met the requirements of section 2013 of the America's Water Infrastructure Act of 2018, or AWIA, to consult with stakeholders and develop malevolent acts baseline information by August 2019. The EPA updated its baseline information 18 months later in response to an increase in the frequency of cyberattacks.

If water systems do not complete risk and resilience assessments or emergency response plans, they are more vulnerable to cyberattacks and other malevolent acts. The 19 percent of water systems that did not certify completion of these assessments and plans serve 40 million people.

However, the AWIA-imposed deadlines for medium and large water systems to complete their risk and resilience assessments had passed and the systems were not required to update their assessments.

Approximately 19 percent of water systems did not certify that they had completed their risk and resilience assessments by the statutory deadlines. These noncompliant water systems may not be aware of their vulnerability to malevolent acts that could result in loss of service or unsafe drinking water. Furthermore, 95 percent of the noncompliant water systems were small water systems and noncompliant small water systems more likely served disadvantaged communities than compliant systems.

The EPA did not provide adequate oversight to ensure the compliance of water systems—particularly small water systems—with AWIA requirements. Specifically, the EPA did not maintain accurate contact information for water systems, publish guidance regarding enforcement actions against noncompliant water systems, provide sufficient assistance to support small water system compliance, or review the quality of the risk and resilience assessments and emergency response plans. Water systems may therefore fail to meet AWIA requirements and may not understand their vulnerability to malevolent acts.

Recommendations and Planned Agency Corrective Actions

We recommend that the EPA (1) update and implement a plan to support AWIA compliance, (2) update processes to maintain accurate contact information for water systems and to record noncompliance with AWIA, (3) review risk and resilience assessments and emergency response plans to identify improvements, and (4) develop guidance that describes AWIA requirements. The EPA disagreed with our recommendations. The recommendations remain unresolved with resolution efforts in progress. The EPA also provided technical comments. We revised our report as appropriate.



THE INSPECTOR GENERAL

November 21, 2022

MEMORANDUM

SUBJECT: The EPA Met 2018 Water Security Requirements but Needs to Improve Oversight to Support Water System Compliance Report No. 23-P-0003

FROM: Sean W. O'Donnell

TO: Radhika Fox, Assistant Administrator Office of Water

This is our report on the subject audit conducted by the U.S. Environmental Protection Agency Office of Inspector General. The project number for this audit was <u>OA-FY21-0240</u>. This report contains findings that describe the problems the OIG has identified and corrective actions the OIG recommends. Final determinations on matters in this report will be made by EPA managers in accordance with established audit resolution procedures.

Action Required

This report contains unresolved recommendations. EPA Manual 2750 requires that recommendations be resolved promptly. Therefore, we request that the EPA provide us within 60 days its responses concerning specific actions in process or alternative corrective actions proposed on the recommendations. Your response will be posted on the OIG's website, along with our memorandum commenting on your response. Your response should be provided as an Adobe PDF file that complies with the accessibility requirements of section 508 of the Rehabilitation Act of 1973, as amended. The final response should not contain data that you do not want to be released to the public; if your response contains such data, you should identify the data for redaction or removal along with corresponding justification. The Inspector General Act of 1978, as amended, requires that we report in our semiannual reports to Congress on each audit or evaluation report for which we receive no Agency response within 60 calendar days.

We will post this report to our website at <u>www.epa.gov/oig</u>.

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Chapter 1 Introduction

Purpose

The U.S. Environmental Protection Agency Office of Inspector General <u>initiated</u> this audit to assess the adequacy of:

- The cybersecurity baseline information that the EPA developed to meet the requirements of section 2013 of the America's Water Infrastructure Act of 2018, or AWIA, as well as determine how community water systems used this information.
- EPA oversight to ensure that community water systems comply with section 2013 of AWIA.

This audit addresses the following top management challenges for the Agency, as identified in OIG Report No. <u>22-N-0004</u>, *EPA's Fiscal Year 2022 Top Management Challenges*, issued November 12, 2021:

- Protecting information technology and systems against cyberthreats.
- Managing infrastructure funding and business operations.

Background

Community water systems provide drinking water to their communities. Safe water is essential for public health and economic strength. Water systems, as critical infrastructure, require protection from natural and malevolent threats.

Networked computer resources at water systems, which are the computer systems used in conducting business, such as billing, and in their operation, such as treating and delivering drinking water, face increasing threats from cybercriminals and others. Several cyber intrusions affecting U.S. water systems highlight the vulnerabilities of this critical infrastructure: A *community water system* is a public water system that supplies water to the same population year-round. In this report, we refer to community water systems generally as *water systems*.

- In February 2021, a hacker altered the chemical levels at a water system in Florida. The intrusion was quickly detected by an observant water system employee, who reversed the alterations.
- In February 2020, a threat actor—after breaching the computing networks at SolarWinds, a
 network management software company—injected hidden code into a software update. This
 compromised update gave the threat actor access to the computer systems of SolarWinds
 customers, including water systems.
- In March 2019, a former employee at a Kansas water system threatened drinking water safety after using credentials, which had not been revoked, to remotely access a system computer.

 In March 2018, a ransomware attack on the City of Atlanta disrupted city utilities and other services. Employees with Atlanta's water system were unable to turn on their computers or gain wireless internet access.

Safe Drinking Water Act

The Safe Drinking Water Act, or SDWA, and its regulations require water systems to deliver drinking water that meets water quality standards to the people and businesses they serve. The EPA delegates primary implementation and enforcement responsibility for public drinking water systems to states, territories, and tribes that meet certain requirements. These delegated entities are known as "primacy agencies." All but one state, all territories, and the Navajo Nation are primacy agencies.¹ The EPA retains overall responsibility for the national implementation of SDWA and oversees SDWA administration and enforcement by the primacy agencies.

SDWA and its regulations require water systems to routinely monitor drinking water quality and to report their monitoring results to their primacy agency for evaluation. The primacy agencies are required to record SDWA monitoring activity and report water system violations in the federal version of the EPA's Safe Drinking Water Information System database.

America's Water Infrastructure Act

Enacted on October 23, 2018, AWIA was the most comprehensive revision to SDWA since 1996. Section 2013 of AWIA amended SDWA section 1433, 42 U.S.C. § 300i2, to improve drinking water system compliance capacity and sustainability.² Section 2013 requires each water system serving more than 3,300 people to assess the risk to the water system from malevolent acts and natural hazards and develop an emergency response plan based In a *risk and resilience assessment*, water system owners and operators evaluate the system's vulnerabilities, threats, and consequences from potential hazards. In an *emergency response plan*, they describe their system's strategies, resources, plans, and procedures to prepare for and respond to an incident, natural or human-induced, that threatens life, property, or the environment.

on that assessment. Section 2013 also requires each water system to certify to the EPA that it completed its risk and resilience assessment and emergency response plan, as well as established deadlines for these certifications. Figure 1 shows that the initial certification deadlines varied based on water system size.



Figure 1. Deadlines set by section 2013 for initial certifications of completion

Source: OIG summary of certification deadlines set by section 2013 of AWIA. (EPA OIG image)

¹ The EPA serves as the primacy agency for Wyoming, the District of Columbia, and all but one tribe.

² Throughout this report we refer to this provision of AWIA as section 2013.

The EPA directly implements and oversees section 2013. Unlike other SDWA requirements, AWIA did not authorize the EPA to delegate implementation of requirements to states, territories, and tribes. Instead, the EPA issued guidance directly to water systems on the requirements, developed the certification system, and tracked compliance. Each EPA region worked with the water systems within its borders and had discretion over providing assistance and enforcement.

Under section 2013, the EPA also was responsible for providing, by August 2019, what the statute called "baseline information on malevolent acts" of relevance to water systems. The EPA issued this baseline information in August 2019 and updated it in February 2021. Figure 2 presents an overview of the actions and deadlines required by section 2013.





Note: RRA = Risk and Resilience Assessment; ERP = Emergency Response Plan. Source: OIG analysis of section 2013 of AWIA-related dates. (EPA OIG image)

Presidential Policy for Critical Infrastructure

On February 12, 2013, Presidential Policy Directive 21, *Critical Infrastructure Security and Resilience*, designated the EPA as the agency responsible for the critical water and wastewater infrastructure sector. According to the directive, the EPA is to provide, support, or facilitate technical assistance and consultations for water systems to identify vulnerabilities and help mitigate incidents. It also states that "[c]ritical infrastructure must be secure and able to withstand and rapidly recover from all hazards." These hazards include:

[A] threat or an incident, natural or manmade, that warrants action to protect life, property, the environment, and public health or safety, and to minimize disruptions of government, social, or economic activities. It includes natural disasters, cyber incidents, industrial accidents, pandemics, acts of terrorism, sabotage, and destructive criminal activity targeting critical infrastructure.

Responsible Offices

The EPA Office of Water manages water security programs and implements and oversees section 2013 requirements. The EPA Office of Enforcement and Compliance Assurance is responsible for overseeing compliance with and enforcing environmental laws and regulations.

Scope and Methodology

We conducted this performance audit from July 2021 through June 2022 in accordance with generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

We assessed the internal controls necessary to satisfy our audit objectives.³ In particular, we assessed internal control components—as outlined in the U.S. Government Accountability Office's *Standards for Internal Control in the Federal Government*—significant to our audit objectives. Any internal control deficiencies we found are discussed in this report.

To address our objectives, we reviewed relevant laws, policies, and guidance. We interviewed:

- Office of Water staff and managers responsible for developing the malevolent acts baseline information and overseeing water system compliance with section 2013.
- Office of Enforcement and Compliance Assurance staff and managers responsible for establishing EPA policy on enforcement of section 2013.
- Regional drinking water program and enforcement staff and managers in EPA Regions 2, 4, 5, 6, and 8 to understand how regions assisted water systems and enforced section 2013 requirements.
- Representatives of drinking water trade organizations, including the American Water Works Association, the Association of State Drinking Water Administrators, and the National Rural Water Association.
- Representatives from ten water systems to ascertain their processes for certifying completion of
 their risk and resilience assessments and emergency response plans, to understand how they
 used the EPA's malevolent acts baseline information to conduct their risk and resilience
 assessments, and to gather information on the assistance provided by the EPA. These water
 systems varied in size—six small, two medium, and two large. Two of the small systems served
 tribal communities. All ten systems had submitted their initial risk-and-resilience-assessment
 certifications by the appropriate statutory deadline.

We analyzed Agency documentation regarding how the EPA developed the malevolent acts baseline information for its August 2019 issuance and its February 2021 update. We also analyzed data from the Office of Water about the total number of water systems required to comply with section 2013 and the compliance status of each of those water systems. We matched SDWA violation data with AWIA compliance data to understand whether water systems that struggle to comply with AWIA requirements have higher rates of noncompliance with SDWA requirements. We also compared the characteristics of

³ An entity designs, implements, and operates internal controls to achieve its objectives related to operations, reporting, and compliance. The U.S. Government Accountability Office sets internal control standards for federal entities in GAO-14-704G, *Standards for Internal Control in the Federal Government* (also known as the "Green Book"), issued September 10, 2014.

communities served by section 2013-compliant small water systems to the characteristics of communities served by section 2013-noncompliant small water systems.

Prior Reports

From 2013 through 2022, the OIG and the U.S. Government Accountability Office, or GAO, issued four reports that are of significant relevance to this audit:

- OIG Report No. <u>13-P-0349</u>, EPA Can Better Address Risks to the Security of the Nation's Drinking Water Through New Authorities, Plans, and Information, issued August 21, 2013. Although the EPA implemented a number of activities to promote drinking water system security, the Agency needs to strengthen the water security program's strategic planning and internal controls to facilitate measurement of drinking water systems' preparedness, prevention, response, and recovery capabilities. We recommended that the EPA develop a comprehensive strategic plan for its water security program, assess water security by gathering available data and incorporating measures into national guidance, and improve internal controls by developing a program review strategy and multiyear review plan. We also recommended that the EPA seek additional authority from Congress to develop a baseline and outcome measures. The Agency reported that it implemented corrective actions to address all recommendations.
- GAO Report No. <u>GAO-18-211</u>, Critical Infrastructure Protection: Additional Actions are Essential for Assessing Cybersecurity Framework Adoption, issued February 15, 2018. The GAO recommended that the EPA develop methods to determine the level and type of cybersecurity framework adopted by entities across the water sector. The GAO determined that the EPA's actions satisfied the intent of the recommendation.
- GAO Report No. <u>GAO-20-299</u>, Critical Infrastructure Protection: Additional Actions Needed to Identify Framework Adoption and Resulting Improvements, issued February 25, 2020. The GAO recommended that the EPA collect and report improvements from using the cybersecurity framework across the water and wastewater sector. The GAO determined that the EPA's actions satisfied the intent of the recommendation.
- GAO Report No. <u>GAO-22-105103</u>, Critical Infrastructure Protection: Agencies Need to Assess Adoption of Cybersecurity Guidance, issued February 9, 2022. According to this report, the EPA's Office of Groundwater and Drinking Water officials stated that the water and wastewater sector "is in the beginning of cybersecurity adoption. For instance, officials noted that many utilities have not yet integrated cybersecurity into their daily operations and maintenance, and thus had not created a cybersecurity culture." The GAO report discussed prior GAO recommendations related to water security but made no new recommendations.

Chapter 2 The EPA Met Section 2013 Requirements and Updated the Malevolent Acts Baseline Information After Initial Issuance

The EPA met the requirement of section 2013 to issue malevolent acts baseline information by the statutory deadline of August 2019. The EPA included estimates of the likelihood of occurrence for nine threats, including two types of cyberattacks. In February 2021, the EPA updated the malevolent acts baseline information to increase the cybersecurity threat likelihoods from 30 percent or lower to 100 percent. However, this update was too late to be of use to medium and large water systems, as the deadlines to certify completion of their risk and resilience assessments were in 2020. These systems were not required to update their 2020 assessments to consider the higher cybersecurity threat likelihoods, which may have affected how water systems assessed their risk and resilience.

Section 2013 Required the EPA to Provide Malevolent Acts Baseline Information

Section 2013 required that the EPA develop "baseline information on malevolent acts" by August 1, 2019, and that the EPA consider acts that may "(A) substantially disrupt the ability for a system to provide safe and reliable water; or (B) otherwise present significant public health or economic concerns to the community served by the system." The section further states that the EPA should consult with state and local governments, as well as other appropriate federal departments and agencies, before developing the required malevolent acts baseline information.

This baseline information is intended to be used as a starting point for water systems to conduct their risk and resilience assessments. AWIA does not require that water systems use the EPA's malevolent acts baseline information. AWIA does require that water systems prepare their risk and resilience assessments and their emergency response plans to meet the specific requirements of section 2013.

The EPA's August 2019 Issuance of the Malevolent Acts Baseline Information Complied with Section 2013

The EPA <u>issued</u> its *Baseline Information for Malevolent Acts for Community Water Systems* on August 1, 2019, in accordance with the deadline set by section 2013. In compliance with the statute, the EPA consulted with stakeholders—such as the Water Sector Government Coordinating Council; the State, Local, Tribal, and Territorial Government Coordinating Council; and the U.S. Department of Homeland Security—to develop the malevolent acts baseline information.

When developing the malevolent acts baseline information, the EPA contended with limited resources, a tight deadline, and a federal government shutdown.⁴ AWIA did not allocate additional funds to the EPA to cover the costs of developing the baseline information and educating the water sector on its use. As a

⁴ A federal government shutdown occurs when there is a lapse in appropriations. This lapse requires affected agencies to shut down activities funded by annual appropriations.

result, the EPA reallocated existing resources to develop the baseline information and provide training. The statutory deadline of August 1, 2019, meant that the EPA had a little over nine months to develop the baseline information. The 35-day federal government shutdown from December 22, 2018, to January 25, 2019, further reduced the time available to the EPA to develop the baseline information.

In the malevolent acts baseline information issued in August 2019, the EPA estimated the likelihood of occurrence for nine threats that water systems face, including two types of cyberattacks. We present

the likelihood of these threats in Table 1. The cybersecurity threat likelihoods were two of the highest set by the EPA. Specifically, the EPA determined that the likelihoods of cyberattacks on water systems' Business Enterprise Systems and Process Control Systems were 30 and 10 percent, respectively. These threats were assessed similarly to the threats of physical theft and of

Business Enterprise Systems include systems used for computer-based communications, financial processing, data storage, and record keeping.

Process Control Systems include systems used to monitor and control water collection, treatment, storage, and distribution.

accidental contamination of treated drinking water, both of which the EPA determined had a 20 percent likelihood of occurring. The other five threat categories, such as sabotage and physical assault, were set at much lower likelihood levels, from 0.0001 to 5 percent.

EPA threat category	Threat likelihood, in percent
Assault on utility – physical	0.0001
Contamination of finished water – accidental	20
Contamination of finished water – intentional	0.001
Theft or diversion – physical	20
Cyberattack on business enterprise systems	30
Cyberattack on process control systems	10
Sabotage – physical	5
Contamination of source water – accidental	5
Contamination of source water – intentional	0.0001

Table 1: The EPA's threat likelihoods in its 2019 baseline information issuance

Source: OIG analysis of EPA information. (EPA OIG table)

After issuing the document, the EPA provided training on the baseline information and on the EPA's tools for water systems to use when conducting their risk and resilience assessments and preparing their emergency response plans.

In our interviews with representatives from ten water systems, seven stated that their water systems used the EPA's malevolent acts baseline information as a starting point when assessing risk and resilience. The water systems that did not use the baseline information relied on in-house expertise, contractor assistance, previously prepared risk and resilience assessments, or American Water Works Association guidance and standards to conduct their risk and resilience assessments.⁵ In general, the water systems found the EPA's malevolent acts baseline information useful. The water systems shared with us that they used the baseline information to:

• Serve as a starting point for their risk and resilience assessments.

⁵ The American Water Works Association developed guidance and standards to help water systems understand policies, comply with requirements, and implement best practices. In its May 2019 AWIA-related fact sheet, the EPA recommended that water systems use standards, such as those issued by the American Water Works Association, to complete risk and resilience assessments and emergency response plans.

- Determine system-specific threat likelihoods for the EPA-provided threat categories.
- Strategically align their existing security processes and controls with the EPA-suggested security
 processes and controls.

The EPA Updated the Malevolent Acts Baseline Information in February 2021 to Increase Cybersecurity Threat Likelihoods

According to the EPA, after the August 2019 issuance of the malevolent acts baseline information document, the rate and severity of cyber incidents at water systems increased, as shown in Figure 3.



Figure 3: Cyber incidents at water systems

SolarWinds Incident

In a supply-chain-compromise incident, generally referred to as the SolarWinds incident, attackers gained widespread access to computer systems through a cyberattack. Between October 2019 and December 2020, 73 water systems were attacked.

Note: *Over 70 water systems were attacked in the SolarWinds incident. Source: OIG analysis of EPA information. (EPA OIG image)

As a result, the EPA updated and reissued the malevolent acts baseline information document in February 2021 to increase the cybersecurity threat likelihoods for Business Enterprise Systems and Process Control Systems from 30 and 10 percent to 100 percent each, as shown in Table 2. These increased cybersecurity threat likelihoods signal to all water systems that they need to prepare for a cyberattack.

Table 2: The	EPA's c	vbersecurity	threat li	kelihoods.	2019 vers	sus 2021
		yberbeeting	the out h	Kennoodo,	2010 1010	

	Threat likelihood	
Cybersecurity threat category	2019	2021
Cyberattack on business enterprise systems	30%	100%
Cyberattack on process control systems	10%	100%

Source: OIG analysis of EPA information (EPA OIG table)

However, the rate of incidents had significantly increased in the years preceding the EPA's initial release of the baseline information document in 2019. As shown in Figure 3, the EPA recorded three incidents from October 2006 through August 2013. In the subsequent six years the EPA recorded 41 incidents. In addition, the Cybersecurity and Infrastructure Security Agency warned in 2018 that critical infrastructure, including the water sector, was being targeted in cyberattacks. And as far back as 2010,

the American Water Works Association had set higher cybersecurity threat likelihoods in its standard.⁶ The association also had recommended to the EPA in July 2019 that the cybersecurity threat likelihoods should be 100 percent. However, the EPA maintained that the 30 and 10 percent values were supported by the data available at the time the malevolent acts baseline information was developed in 2019.

While the February 2021 updates to the cybersecurity threat likelihoods were substantial, with increases in likelihoods from 30 and 10 percent to 100 percent, the overall impact on the water systems' risk and resilience assessments is unknown. Six of the ten water system representatives we interviewed informed us that they had already categorized the cybersecurity threat likelihoods as high, despite the lower threat likelihoods the EPA included in its 2019 baseline information document. The impact of the 2021 updates on those six systems was therefore minimal. However, the deadlines to certify the completion of the risk and resilience assessments were March 31 and December 31, 2020, for large and medium water systems, respectively. As Figure 4 shows, those deadlines had passed by the time the EPA updated the cybersecurity threat likelihoods, which means large and medium water systems may have used the EPA's lower likelihood numbers for their risk and resilience assessments. The impact of using those lower likelihoods would depend on the water system's vulnerabilities to cyberattacks. Higher likelihoods may have affected how water systems assessed their risk and resilience and took action to address vulnerabilities.





Source: OIG analysis of section 2013 of AWIA-related dates. (EPA OIG image)

Conclusions

The EPA, despite tight deadlines and limited resources, met the requirements of section 2013 to consult with stakeholders and develop malevolent acts baseline information, including threat likelihoods, by August 1, 2019. The EPA updated the baseline information a year and a half later to increase the cybersecurity threat likelihoods. However, this update was too late to be of use to medium and large water systems, as the deadlines to certify completion of their initial risk and resilience assessments had

⁶ American Water Works Association, *Risk Analysis and Management for Critical Asset Protection (RAMCAP) Standard for Risk and Resilience Management of Water and Wastewater Systems*, J-100, (July 1, 2010).

passed. Higher initial cybersecurity threat likelihoods may have affected how these water systems assessed their risk and resilience and took action to address vulnerabilities.

Because the EPA has already issued and updated the malevolent acts baseline information, we make no recommendations related to these findings.

Agency Response and OIG Assessment

On September 22, 2022, the EPA provided technical comments on this chapter. We revised the chapter as appropriate.

Chapter 3 The EPA Should Improve Oversight to Increase Water System Compliance with AWIA Requirements

The EPA did not provide adequate oversight to ensure that water systems were complying with section 2013 requirements. Approximately 19 percent of all water systems did not certify completion of their risk and resilience assessments by the statutory deadlines. These noncompliant water systems serve 40 million people. Furthermore, 95 percent of the noncompliant water systems were small water systems. The noncompliant small water systems more likely served disadvantaged communities. Although the EPA has sole responsibility for overseeing and enforcing water systems' compliance with section 2013, the Agency had limited time and resources to fulfill this responsibility. Greater oversight by the Agency could have resulted in higher water system compliance. Not completing risk and resilience assessments and emergency response plans could leave risks unaddressed and water systems vulnerable to cyberattacks, other malevolent acts, and natural threats; unaddressed risks could cause unsafe drinking water or loss of service. By enhancing its oversight of water systems, the EPA could help improve on-time section 2013 compliance for future risk and resilience assessments, decrease water system vulnerability to attacks, and prevent risks to public health.

AWIA Requirements and Enforcement

Section 2013 requires each water system serving more than 3,300 people to conduct a risk and resilience assessment and prepare or revise, where necessary, an emergency response plan based on the assessment. The law specifies the required components of the risk and resilience assessments and emergency response plans; we present these required components in Table 3.

Risk and resilience assessment must address:	Emergency response plans must address:
 Risk to the water system from malevolent acts and natural hazards. 	 Strategies and resources to improve the resilience of the water system, including physical security and
 Resilience of the pipes and constructed conveyances; physical barriers; source water; water collection and intake; pretreatment, treatment, storage, and distribution facilities; and electronic, computer, or other automated systems. 	 Plans and procedures that can be implemented and the identification of equipment that can be used if a malevolent act or natural hazard threatens the ability of the water system to deliver safe drinking water.
 Monitoring practices of the water system. Financial infrastructure of the water system. The use, storage, or handling of various chemicals by the water system. 	 Actions, procedures, and equipment that can obviate or significantly lessen the impact of a malevolent act or natural hazard on the public health and the safety and supply of drinking water.
 The operation and maintenance of the water system. 	• Strategies that can be used to help detect malevolent acts or natural hazards that threaten the security or resilience of the water system.

Table 3: Require	d risk-and-resilience-	assessment and eme	rgency-response-pl	an components

Source: OIG summary of section 2013 of AWIA requirements. (EPA OIG table)

The EPA has sole responsibility for overseeing and enforcing AWIA's requirements for water systems. This is different than other parts of SDWA that require primacy agencies to oversee and enforce drinking water requirements and ensure proper operation of water systems. Section 2013 requires that each water system review its risk and resilience assessment at least once every five years after the initial deadlines. It also requires that each system certify to the EPA that it completed this review and updated, as needed, its emergency response plans. As of the date of this report, the next certification deadlines are in 2025 or 2026, depending on the water system size. As these certification requirements are ongoing, good governance principles established by the Office of Management and Budget and the GAO dictate that the EPA's oversight of water system compliance with section 2013 requirements is also ongoing.⁷

Variability in Water System Compliance with Section 2013

Overall, water systems had a high rate of compliance with section 2013. However, compliance rates varied by water system size, state, and EPA region. In addition, noncompliant small water systems had a higher number of SDWA violations than compliant small water systems. Communities served by noncompliant small water systems had a lower median household income, a lower education level, and a higher percentage of minority residents than communities served by compliant small water systems.

Most Water Systems Complied with AWIA Requirements

As we present in Table 4, nearly 81 percent of water systems complied with the AWIA's initial deadlines for certifying completion of their risk and resilience assessments and emergency response plans. Water systems used various strategies to achieve compliance. For example, some water system representatives we spoke with said that they did not have the technical knowledge to complete the risk and resilience assessments and therefore relied on technical providers or contractors for assistance. Some water system representatives also told us that they attended EPA and third-party trainings and accessed information resources provided by the EPA and other trusted sources, such as the American Water Works Association.

	Total	Compliant			Noncompliant		
Certification requirement	number of water systems	Number	Percent	Number of people served	Number	Percent	Number of people served
Risk and resilience assessment	10,150	8,177	80.6%	328 million	1,974	19.4	40.0 million
Emergency response plan	10,150	8,197	80.8	325 million	1,953	19.2	43.2 million

Table 4: Water system compliance with section 2013 certification requirements at the initial certification deadlines

Source: OIG analysis of EPA data. (EPA OIG table)

Following the October 2018 enactment of AWIA but before the initial certification deadlines, the EPA took steps to inform water systems of their section 2013 requirements. In the fall of 2019, prior to the first set of certification deadlines, the EPA hosted regular trainings on how to use its risk and resilience assessment and emergency response planning tools, as well as how to identify and mitigate cybersecurity and other malevolent threats. Prior to March 2020, the EPA's regional offices conducted in-person trainings. In response to the coronavirus pandemic—that is, the SARS-CoV-2 virus and

⁷ Office of Management and Budget, Circular A-123, *Management's Responsibility for Enterprise Risk Management and Internal Control*, and U.S. Government Accountability Office, GAO-14-704G, *Standards for Internal Control in the Federal Government*.

resultant COVID-19 disease—the EPA held its post-March 2020 trainings on virtual platforms. The EPA also made its training materials accessible on its <u>website</u>. As of November 2022, these materials were still available to the public.

In addition, in some cases, the EPA regions worked closely with small water systems and tribal water systems, providing technical assistance regarding AWIA compliance. The EPA provided resources, such as a December 2020 online document that addresses frequently asked questions, a vulnerability self-assessment tool, a checklist, and a template to assist water systems in complying with AWIA. The EPA also collaborated with trade organizations—such as the American Water Works Association, the Association of State Drinking Water Administrators, the National Rural Water Association, and the Rural Community Assistance Partnership—to provide resources and information to water systems.

Ninety-Five Percent of Noncompliant Water Systems Were Small Water Systems

As we present in Table 5, approximately 19 percent of all water systems did not certify that they completed their risk and resilience assessments and emergency response plans by the statutory deadlines. Ninety-five percent of these noncompliant water systems were small water systems. The percent of small water systems that did not comply with the deadline for certifying the completion of their risk and resilience assessment was more than double the percent of medium and large water systems.

Water system size	Large	Medium	Small	Total				
Total population of water systems								
Number of systems	547	619	8,984	10,150				
Number of people served	218 million	42.9 million	107 million	368 million*				
Water systems that did n	ot comply with certific	ation deadline for risk	and resilience assess	ment				
Certification deadline	March 31, 2020	December 31, 2020	June 30, 2021					
Number of systems	47	49 1,878		1,974				
Percent of systems	8.6%	7.9% 20.9%		19.4%				
Number of people served	20.7 million	3.5 million 15.9 million		40.0 million*				
Water systems that did n	Water systems that did not comply with certification deadline for emergency response plan							
Certification deadline	September 30, 2020	June 30, 2021	December 31, 2021					
Number of systems	60	45	1,848	1,953				
Percent of systems	11.0%	7.3%	7.3% 20.6%					
Number of people served	23.8 million	3.2 million	16.2 million	43.2 million				

Table 5: Water system noncompliance with section 2013 certification requirements at the initial certification deadlines

Source: OIG analysis of EPA data. (EPA OIG table)

* The sum of the number of people served by large, and medium water systems does not equal the total presented because of rounding.

Small Water System Noncompliance Rate Varied by State

As Figure 5 shows, the noncompliance rate for small water systems' certification of risk-and-resilienceassessment completion varied by state. Eight states had noncompliance rates over 30 percent. Arkansas had the highest rate of noncompliance at 53.8 percent. All small water systems in one state, Maine, complied with the statutory deadline. Figure 5: Small water system noncompliance with risk-and-resilience-assessment certification deadline by state



Source: OIG analysis of EPA data. (EPA OIG image)

Small Water System Noncompliance Rate Varied by EPA Region

As Figure 6 shows, small water systems also had varying noncompliance rates with the risk-andresilience-assessment certification deadline by EPA region. The rate of small system noncompliance by region varied from less than 10 percent in Region 1 to over 30 percent in Regions 2 and 6.





Source: OIG analysis of EPA data. (EPA OIG image)

Noncompliant Small Water Systems Struggled with Other SDWA Requirements

Small water systems that did not comply with the deadline to certify completion of their risk and resilience assessments also had a higher average number of SDWA violations. As Figure 7 shows, from 2015 through 2021, the section 2013-noncompliant small water

systems had, on average, 7.8 SDWA violations, while the section 2013compliant small water systems had, on average, 6.0 SDWA violations.⁸ In a previous OIG report, we found that small water systems were less likely to have the technical capacity to properly monitor their water for contaminants, make timely repairs, or replace faulty materials.⁹ The **Technical Capacity**

Water systems must have proper equipment and personnel for operation and maintenance.

lack of technical capacity can lead to poor water quality, water system unreliability, or failing water system infrastructure, all of which can pose significant public health risks to customers. These same capacity limitations may affect small water systems' ability to complete section 2013 requirements.





Note: 95 percent confidence intervals shown around each average. Source: OIG analysis of EPA data. (EPA OIG image)

Small Water Systems Serving Disadvantaged Communities Were Less Likely to Comply with Section 2013

In our nationwide analysis of small water systems, we found that communities served by small water systems that did not comply with the risk-and-resilience-assessment certification deadline have characteristics that statistically differ from the characteristics of communities served by compliant small water systems. In general, communities served by the noncompliant small water systems had a lower median household income, a lower education level, and a higher percentage of minority residents—all characteristics of disadvantaged communities—than communities served by compliant small water

⁸ A t-test analysis strongly indicated that the average numbers of violations were statistically different between those small water systems that certified completion of their risk and resilience assessments by the certification deadline date and those small water systems that did not comply with the certification deadline.

⁹ OIG Report No. <u>16-P-0108</u>, Drinking Water: EPA Needs to Take Additional Steps to Ensure Small Community Water Systems Designated as Serious Violators Achieve Compliance, issued March 22, 2016.

systems. As an example of how we analyzed these characteristics, Figure 8 shows the distribution of compliant and noncompliant small water systems in Texas. The compliance status is shown by census tract and one characteristic, the median household income.¹⁰ Texas has a relatively high small water system noncompliance rate of 27.1 percent, as shown in Figure 5.



Figure 8: Compliance status of small water systems in Texas, by census tract and median household income, at the initial risk-and-resilience-assessment certification deadline

Small Systems Face Barriers to Compliance

EPA regional staff and managers, as well as water system representatives, told us that there were several reasons for the high rate of small water system noncompliance with the statutory deadlines:

 Communicating with nearly 9,000 small water systems was difficult. Despite extensive outreach by the Office of Water, the EPA regions, and other organizations, such as the Association of State Drinking Water Administrators, the American Water Works Association, the National Rural Water Association, the Rural Community Assistance Partnership, and state rural water associations, some small system managers did not know about the AWIA requirements, which likely contributed to noncompliance.

¹⁰ Census tracts are small and relatively permanent statistical subdivisions of a county or equivalent entity. The primary purpose of census tracts is to provide a stable set of geographic units for the presentation of decennial census data. Census tracts generally have a population size of 1,200 to 8,000 people with an optimum size of 4,000 people.

- Funding was limited for small water systems. Stakeholders told us that many small systems did not have the funds, as larger water systems did, to hire contractors to conduct the risk and resilience assessments and develop the emergency response plans. In addition, Congress did not appropriate funds for the grant program AWIA established to assist communities with meeting the requirements.
- Technical capacity is limited for small water systems. A manager from one small water system said that the water system relied on its state rural water association to assist with AWIA compliance because the water system did not have the technical experience to complete the risk and resilience assessment and emergency response plan.

Effects of Section 2013 Noncompliance

Water systems that did not certify in a timely manner completion of their risk and resilience assessments serve 40 million people. Furthermore, 95 percent of noncompliant water systems were small water systems, and small water systems serving disadvantaged communities were less likely to comply than small water systems not serving disadvantaged communities. Not completing risk and resilience assessments in a timely manner could leave risks unaddressed and water systems vulnerable to cyberattacks and other malevolent acts; unaddressed risks could cause unsafe drinking water or loss of service. As a result, increasing compliance with section 2013 is important to protect public health.

The EPA Worked to Help Noncompliant Water Systems Become Compliant

After the 2020 and 2021 certification deadlines passed, the EPA continued to work with noncompliant water systems to bring them into compliance with section 2013, using processes and plans initiated following the passage of AWIA in October 2018, including tracking compliance status and a strategic communication plan. The EPA continued to track compliance status, call water systems directly to help them complete their risk and resilience assessments and emergency response plans, and direct the water systems to other entities that could assist them in reaching compliance.

The EPA regions also used their enforcement discretion to bring water systems into compliance with section 2013. The enforcement approaches taken by the EPA regions varied. Three of the five regions we interviewed issued administrative orders to noncompliant medium and large water systems; these orders included schedules for those water systems to achieve compliance. The other two regions did not use formal enforcement tools like the administrative orders and instead offered noncompliant water systems informal assistance, such as providing information on AWIA certification requirements.

Regions were not required to—and did not—record section 2013 noncompliance in the EPA's Safe Drinking Water Information System database, as is done with other SDWA violations. This means there is not a formal record of section 2013 noncompliance in a publicly available database.

The deadline for small water systems to certify completion of their emergency response plans was December 31, 2021. A regional water enforcement manager told us that issuing administrative orders to the large number of noncompliant small water systems was not practical due to the EPA's limited resources and other priorities. As previously shown in Table 5, at the time of the deadlines, nearly 2,000 small systems had not certified completion of their risk and resilience assessments and emergency response plans. Regional managers and staff members said that working directly with noncompliant small water systems and providing them with resources and technical assistance was the most effective way to bring them into compliance. This difference in enforcement approach toward small water systems means that it is unlikely an EPA region will issue a formal administrative order to a small system for noncompliance with section 2013.

As Figure 9 shows, after the initial certification deadlines passed, water systems continued to certify to the EPA that they completed their risk and resilience assessments and emergency response plans. For example, as of December 31, 2021, all medium and large systems had certified to the EPA that their risk and resilience assessments were complete. As of that same date, which was six months following the deadline for small water systems to certify completion of their risk and resilience assessments, there were still 1,029 small water systems, or 11.5 percent—which serve a total of 7.2 million people—that had not yet done so.

Figure 9: Water systems that came into compliance with section 2013 certification requirements after statutory deadline, as of December 31, 2021



Source: OIG analysis of EPA data. (EPA OIG image)

The EPA Needs to Improve Its Oversight of Section 2013 Requirements

The EPA needs to improve its oversight of section 2013 requirements for water systems to certify completion of their risk and resilience assessments and emergency response plans. While the EPA had plans and processes in place, the number of noncomplying water systems supports the need to update those plans and processes. We identified several weaknesses in the EPA's oversight that contributed to water systems' noncompliance, including that the EPA:

- Did not have accurate water system contact information.
- Did not have the resources it needed.
- Did not transparently communicate or issue formal guidance regarding AWIA requirements and enforcement actions.

In addition, the EPA did not evaluate the quality of the risk and resilience assessments and emergency response plans completed by water systems and the quality remains unknown.

The EPA Did Not Have Accurate Water System Contact Information

The EPA did not have a system for maintaining and updating water system contact information for the purposes of communicating with the water systems about water security issues. As a result, the EPA did not have accurate, complete, or up-to-date contact information for all the water systems subject to section 2013 requirements. The EPA needs accurate contact information so that it can notify water system representatives of their AWIA responsibilities and inform them of the available AWIA assistance and resources. The EPA also needs accurate contact information so that it can provide direct technical assistance and take formal enforcement actions against noncompliant water systems.

The EPA did not prioritize maintaining accurate, up-to-date contact information because primacy states work directly with most water systems to meet most SDWA requirements. The EPA also did not require states to maintain in the Safe Drinking Water Information System database accurate water system contact information that would be appropriate for security issues. To effectively communicate AWIA requirements, the EPA had to first track down correct contact information and update its records. As a result, notifications to water systems regarding AWIA requirements were delayed, and the EPA expended resources that could have been directed toward assisting water systems with achieving AWIA compliance. In addition, once the EPA began updating the contact information for section 2013, it maintained that information in a separate system from the Safe Drinking Water Information System database and did not have controls in place to maintain the accuracy of the information.

A lack of accurate contact information also means that the EPA was not prepared to communicate directly with water systems in the event of an emergency, such as a cyberattack on water systems, or in the event of an emerging public health concern, such as the coronavirus pandemic. The lack of accurate contact information also shows that the EPA had not established close working relationships with the water systems, which means that the EPA was not providing the level of assistance needed. A noncompliance rate of 19 percent, as detailed previously in Table 5, points to the need for the EPA to provide more effective assistance to water systems to meet the ongoing section 2013 certification requirements.

The EPA Did Not Have Necessary Resources

Although the EPA has sole responsibility for overseeing and enforcing water systems' compliance with section 2013, the Agency had limited time, personnel, and funds to fulfill this responsibility. AWIA set the initial certification deadlines for the water systems and the deadline for issuing the baseline information. These deadlines meant that the EPA had limited time to establish the new program. In addition, Congress did not appropriate funds for the EPA to use in meeting the Act's requirement of issuing baseline information and taking the oversight actions dictated by good governance principles, such as those established by the Office of Management and Budget and the GAO. Those oversight actions include informing water systems of their responsibilities, assisting water systems in meeting the requirements, tracking water system compliance, and taking appropriate enforcement action. Instead, the EPA reallocated funds and personnel from its existing water security program and regional drinking water and water enforcement programs. The EPA did not devote the level of funds and personnel needed to provide the level of oversight that would have brought all water systems into timely compliance with the AWIA requirements. Greater oversight by the Agency would likely have resulted in higher water system compliance.

The EPA Was Not Transparent Regarding AWIA Enforcement

The EPA was not transparent regarding the steps Agency staff would take when water systems failed to comply with section 2013. The EPA did not issue formal AWIA guidance to the water systems that clearly described how it would enforce compliance. Instead, the EPA developed a document that discusses frequently asked questions, which said that the EPA "may" use its enforcement discretion "to bring an action to require compliance and may also seek a civil penalty." In addition, the EPA placed this informal document on its section 2013 website in December 2020, after the certification deadlines for large water systems had passed and just before the December 31, 2020 risk-and-resilience-assessment certification deadline for medium water systems.

In April 2021, the Office of Water and the Office of Enforcement and Compliance Assurance issued a joint memorandum to the EPA regions that outlined the protocol for enforcement and compliance assurance related to section 2013. The memorandum provides regions flexibility in how they work with noncompliant water systems. The memorandum did not direct the regions to record water system noncompliance with AWIA requirements in the EPA's Safe Drinking Water Information System database, as is done with other water system violations of SDWA requirements. Instead, the memorandum clarifies that the EPA's approach is to provide a path to compliance first through assistance and then through enforcement. The memorandum outlines the steps the regions can take to carry out this approach. It is unclear how and whether the EPA communicated this approach with water systems, as the EPA did not publish guidance available to the water systems that outlines what steps the EPA may take if water systems do not comply with AWIA.

The EPA maintains the *Water Supply Guidance Manual* on its <u>website</u>. This manual makes water supply guidance memorandums available to water systems, states, and the public. As of November 2022, this manual did not include information on section 2013 requirements. As such, water systems remain poorly informed on AWIA requirements and the steps the EPA would take to bring water systems into compliance.

The Quality of the Risk and Resilience Assessments and Emergency Response Plans Is Unknown

Although AWIA defines the required components of the risk and resilience assessments and emergency response plans, as shown previously in Table 3, the Act does not require that the EPA or states review these assessments and plans to ensure that the water systems include those components. As a result, the EPA cannot ensure that water system risk and resilience assessments and emergency response plans meet AWIA requirements, the quality of the assessments and plans is unknown, and the EPA cannot effectively manage risk. As we discussed in Chapter 2, in February 2021, the EPA increased the cybersecurity threat likelihoods due to the increased importance of cybersecurity to water system safety.

Although AWIA does not require such quality reviews, the EPA has authority under section 1445 of SDWA to access these risk and resilience assessments and emergency response plans. Reviewing a sample of these risk and resilience assessments and emergency response plans would allow the EPA to identify improvements and best practices to share with water systems so that they can improve their assessments and plans when completing the ongoing certification requirements.

Effects of Oversight Weaknesses

Weaknesses in EPA oversight of section 2013 requirements resulted in noncompliance among 19 percent of water systems, potentially jeopardizing the health and safety of the 40 million people served by the noncompliant water systems. Further, most of the noncompliant systems were small water systems that likely served disadvantaged communities. We analyzed the characteristics of communities served by noncompliant and compliant small water systems for several characteristics. We found that communities served by noncompliant systems on average had characteristics associated with disadvantaged communities, including a lower median household income, a lower education level, and a higher percentage of minority residents.

The EPA's delivery of AWIA information was hampered because the Agency had not maintained accurate system contact information that would have facilitated timely communication of necessary guidance. The EPA's limited guidance to water systems caused water system managers to not understand the enforcement steps the EPA would take to address noncompliance; such an understanding could help motivate compliance. Further, the EPA did not know whether the risk and resilience assessments and emergency response plans met the section 2013 requirements, which are intended to increase the security of our nation's water systems.

As of December 31, 2021, over 1,000 small water systems had not yet certified completion of their section 2013 requirements. In addition, AWIA requires that water systems review their risk and resilience assessments and emergency response plans every five years and revise them as needed. As such, the EPA's oversight must continue and improve.

Conclusions

Improvements are needed in the EPA's oversight of water system compliance with AWIA. The EPA must continue working with noncompliant systems to ensure that they address AWIA requirements and must also oversee the ongoing AWIA certification requirements. Improvements in EPA oversight should lead to greater compliance with section 2013 requirements, including among small water systems serving

disadvantaged communities. Without such improved oversight, water systems may fail to meet the ongoing certification requirements and remain vulnerable to malevolent acts, which could adversely impact the safety of drinking water and harm the health of the communities they serve. Furthermore, by reviewing the quality of the submitted risk and resilience assessments and emergency response plans, the EPA can identify improvements and best practices to share with water systems, thus better protecting the country's critical infrastructure and the health of its citizens.

Recommendations, Agency Response, and OIG Assessment

In our draft report, we made four recommendations to the Agency on actions to be taken to address our findings. We met with representatives from the Offices of Water and Enforcement and Compliance Assurance on September 20, 2022. We received the Agency's written response on September 22, 2022. That response is presented in Appendix A.

We modified Recommendations 1 and 2 to address Agency concerns.

Recommendation 1

We recommend that the assistant administrator for Water, in consultation with the assistant administrator for Enforcement and Compliance Assurance, as appropriate, update and implement a plan for supporting community water systems so that all water systems comply with all certification requirements included in section 2013 of the America's Water Infrastructure Act, for past and future deadlines related to risk and resilience assessments and emergency response plans.

The Agency disagreed with the draft recommendation "owing to the absence of a supporting factual foundation." We disagree with this characterization of our findings. We found that the certification requirements are ongoing and that some water systems have yet to comply with the initial certification deadlines. These findings support our recommendation that the Agency should update and implement a plan for supporting water systems so that all water systems comply with all certification requirements included in section 2013 of AWIA, for past and future deadlines related to risk and resilience assessments and emergency response plans. In addition, we found that noncompliant small water systems more likely served disadvantaged communities and had a higher average number of SDWA violations. These findings support our conclusion that the Agency needs to modify its implementation to better support these noncompliant small systems. In its response, the Agency stated that it is gathering lessons learned, drafting an "After-Action Report," and refining its implementation plan. These actions meet the intent of our recommendation. We ask the Agency to review our final report and provide a date for when it anticipates completion of an updated implementation plan.

Recommendation 2

We recommend that the assistant administrator for Water, in consultation with the assistant administrator for Enforcement and Compliance Assurance, as appropriate, update processes related to the EPA's implementation of section 2013 of the America's Water Infrastructure Act, including processes to monitor community water system compliance with section 2013 and record noncompliance and contact information in the EPA's Safe Drinking Water Information System database. These processes should be documented in the EPA's *Water Supply Guidance Manual*. The Agency disagreed with the draft recommendation "owing to the absence of a supporting factual foundation." Again, we disagree with this characterization of our findings. We found that the Agency did not record compliance with section 2013 requirements and water security contact information in the Safe Drinking Water Information System database and did not document its processes in the *Water Supply Guidance Manual*. These findings support our recommendation to update compliance monitoring processes and record noncompliance and contact information in the EPA's Safe Drinking Water Information System to house the Agency stated that it intends to update the Safe Drinking Water Information System to house the AWIA section 2013 data and is amenable to documenting processes in the *Water Supply Guidance Manual*. These actions meet the intent of our recommendation. We ask the Agency to review our final report and provide a date for when it anticipates completion of these actions.

Recommendation 3

We recommend that the assistant administrator for Water, in consultation with the assistant administrator for Enforcement and Compliance Assurance, as appropriate, review a sample of risk and resilience assessments and emergency response plans completed by community water systems under section 2013 of the America's Water Infrastructure Act to determine improvements, particularly in cybersecurity, that can be made as the water systems complete the Act's ongoing certification requirements.

The Agency disagreed with this recommendation because of concerns regarding the possible exposure of sensitive information about water system vulnerabilities. As an alternative solution, the Agency stated that credentialed inspectors could use their SDWA section 1445 authority to review risk and resilience assessments and emergency response plans while conducting inspections on-site at water systems. The Agency's proposed solution partially meets the intent of our recommendation. We ask the Agency to review our final report and define the number of reviews it will conduct to complete the corrective action. We also ask the Agency to provide an estimated date of completion once it has developed a fully responsive corrective action plan.

Recommendation 4

We recommend that the assistant administrator for Water, in consultation with the assistant administrator for Enforcement and Compliance Assurance, as appropriate, develop formal guidance for community water systems that clearly describes the America's Water Infrastructure Act section 2013 requirements, including certification deadlines, enforcement steps, and the improvements identified as a result of Recommendation 3. Incorporate this guidance into the EPA's *Water Supply Guidance Manual*.

The Agency disagreed with this recommendation "owing to the absence of a supporting factual foundation." We disagree with this characterization of our findings. We found that the Agency does not have formal guidance for the section 2013 requirements, which supports our recommendation that the Agency incorporate guidance into the *Water Supply Guidance Manual*. The Agency described the websites, frequently asked questions documents, and fact sheets that it maintains online. These are not formal guidance but could serve as the foundation for developing formal guidance. The Agency stated in its response that it is amenable to incorporating AWIA guidance into the *Water Supply Guidance Manual*. This action partly meets the intent of our recommendation. We ask the Agency to review our final report and reconsider incorporating improvements into the guidance that result from its action to address Recommendation 3. We also ask the Agency to provide an estimated date of completion once it has developed a fully responsive corrective action plan.

Status of Recommendations

RECOMMENDATIONS

Rec.	Page				Planned Completion
No.	No.	Subject	Status ¹	Action Official	Date
1	22	In consultation with the assistant administrator for Enforcement and Compliance Assurance, as appropriate, update and implement a plan for supporting community water systems so that all water systems comply with all certification requirements included in section 2013 of the America's Water Infrastructure Act, for past and future deadlines related to risk and resilience assessments and emergency response plans.	U	Assistant Administrator for Water	
2	22	In consultation with the assistant administrator for Enforcement and Compliance Assurance, as appropriate, update processes related to the EPA's implementation of section 2013 of the America's Water Infrastructure Act, including processes to monitor community water system compliance with section 2013 and record noncompliance and contact information in the EPA's Safe Drinking Water Information System database. These processes should be documented in the EPA's <i>Water Supply Guidance Manual</i> .	U	Assistant Administrator for Water	
3	23	In consultation with the assistant administrator for Enforcement and Compliance Assurance, as appropriate, review a sample of risk and resilience assessments and emergency response plans completed by community water systems under section 2013 of the America's Water Infrastructure Act to determine improvements, particularly in cybersecurity, that can be made as the water systems complete the Act's ongoing certification requirements.	U	Assistant Administrator for Water	
4	23	In consultation with the assistant administrator for Enforcement and Compliance Assurance, as appropriate, develop formal guidance for community water systems that clearly describes the America's Water Infrastructure Act section 2013 requirements, including certification deadlines, enforcement steps, and the improvements identified as a result of Recommendation 3. Incorporate this guidance into the EPA's <i>Water Supply Guidance</i> <i>Manual.</i>	U	Assistant Administrator for Water	

- ¹ C = Corrective action completed.
 R = Recommendation resolved with corrective action pending.
 U = Recommendation unresolved with resolution efforts in progress.

Appendix A

Agency Response to Draft Report



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY WASHINGTON, D.C. 20460

OFFICE OF WATER

MEMORANDUM

- SUBJECT: Response to Office of Inspector General Draft Report OA-FY21-0240, The EPA Met 2018 Water Security Requirements but Needs to Improve Oversight to Support Water System Compliance, dated August 11, 2022
- FROM:Radhika Fox
Assistant AdministratorForBENITADigitally signed by
BENITA BEST-WONG
BEST-WONG
BEST-WONG
16:11:29-04/00'
- TO:Michael D. Davis, DirectorEnvironmental Investment and Infrastructure Directorate Office of Audit

Thank you for the opportunity to respond to the recommendations in the draft report OA-FY21-0240, The EPA Met 2018 Water Security Requirements but Needs to Improve Oversight to Support Water System Compliance. The following is our position on each of the draft report recommendations. The Office of Water (OW) disagrees with Recommendations 1 - 4 and has provided detailed reasons for our position for your consideration. Additionally, attached are technical comments on the draft report. OW consulted with the Office of Enforcement and Compliance Assurance to prepare this response.

AGENCY'S POSITION

Recommendation 1 – Disagree

In consultation with the assistant administrator for Enforcement and Compliance Assurance, as appropriate, develop and implement a plan for supporting community water systems so that all water systems comply with all certification requirements included in section 2013 of the America's Water Infrastructure Act, for past and future deadlines related to risk and resilience assessments and emergency response plans.

Response:

OW disagrees with this recommendation owing to the absence of a supporting factual foundation. EPA has developed and implemented a plan for supporting community water systems (CWSs) with the goal that all water systems comply with all certification requirements in AWIA Section 2013. EPA created

and implemented an extensive communication, outreach, and training plan for AWIA. As OW documents extensively for the OIG in multiple engagements and as summarized below, OW executed a multi-faceted strategic plan to reach CWSs. The high compliance rates, as noted below, provide further evidence of the success and effectiveness of the massive undertaking that OW took and continues to implement to educate CWSs on and prepare CWSs for the AWIA requirements and deadlines.

- OW developed an extensive written strategic communications and outreach plan in March 2019 that identified all water systems that were required to comply with AWIA based on the agency record of CWSs, which is the Safe Drinking Water Information System (SDWIS). In addition, the plan identified key stakeholder groups which could support OW in communicating the requirements and providing technical assistance to water systems.
- OW worked directly with the ten EPA regions, American Water Works Association (AWWA), National Rural Water Association (NRWA), the Rural Community Assistance Partnership
- (RCAP), Regional RCAP partnerships, State rural water programs, Association of State Drinking Water Administrators (ASDWA), and State and Tribal primacy agencies to identify key roles and responsibilities for program implementation, as well as to leverage their existing communication networks and relationships with CWSs to obtain missing contact information and provide technical assistance to CWSs on AWIA.
- OW used multiple direct communication techniques to inform CWSs that must comply with AWIA including several series of emails, physical mass mailers, a Federal Register Notice, conference presentations, article publications, website information, in-person and virtual trainings to explain AWIA requirements, deadlines, and where to locate OW's AWIA Section 2013 assistance resources.
- OW conducted in-person and virtual workshops and webinars for large, medium, and small sized CWSs from 2019-2021 with participation from a total of 4,826 of the total 10,151 systems that were required to comply.
- OW staff attended 53 conferences reaching 3,915 conference attendees (e.g., state rural water conferences, RCAP annual conference, NRWA annual conference) to provide detailed information on AWIA Section 2013 requirements, deadlines, certification processes, and use of applicable tools.
- OW identified publications across the country that have CWSs as an audience and submitted several AWIA articles to be published throughout 2020 and 2021 to share information about AWIA. The total readership for all published articles was 258,300.
- OW staff also hosted AWIA Risk and Resilience Assessment (RRA) and Emergency Response Plan (ERP) Office Hours for one month leading up to the small-sized CWS RRA and ERP certification deadlines, meeting one-on-one and in groups with water systems who had additional compliance questions.

In addition to the above listed activities, OW focused on two groups of CWSs that were identified as potentially needing extra assistance:

• OW used specific communications to relay AWIA Section 2013 requirements and assistance resources to tribal systems. OW leveraged existing relationships including EPA's Direct Implementation (DI) Network, the Tribal Drinking Water Coordinators for each EPA Region, Indian Health Service (IHS) and other groups that provide technical assistance to tribal CWSs. OW staff made AWIA-specific announcements during the DI network's meetings every few

months to keep the DI Network updated on EPA's AWIA resources and training opportunities. OW staff also elicited DI Network ideas on any additional avenues that could be pursued to reach tribal CWSs. Several ideas were suggested and pursued, including speaking at tribefocused conferences, publishing AWIA articles in tribal-focused publications, and hosting an AWIA ERP workshop series in December 2021 specifically geared toward tribal CWSs.

• OW also created an AWIA Spanish language webpage with translated versions of EPA's RRA and ERP assistance resources to help Spanish-speaking water system operators comply with AWIA Section 2013, including the 100 small systems in Puerto Rico.

AWIA was signed into law on October 23, 2018, and the first certification deadline for large systems was March 31, 2020. In total, over 10,000 systems are subject to the AWIA requirement. In less than a year and half, OW not only developed a comprehensive, multifaceted plan and implemented a process for supporting community water systems to meet the requirements of section 2013, it also developed guidance, conducted training, built a database (see Response to Recommendation 2 below), and ensured broad communication and outreach to all impacted water systems.

- As of September 2022, the compliance rate for systems is as follows: large CWSs (population served ≥100,000) 100% RRA certified, 99% ERP certified; medium CWSs (population served ≥50,000 to 99,999) 100% RRA certified, 99% ERP certified; and small CWSs (population served ≥3,301 to 49,999) 94% RRA certified, 92% ERP certified. To ensure full compliance, OW continues to refine the implementation plan and work with OECA and the regional water programs to identify and provide the support necessary to assist water systems that have not certified. OW also continues to update the database to ensure the most accurate representation of CWSs.
- To complement the efforts above, OW fully intends to build on the lessons learned from the recent AWIA compliance cycles and make improvements in support of ongoing and future AWIA compliance. In addition, OW also is drafting its own After-Action Report, gathering data from all ten EPA regions, NRWA, RCAP, and ASDWA. Recommendations from the participants will be included in the final After-Action Report on how to improve EPA's implementation, tools, and communication.

Recommendation 2 – Disagree

In consultation with the assistant administrator for Enforcement and Compliance Assurance, as appropriate, establish processes related to the EPA's implementation of section 2013 of the America's Water Infrastructure Act. These should include processes to monitor community water system compliance with section 2013 and record noncompliance and contact information in the EPA's Safe Drinking Water Information System database. These processes should be documented in the EPA's *Water Supply Guidance Manual*.

Response:

OW disagrees with Recommendation 2 owing to the absence of a supporting factual foundation. EPA did establish "processes related to the EPA's implementation of section 2013 of the America's Water Infrastructure Act." OW established a rigorous and comprehensive process to record CWS compliance and noncompliance and to obtain updated contact information for CWSs. OW created a database in EPA's <u>Shared CROMERR Services (SCS)</u> - the Agency's electronic reporting site - to track AWIA

compliance and maintain updated contact information. This database, which did not exist prior to OW developing it, was designed to identify all systems required to comply with AWIA Section 2013 and provide those systems with a method to electronically certify compliance, track compliance of all applicable CWSs. The SCS AWIA database also served to inform EPA regions, states and associations of the status of systems within their jurisdiction and/or service area. In addition, data from the SCS AWIA database as to which CWSs were covered by the RRA and ERP certification requirements under Section 2013 of AWIA, as well as data on the CWSs that complied with the law, are posted publicly and updated monthly on EPA's website: https://www.epa.gov/waterresilience/americas-waterinfrastructureact-section-2013-compliance-data. Recommendation 2 suggests that this information should be contained within EPA's SDWIS database, however SDWIS is not currently configured in a way that supports tracking of this AWIA-specific information. In an effort to identify existing information systems that could be leveraged to support AWIA implementation, the AWIA implementation team engaged with the SDWIS team and learned that the SDWIS modernization effort could not accommodate the aggressive AWIA Section 2013 timelines. As a result, OW developed an AWIA specific database in SCS to track compliance on timescales that could not be achieved using the SDWIS platform. Further, SDWIS- Fed is updated once a quarter, however AWIA compliance cycles and tracking require more frequent updates. SDWIS is currently undergoing a modernization effort, and the SDWIS modernization team intends to update SDWIS to house the AWIA Section 2013 data. Once the SDWIS modernization is complete, OW intends to upload data from the SCS AWIA database to SDWIS on intervals that align with pre-scheduled SDWIS database updates.

The section titled, "The EPA Did Not Have Accurate Water System Contact Information" in the OAFY21-0240 report contains overstatements about the accuracy of the contact information and overlooks the extensive efforts that OW conducted to obtain updated contact information. OW initiated the effort to confirm the accuracy of CWS contact information by using the relevant data fields in SDWIS. After sending emails to these contacts and receiving multiple bounce backs, OW initiated several actions to obtain accurate data for the 10,151 systems covered by AWIA Section 2013 including the following:

- For any CWSs lacking an email address in SDWIS, OW obtained the email address by calling water systems directly to ask for updated contact information and searching CWS websites for any available online email addresses.
- OW asked EPA regions to request that their states and direct implementation systems complete any missing or outdated contact information which was then updated in the AWIA SCS database.
- OW also sent physical mass mailers through the US mail to any water system on the AWIA compliance list for which there was a missing email address or for which an AWIA deadline reminder email bounced back. 1,915 mass mailers were sent in June 2020, 1,392 were sent in January 2021, and 44 were sent in April 2021.

OW is amenable to the recommendation that AWIA "processes should be documented in the EPA's *Water Supply Guidance Manual.*"

Recommendation 3 – Disagree

In consultation with the assistant administrator for Enforcement and Compliance Assurance, as appropriate, review a sample of risk and resilience assessments and emergency response plans completed by community water systems under section 2013 of the America's Water Infrastructure Act to determine improvements, particularly in cybersecurity, that can be made as the water systems complete the Act's ongoing certification requirements.

Response:

OW disagrees with Recommendation 3. OW has concerns, based on extensive conversations with the Office of General Counsel (OGC) and Office of Enforcement and Compliance Assurance (OECA) on the potential Freedom of Information Act (FOIA) implications with EPA having copies of CWS RRAs and ERPs. This action could expose sensitive information about CWS vulnerabilities in the CWS RRAs and

ERPs. However, a possible solution to this issue includes EPA's Enforcement and Compliance Assurance Divisions (ECAD) and OECA credentialed inspectors using their SDWA section 1445 authority to review RRAs and ERPs while conducting inspections onsite at water systems, as there are enforcement-related exemptions to release under FOIA. On a case-by-case basis, ECADs and OECA may take various levels of enforcement actions after viewing CWSs RRAs and ERPs and observing noncompliance. For example, an inspector may review an RRA or ERP and observe missing information such as an asset category required by the statute or in some cases the absence of the document after having certified to EPA that it had been completed. This type of information that is being gleaned from EPA's field work is also being used to actively update the FAQ document and other guidance that OW has developed to explain how to develop a complete RRA and ERP.

Recommendation 4 – Disagree

In consultation with the assistant administrator for Enforcement and Compliance Assurance, as appropriate, develop formal guidance for community water systems that clearly describes the America's Water Infrastructure Act section 2013 requirements, including certification deadlines, enforcement steps, and the improvements identified as a result of Recommendation 3. Incorporate this guidance into the EPA's *Water Supply Guidance Manual*.

Response:

OW disagrees with Recommendation 4 owing to the absence of a supporting factual foundation. OW published extensive information on AWIA requirements and certification deadlines, including the <u>AWIA Section 2013 webpage</u>, the <u>AWIA Section 2013 Frequently Asked Questions (FAQ)</u> document, the <u>AWIA Section 2013 Fact Sheet</u>, among other documents. OW published information on enforcement steps in the <u>AWIA Section 2013 FAQ document</u>. OW and OECA also released a memo detailing an escalation protocol to address noncompliance in April 2021. If OIG has specific information on AWIA requirements, certification deadlines, or enforcement steps that they suggest adding to this existing information to provide further clarity, OW would be amenable to consider adding such information.

OW is amenable to the recommendation that AWIA guidance be incorporated into the EPA's *Water Supply Guidance Manual* moving forward.

Thank you again for the opportunity to respond to the recommendations in the draft report OA-FY21-0240. If you have any questions regarding this response, please have your staff contact OW's Acting Audit Follow-Up Coordinator, Nizanna Bathersfield, at Bathersfield.Nizanna@epa.gov or (202) 5642258.

Attachments (2)

- 1. Technical Comments
- 2. AWIA 18 Section 2013 Strategic Communication Plan (February 2019)
- cc: Benita Best-Wong, OW/DAA Macara Lousberg, OW/IO Nizanna Bathersfield, OW AFC Jennifer McLain, OW/OGWDW Karen Wirth, OW/OGWDW Larry Starfield, OECA/Acting AA Rosemarie Kelley, OECA/OCE Gwendolyn Spriggs, OECA AFC

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