

CURTIS W. THAYER

Experience and Achievements

Alaska Energy Authority

2019-Present

The Alaska Energy Authority (AEA) is a public corporation of the State of Alaska governed by a board of directors with the mission to “reduce the cost of energy in Alaska.” AEA is the state’s energy office and lead agency for statewide energy policy and program development.

Position: Executive Director

- The Executive Director serves as the Chief Executive Officer of the Authority, responsible for all business and operations. I work closely with the Board as it sets Authority policies, goals, and objectives, and is responsible for the execution of Board directives. I have developed a close relationship with the Governor, Commissioners of principal State departments, the Legislature, business community, and the public to advance the mission of the Authority.

Achievements: Increased the profile and developed a strategic action plan to advance the goal and objectives of the Authority

- Worked with the Board to establish long-range vision, strategies, goals, policies, and plans; including leading the strategic planning process and working with the Board and Legislature to implement the strategy to achieve that vision.
- Strengthening the working relationship with the five utilities is like shuttle diplomacy. A few of the key issues during the three years have included purchase of develop a strategy and bonding package for a \$170 million upgrade for the transmission lines from Homer to Anchorage (closes 11/30/22), purchase SS/Q line (\$17 million), Battle Creek diversion and construction delays and construction claims, litigation on the SQ line, and Governor’s goal of reducing the cost of power. Managing expectations of the Board, Governor’s Office, Legislature and our five utility partners has proved to be challenging (and rewarding).
- Oversight responsibility of the Authority’s rural energy programs, including energy system upgrades, loan programs, alternative/renewable energy, energy efficiency, and the Power Cost Equalization program.
- Reviewed and analyzed legislation, laws, regulations, and other public policies that may affect the Authority’s mission and programs and recommends changes when appropriate.
- Developing and maintaining professional/cooperative relationships with local, state, and federal agencies, and Authority business partners.
- Working with legislative or other government agencies regarding policies, programs, and budgets.

Alaska State Chamber of Commerce

2015-2019

The Alaska Chamber is a non-profit, membership funded advocacy organization founded in 1953. The Chamber membership is comprised of companies, associations, and individuals from every business sector in Alaska. The Chamber’s core mission is to make Alaska the best place to do business through its advocacy for and defense of sound business policies based on the principles of free enterprise, personal responsibility, and limited government.

Position: President and CEO

- As the President & Chief Executive Officer, I serve as the top administrative officer, principal spokesman, chief advocate in Juneau and Washington DC, chief finance officer and team leader.

Achievements: Raised the profile of the Alaska Chamber

- Coordinated and guided the work of staff, lobbyists, counsel, committee, and volunteers in marshaling and expressing the Chamber’s business perspective on public policy issues which has increased the profile of the Alaska Chamber statewide through outreach and tackling tough legislative positions that benefit and promote business.
- Lead efforts to develop and manage coalitions involving other business associations, advocacy groups local chambers and the US Chamber to achieve Chamber goals.
- Grew Chamber membership for the last three straight years.
- Developed and implemented a financial plan that has increased Chamber reserves by 15 percent within three years.

State of Alaska, Department of Administration

2012 – 2014

With 1,100 employees and an annual budget of \$350 million, DoA facilitates state government operations by providing policy leadership and management services in essential areas, including finance/accounting, payroll, human resources/retirement benefits, information technology, labor negotiations, legal services, procurement/facilities, and risk management.

Positions: Commissioner & Deputy Commissioner

- Served as the chief executive officer of DoA and as a member of Governor Sean Parnell's cabinet. Unanimously confirmed by the Alaska State Legislature.
- Advised Governor on IT, pensions, healthcare, and labor relations with the Legislature and business community.
- Responsible for development and implementation of all DOA policies and programs. Hired and managed two deputy commissioners and ten division directors.

Achievements: Reducing the Cost of Government

- Reformed PERS/TERS (state/local government pension programs) to reduce annual state contribution and ensure long-term solvency. Annual savings are more than \$300 million.
- Restructured AlaskaCare (state healthcare program) to reduce state contribution without reducing core benefits. Annual savings are more than \$60 million.
- Negotiated with the state's eleven public employee's unions to limit automatic merit increases, reduce leave accruals, and cap benefit cash-outs, all without work stoppages. Annual savings are more than \$20 million.
- Worked with Legislature to revamp state procurement statutes to increase transparency and competition. Applied new statutes and best practices to major telecom procurement, which reduced annual state expenses by 50%.

Previous Experience

- **2009-2012:** Deputy Commissioner, State of Alaska, Department of Commerce, Community, and Economic Development
- **2004-2009:** Director, Corporate and External Affairs, ENSTAR Natural Gas Company
- **2002-2004:** President & CEO, Thayer & Associates (political and corporate communications consulting)
- **2001-2002:** External Affairs Advisor, Alaska Gas Producers Pipeline Team (BP, Phillips, Exxon)
- **1997-2000:** Special Assistant, U.S Congressman Don Young (R-Alaska)
- **1993-1996:** Professional Staff, U.S House Committee on Natural Resources
- **1991-1992:** Management Specialist, Federal Bureau of Investigation (FBI)

Education

- **University of Alaska Fairbanks, Fairbanks, AK.** Bachelor of Arts in Political Science and Business/Justice
- **National Renewable Energy Lab (NREL), Golden CO,** Executive Energy Leadership Academy
- **University of Wisconsin,** Institute of Organizational Management, U.S. Chamber
- **State of Alaska,** Real Estate License

Community Activities***CURRENT***

- Alaska Board of Marine Pilots, Chair
- Don Young Institute for Alaska, Chair
- Alaska Leaders Archives, Treasurer

PAST

- Alaska Gas Line Development Corporation, Director
- Alaska Housing Finance Corporation, Director
- Alaska Retirement Management Board, Trustee
- Alaska Royalty Oil and Gas Development Advisory Board, Director
- Abused Women Aid in Crisis (AWAIC), Director and Treasurer
- Committee of 100 Top Chamber Executives, U.S. Chamber
- Council of State Chamber Executives
- Selected as "Top 40 under 40" community leader

CLAY CHRISTIAN MBA, MS, CPA, CIA

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• Chief Financial Officer •

Chief financial officer with a long career of leadership for organizations undergoing major transitions. Creative and sound decision-making through changes in strategic direction, mergers and acquisitions, fundraising, debt and equity financing, performance improvement, financial audit restatements, and information systems. Focus areas include capital programs, investment, restructuring and alignment, asset management, procurement, real estate and construction, contract management, optimization, compliance, team building, and continuous training and process improvement.

Deep experience with public and private partnerships, government sponsored entities, not-for-profit companies, investment tax credit, and qualified opportunity zone business development programs. Certified Public Accountant, Certified Internal Auditor, and Big 4 public auditor.

• CORE COMPETENCIES •

Chief Financial Officer • Strategic Planning • Risk Management • Capital Development • Not-for-Profit Mergers and Acquisitions • Financial and Management Reporting • Change Management • Optimization
Excellent Written & Verbal Communication Skills • Leadership • Team Building and People Development
Information Systems • Internal Controls • Training • Continuous Process Improvement

• KEY ACHIEVEMENTS •

- Chief Financial Officer for Alaska Infrastructure Development and Export Authority ([AIDEA](#)) and Alaska Energy Authority ([AEA](#))
- Vice President, Finance for 130-year-old company, [Crowley Fuels](#), Alaska
- Interim-Controller for start-up \$3 billion [Water Street Tampa](#) real estate development
- Independent consultant through Cross Services LLC for numerous companies undergoing substantial change (Fannie Mae, Muni Mae, Capital Petroleum Group, and above Water Street Tampa)
- Worked remotely through pandemic and delivered outstanding results
- Strong engagement with public auditors through new audits, consolidations, and financial restatements
- Frequent meetings with boards, executives, general counsel, and operational leaders
- Strategic and financial transformations

• PROFESSIONAL AND CONSULTING EXPERIENCE •

Chief Financial Officer: Alaska Infrastructure Development and Export Authority ([AIDEA](#)) and Alaska Energy Authority ([AEA](#)) – Anchorage, Alaska 2023 – Present
Leading team of more than 22 professionals for both entities who manage more than \$3 billion in investment, federal, and state programs.

Vice President, Finance: Crowley Fuels – Anchorage, Alaska 2021 – 2023
Lead for more than 20 professionals; equity raise of \$120m; capital improvements of \$20m; budgeting, forecasting, optimization, financial and compliance audits, investor presentations.

Private Equity Investment Firm (Cross Services LLC) – Remote to Tampa, Florida 2019 – 2021
Privately held \$3B real estate investment, backed by wealthy individuals.

- Interim controller; overseeing financial reporting, compliance, and leading accounting transformation on behalf of RSM and Deloitte, global public accounting firms.

Capitol Petroleum Group (Cross Services LLC) – Washington, DC Metro Area 2011 – 2018
Privately held \$1B firm focused on wholesale and retail motor fuel sales in East Coast markets.

- Led first-ever comprehensive audits of companies, developed compliance program and financial reporting system. Worked closely with mezzanine investors and bankers through budgeting, forecasting, financial restatements, and consolidations.
- Designed and developed systems using SQL programs, created executive dashboards, trained accounting department, and implemented cloud-based applications to replace legacy systems.

Miscellaneous Clients (Cross Services LLC) – Washington, DC Metro Area 2009 – 2011
My private consulting firm, focusing on investment and capital raises for several non-public clients.

Municipal Mortgage & Equity LLC (Cross Services LLC) – Baltimore, Maryland 2007 – 2009
Real estate management company with portfolio of municipal and mortgage revenue bonds.

- Led team of 40 examining accounting and reporting of more than 20 business units subject to consolidation as variable interest entities. Designed and conducted cash flow modeling, valuation, and consolidation for 2,200 not-for-profit entities in affordable housing program.

Fannie Mae (Cross Services LLC) – Washington, DC Metro Area 2005 – 2006
Largest government sponsored entity providing mortgage capital to lenders, making housing more accessible and affordable.

- Led team to review accounting policies and information systems for mortgage-backed securities programs and investments in not-for-profit affordable housing organizations.
- Designed and developed SQL database to monitor and report operating performance.

• EARLIER EXPERIENCE •

Freddie Mac – Washington, DC Metro Area

- **Senior Director, Sarbanes-Oxley Compliance**

CohnReznick – Washington, DC Metro Area (lead CPA firm to low-income housing tax credit industry)

- **Senior Manager, Consulting and Audit**

Sodexo – Washington, DC Metro Area (global leader in food and facilities management services)

- **Senior Director, Strategic Information Analysis**
- **Director, Internal Audit**

Ernst & Young – Boston, Massachusetts (global leader in public accounting)

- **Manager, Consulting and Audit**

• EDUCATION AND CERTIFICATIONS •

MBA and MS, Accounting – Northeastern University, Boston, Massachusetts
MS, Economics and BA, Geography – West Virginia University, Morgantown, West Virginia

Certified Public Accountant – CPA (Massachusetts License No. 16762)

Certified Internal Auditor – CIA (Certificate No. 25966)

Pamela J. Ellis

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EDUCATION

- Master Class for Data Warehouse and Business Intelligence
University of Alaska Anchorage (Fall Semester 2015)
- *Bachelor of Arts*, Major in Accounting / Minor in Management
College of Saint Benedict – Saint Joseph, Minnesota (1987-1989)
University of San Diego – San Diego, California (1985-1986)

EXPERIENCE

Alaska Energy Authority - Anchorage, Alaska

Controller | December 19, 2022 to Present

Supervisor: Curtis Thayer

- Duties include supervision of the daily accounting functions, finance staff; Develop, design and implement policies, procedures, internal controls and work processes; oversees the Finance section for the Alaska Energy Authority (AEA); Direct supervision of a Project Controller and Assistant Controller; conducts and oversees research and implementation of new accounting standards; controls budget and expenditures for both the AEA operations and capital budgets with restrictions by funding source; Manages federal receipts by reviewing federal grant applications for sufficient federal budget authorization and funding for match requirements; manages federal grant applications and ensures that finance components of the federal financial assistance award applications are properly completed; Manages the financial transactions of awarded federal grants and assures compliance with all federal financial reporting requirements; Reviews and assists with the publication and audit, by external auditors, of the AEA annual Single Audit; Manages the receipt and expenditure of all other funding sources of AEA. Including state funds and community grants that are managed by AEA on behalf of communities; reviews all AEA sub-recipient grants for initial or amendment. Reviews and approves all sub-recipient awards close outs; and responsible for the annual financial statements for AEA. Oversees the annual financial audit with external auditors.

Municipality of Anchorage - Anchorage, Alaska

Assistant Controller (Acting Controller 2011 & 2019) | February 2008 to Present December 16, 2022

Supervisors (Controllers/CFOs (when Acting for over 6 months)): Teresa Peterson, David Ryan, Lucinda Mahoney (CFO 2011), Nanette Spear, Tom Fink, Tammy Clayton, Alex Slivka (CFO 2019), and Mollie Morrison.

- Supervision of up to seven staff accountants and up to four Contractors (Supervisory backfill during SAP implementation) as Assistant Controller and up to twenty-three staff accountants and four supervisors as Acting Controller for the Controller Division;
- Duties of the Assistant Controller include review and creation of year-end workpapers, Detail Statements, capital asset schedules, footnotes, required supplementary schedules (RSI's), and statistical tables for the Annual Comprehensive Financial Report (ACFR). Coordination with internal and external auditors including audit field work and audit of the detailed statements and ACFR. As Acting Controller created the Letter of Transmittal and MD&A for the ACFR. Created audit finding recommended corrective action plans. Creation of the GASB 34 conversion entries and all required documentation. Recording of all debt financing activities at the governmental fund level and processing the conversion to the government-wide level for government-wide financial statement presentation.
- Create and post in the General Ledger (GL) all required GL transactions required for G.O. debt refunding's. Review all new G.O. debt GL postings for MOA's Governmental Funds. Offer consultation with the Public Finance Division in regard to capitalization of capital assets for upcoming G.O. Bond issues.
- Incorporation of three discretely presented component units and one trust fund in the form of four separate stand-alone audited financial statements into the government-wide financial statements for MOA.
- Creation of a full set of stand-alone financial statements for CIVICVentures LLC (a blended component unit), including the MD&A, financial statements (in the full accrual and modified accrual presentation) with a two-year comparison and footnotes. Maintenance of inventory documentation and capital asset schedules. Participation in the annual audit.
- Oversight of all daily accounting functions of Governmental Funds (to include the General Fund), Enterprise Funds, Internal Service Funds, Fiduciary Funds, and Suspense Funds (such as the Cash Pool Fund and the Employee Pay and Benefits Fund). Oversight of the MOA's capital asset and construction work in progress (CWIP) daily accounting activities. The Assistant Controller supervises the Fixed Asset Accountant and Infrastructure Accountant for MOA. Daily review and approval of journal entries, fund certifications of Municipal Assembly documents, and reconciliations. Creation and management of month and year-end processing schedules. Responsible for period close coordination with other Finance Directors. Hold weekly meetings as required. Process the year-end split payroll postings and perform extensive reconciliations before posting.
- Subject matter expert (SME) of the General Ledger (GL), Controlling Module (CO), Asset Management Module (AM), and the Projects Module of SAP.

- Assist with implementation of all new GASB pronouncements. Review and update of Finance policy and procedures. Creation of internal control documentation and oversight of internal controls regarding the GL and creation of the ACFR per GAAP. Acting Controller as required.

Fund / Reconciliation Accounting Supervisor / February 2005 to January 2008

Budget Coordinator Finance & CFO Departments

Supervisors: Teresa Peterson, Wanda Tankersley, Michelle Drew, and David Richards

- Supervised five Senior Staff Accountants. Two reconciliation accountants and three fund accountants. Oversight of the MOA's daily accounting activities of the General Funds, Enterprise Funds, Special Revenue Funds, Debt Service Funds, Internal Service Funds and Trust Funds (Fiduciaries). To include review of all fund certifications created for the CFO for pending assembly legislation. Oversight of MOA's capital asset module and creation of MOA's capital asset footnote for the ACFR. Creation of various footnotes, RSI's, and statistic tables of the ACFR. Review of MOA's bank reconciliations, investment reconciliations, subledger to general ledger reconciliations and unclaimed property filings. Assist four Finance Divisions of the Finance Department and the CFO Department with review and creation of their annual operating budgets. Assist with review and updates to the intergovernmental cost allocation plans (IGCs) and methodologies for the Finance and CFO Departments. Acting Controller as required.

General Fund Accountant | April 2004 to January 2005:

Supervisor: Guy Bailey

- Create workpapers, detail statements, RSI's, and statistical tables for all of MOA's General Funds. Review and MOA wide department generated journal entries and creation of journal entries for all of MOA's General Funds. Create fund balance worksheets for the General Funds of MOA. Reconcile all balance sheet accounts of the MOA General Funds and create year-end workpapers.

Grant Fund Accountant | October 2001 to March 2004

Supervisor: Catherine Gettler-Amyott

- Create monthly and quarterly grant reports for state, state pass thru federal, and federal grants awarded to MOA. Reconcile the GL to grant reports and make correcting entries in the GL as required. Receipt all grant proceeds and create year-end accrual / deferral entries. Create workpapers for the generation of the Single Audit. This was for MOA's Capital Project Funds, Enterprise Funds and Special Revenue Funds. Assist in audit requests when being audited by external or internal auditors.

Reconciliation Accountant | April 2001 to September 2001

Supervisor: David Richards

- Reconciled the Accounts Payable subledger and Accounts Receivable subledger to the General Ledger. Reconciled the revenue postings to all Governmental Capital Project Funds and created corrective entries.

PROFESSIONAL BOARDS AND PROFESSIONAL CERTIFICATES

- Governmental Finance Officers Association – Member
- Municipal Audit Committee – Member (when serving as the Acting Controller)
- Lost Lake Run Board Member
- GFOA certificate for Excellence in Financial Accounting and Reporting (2019 and 2020).

COMPUTER SKILLS

- | | |
|---|--|
| ▪ Microsoft Word | ▪ Intuit Turbo Tax |
| ▪ Microsoft Excel | ▪ Intuit QuickBooks Pro |
| ▪ Microsoft PowerPoint | ▪ SAP (to include completion of 1 semester SAP course at UAA on Hana, BW, and NetWeaver) |
| ▪ Microsoft Outlook | ▪ Kronos and NEOGOV |
| ▪ PeopleSoft Financial Systems | ▪ Libra Accounting Software |
| ▪ Corel WordPerfect | ▪ Skyline Software Systems |
| ▪ Corel Quattro Pro | ▪ Onsite Manager |
| ▪ IBM Lotus | ▪ Various Web Based Reporting Systems |
| ▪ Yardi Property Management Software | |
| ▪ Microsoft Dynamics NAV 365 Business Central | |

BRANDY M. DIXON

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SUMMARY OF QUALIFICATIONS

Creative, forward thinking, resourceful Communications Professional with 15+ years experience in all facets of marketing, advertising, and public relations. Successfully promote diverse activities and events. Conduct public information, social marketing, and education campaigns. Strengths include:

- Written and Oral Communication
- Planning and Organizing
- Managing and Mentoring
- Researching and Evaluating

Detail, results and goal oriented. Productive team member with dedication to quality and professionalism. Proven track record of putting ideas into motion and creating engaging, targeted marketing campaigns.

SELECTED ACCOMPLISHMENTS

Written and Oral Communication

- Executed mail and email broadcast campaigns, public relations, conferences shows, media advertisements, promotions, customer communications, and other marketing plans to inform the public.
- Designed, scripted, edited and arranged production of internal/external newsletters, brochures, annual reports, corporate profiles and submissions, and internal/external communications.
- Served as spokesperson for the Alaska Native Medical Center (ANMC). Responded in timely matter to media inquiries, arranged interviews, distributed press releases and media advisories to provide accurate information. Encouraged positive and discreet communication on controversial, sensitive and proprietary topics. Protected patients' privacy and confidentiality according to the Health Insurance Portability and Accountability Act guidelines.
- Ensured cross-system coordination between ANMC and its Tribal Health Organization partners throughout the state and interactions with media regarding personnel, programs, services and policies.
- Managed interposition of vendors and contractors to successfully complete projects on time and on budget.

Managing and Mentoring

- Supervised team of five. Oversaw time and attendance, discipline, training, coaching, performance evaluations and ongoing development opportunities. Facilitated staff meetings.
- Delegated responsibilities and assignments among staff and monitored timely completion of projects.
- Identified and coordinated specific training opportunities for employees in alignment with their employee development plans.
- Monitored and coached 25+ scholarship and internship participants throughout the course of the Alaska Native Tribal Health Consortium's (ANTHC) 9-week internship. Arranged travel, housing, onboarding, interviewed department heads for intern placement matching at ANMC and conducted periodic evaluations.
- Managed database of 125+ scholarship and internship program participants via Microsoft Access to monitor program success.
- Developed and presented information to executives on department activities and goals to sustain budget funding.

Planning and Organizing

- In collaboration with leadership, developed short and long-term strategic communication plans for ANMC to fulfill Board of Directors' goals and objectives.
- Planned and coordinated numerous company events for 2,000+ employees including Joint Commission celebration, employee picnic, employee appreciation celebrations and United Way campaigns. Provided key organization functions as a member of planning team for Annual Meeting for four years with 100+ attendees.
- Successfully led marketing activities to promote the Healthy Alaska Natives Foundations' annual fundraising ball for three years with an average attendance of 450+ attendees and celebrity guests.
- Organized 20-30 employee forums over a two-year period with an average attendance of 30-40 people, which resulted in improved communication between hospital administration and staff.

Researching and Evaluating

- Conducted focus groups in partnership with external contractor to gain insight on needs of target audience. Developed communications plan based on results.
- Initiated strategic planning and implementation on a variety of communication and marketing plans.
- Reviewed ANTHC Scholarship and Internship applications, interviewed candidates and observed disciplinary procedures for program and departmental positions. Researched, developed and conducted trainings. Monitored and analyzed budgetary position for program.

EMPLOYMENT HISTORY

Communications Director	Alaska Energy Authority, AK	9/19 – Current
Communications and Events Director	Alaska Chamber, AK	12/13 – 9-19
Client Insights	Solstice Advertising, AK	9/13 – 12/13
Special Assistant to the CEO	Alaska Native Tribal Health Consortium, AK	01/12 – 9/13
Marketing Manager	Alaska Native Tribal Health Consortium, AK	09/09 – 01/12
Public Relations Manager	Alaska Native Tribal Health Consortium, AK	04/08 – 09/09
Manager of Public Relations	Southcentral Foundation, AK	07/07 – 04/08
Senior Office Specialist	Alaska Native Tribal Health Consortium, AK	04/06 – 07/07
Program Assistant	Alaska Native Tribal Health Consortium, AK	05/05 – 04/06
Senior Office Assistant	Alaska Native Tribal Health Consortium, AK	11/04 – 05/05
Office Manager	Rizzo & Company, AK	04/04 – 10/04
Marketing Coordinator	Microcom, AK	06/03 – 04/04

TECHNICAL SKILLS

Microsoft Office Suite:	Adobe Software:	
• Access	• Publisher	• Acrobat
• Excel	• Visio	• Bridge
• Outlook	• Word	• InDesign
• PowerPoint		• Illustrator
		• Photoshop

PROFESSIONAL ORGANIZATIONS

- American Marketing Association
- Alaska Chapter
- Public Relations Society of America
- Alaska Chapter
- Alaska Design Forum
- Cook Inlet Regional Incorporation Shareholder

EDUCATION

- Bachelor of Art, Art, University of Alaska Anchorage, AK
- Diploma, Robert Service High School, Anchorage, AK

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Summary of Qualifications

Professional Engineer with over 30 years project experience at remote Alaskan sites. Experience in project management and working with varied teams of contractors and clients. Experience in design and construction at locations with challenging logistics. Strong verbal and written communication skills.

Education and Professional Certifications

Professional Engineer registration in Alaska CE - 10810
M.A., Business Administration, University of Alaska, Anchorage
B.S., Petroleum Engineering, University of Alaska, Fairbanks

Experience and Qualifications

Director of Owned Assets, Project Manager, Alaska Energy Authority AEA), Anchorage, Alaska, 2001 to Present

Project Manager at the two largest state owned but utility operated hydroelectric projects in the State (Bradley Lake and Snettisham). Responsibilities include insuring projects remain in compliance with Federal Energy Regulatory Commission (FERC) license and state permits, work with diverse group of utilities managers and professionals on project upgrades, insurance and legal agreements, and insure the State ownership interest is not impaired. Have recommended, worked with agencies and other stakeholders, and overseen multiple project license amendments through FERC to reduce land fees and flow releases.

Oversee AEA owned Statewide transmission projects. Oversee planning and operation of AEA owned and utility operated & maintained projects. Ensure insurance and permits current and in compliance.

Board Member Railbelt Reliability Council (RRC) which is the certificated electric reliability organization for the Railbelt region of Alaska. The goal of the RRC is to ensure grid resilience and reduce long-term costs by developing and enforcing technically sound reliability standards, conduction grid-wide integration resource planning, and designing consistent interconnection protocols for grid users.

Reviewed Renewable Energy Fund (REF) proposals and managed grantee's.

Proposed new West Fork Upper Battle Creek Diversion Project for Bradley Lake hydroelectric Project to utilities. Oversaw all environmental and engineering studies. Filed FERC documents, and acquired license amendment. Managed acquiring funding, bidding, and oversaw construction of diversion project. Project completed on schedule and within budget of \$47 million. Project increases annual energy of the largest hydroelectric project in Alaska by 10%.

Project Manager for feasibility and conceptual engineering studies for the Susitna Hydropower Project. Oversaw engineering contractors to come up with conceptual designs

and costs to fit within the Railbelt Integrated Resource Plan (Utilities future electrical demand and generation). Deliver presentations and question & answer at legislative committees and public organizations. Oversaw all engineering and environmental work for filing the Preliminary Application Document with FERC.

Managed contractors to design, acquire site control, project funding, and construct energy projects at remote Alaskan communities. Projects required meeting with local community leaders and design engineers to develop a project design. Site control was then obtained and a Business Operating Plan developed and accepted by the project participants. Projects were built using contract construction managers or competitive bid. Negotiation of scope and changes occur at all phases with project participants and contractors.

Bulk fuel, power plant, and small hydroelectric projects were completed at approximately 20 remote rural communities. Many of the projects had multiple energy projects completed. Remote work involved limited air or barge logistics. Steep terrain required several projects to be completed with extensive use of helicopters to move equipment

William J. Price

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SUMMARY

- 20 years of experience as an Engineer and Project Manager.
- Received Bachelor's in Mechanical Engineering from Utah State University in 2002.
- Professional Mechanical Engineer, State of Alaska License #129742.

WORK EXPERIENCE

Senior Infrastructure Engineer *August 2019 – Present* Alaska Energy Authority Anchorage AK

- Maintain transmission & generation infrastructure owned by the Alaska Energy Authority. This includes the Alaska Intertie, Bradley Lake Hydro, and other related transmission infrastructure. Maintenance and operations managed through Committees consisting of utility engineers and executives.
- Represent AEA on Railbelt Reliability Council, and participate in creation of the State Energy Security Plan.
- Responsible for project planning. This includes collecting and analyzing energy and community data, identifying present and future needs, conceptualizing engineering solutions, and developing, reviewing, and analyzing plans and proposals in order to determine the feasibility and appropriate technology for a prospective project. Conduct site visits, including public meetings in order to discuss prospective projects with local entities and residents.
- Direct design professionals and business consultants in the development of conceptual design reports, design documents, business plans and cost estimates appropriate to the scope of the project.
- Perform project construction management functions including overseeing the preparation of construction budgets, schedules, work plans, quality control, oversight and on-site inspections during construction.
- Administer technical services contracts including issuing invitation for bids, reviewing and evaluation bids, selecting contractors, preparing documents, negotiating and awarding contracts, monitoring and supervising contractors, preparing change orders, overseeing contract accounting, and evaluating contractor's work.
- Analyze data, research new technology, and propose solutions to technical problems. Develop comprehensive reports and technical analysis to propose solutions and effective actions to solve technical problems.
- Coordinate with agency staff, rural community entities, federal and state agencies and the public on project and program-related topics.

Mechanical Project Engineer *March 2017 – August 2019* RSA Engineering Anchorage AK

- Responsibilities included working with the clients to develop concept designs, calculations, equipment selections, mechanical design drawings, specifications and supporting documents. Work collaboratively with architects, structural, civil engineers and in house electrical engineers to complete projects on time and on budget. Significant projects summarized below:
- Renovation of existing power plants in Kaktovik and Anaktuvuk Pass in the North Slope Borough. Project includes new radiators, heat exchangers, pumps, waste heat recovery loops, day tank, and related systems.
- Replaced boilers and renovated mechanical rooms in multiple properties owned by the Municipality of Anchorage and the National Park Service. Replacement included site investigation, drawings, boiler selection and supporting equipment and piping design.
- Developed plans and bidding documents for replacement of all domestic water piping in Valdez hospital.
- Designed water and waste connections for North Slope Borough commercial and residential buildings. Installations included holding tanks, below and above grade sewer connections.

- Designed or assisted in the design of 13 rural power systems for Alaskan villages. Communities included Atmautluak, Emmonak, Stebbins, Nunam Iqua, Teller, Togiak, Fort Yukon, Perryville, Kake and Heat Recovery renovations in Buckland and King Cove.
- Project Engineer for Kvichak River RISEC (River In Stream Energy Conversion) Project. Deployed two hydrokinetic devices in the Kvichak River near Igiugig Alaska, which is home to one of the largest Salmon returns in the world (Bristol Bay). Both devices were connected to the Igiugig electric grid during testing.
- Developed and maintained, budgetary estimates, project schedules, permit requirements, and stakeholder meetings.
- Designed new power plant with a biomass and district heating system in Fort Yukon Alaska. System includes 4 diesel generators which provide prime power for the community of Fort Yukon. The district heating system will provide heat for 13 community buildings through nearly 9000 feet of arctic pipe and will offset approximately 50,000 gallons of heating oil annually in the community.
- Assessed 7 rural Alaskan villages for new or updated heat recovery systems, resulting in construction of heat recovery systems in King Cove, Buckland and Atmautluak, which offset nearly 62,000 gallons of heating fuel annually.

- Operations Support for treatment of water produced during Natural Gas production in Wyoming and Colorado. Support included mechanical, process, and electrical engineering, IT, logistics, procurement, and corporate reporting.
- Project Engineer for new produced water recycling facility in Colorado. Project vaporized produced water from nearby natural gas production. Super concentrated brine was stored for disposal, condensate (primarily methanol) was collected and clean water was discharged into a nearby tributary of the Colorado River.
- Continued to serve as Field Engineer for both Colorado, and Wyoming sites. Supervised and assisted in installation of new equipment, engineering support and technical problem solving. Primary contact for vendors, contractors, consultants, manufacturers, and industry experts to solve problems and maintain field operations.
- Developed and implemented a root cause analysis and corrective action program. Created documents and reporting systems to track failure events and corrective actions. Trained operations staff in data collection, and root cause investigation.

- Provided technical support, stress analysis, vibration analysis, PLC trouble shooting, and general problem solving for 24 hr field operations. The remote facility, circulated, vaporized and concentrated produced and 'frac' water from natural gas production. The super condensed waste water, condensate and clean water were stored for the client use or disposal.
- Monitored process efficiency through data collection and trend analysis, process improvements and preventative maintenance.
- Supervise installation, repair or replacement of equipment, and manage corrective actions.
- Support main office engineering staff through data collection, design engineering, testing and evaluation, field inspections utilizing AutoDesk Inventor and AutoCAD.
- Support construction efforts and new site preparation.
- Work with clients to determine operation requirements and design solutions.
- Visit vendors and contractors to inspect equipment and construction to verify specifications were met.

Ryan McLaughlin

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Work Experience

Alaska Energy Authority - Anchorage, Alaska (05/2023-present)

Infrastructure Engineer (05/2023-present)

- Assisted in engineering studies, field investigations, and development of engineering design for the Alaska Energy Authority's owned assets.

Alaska Native Tribal Health Consortium - Anchorage, Alaska (01/2022-present)

Engineering Project Manager (01/2022-present)

- Managed water, sanitation, and solid waste infrastructure projects for 7 Alaska Native communities in the Maniilaq and Norton Sound Regions of Alaska
- Developed strong relationships with key tribal and city members to help identify and progress projects that were high priority community needs
- Secured project funding through numerous sources and ensured engineering and construction was managed in compliance of funding requirements
- Negotiated and administered engineering and construction contracts, tracked and adjusted consultant progress and ensured adherence to project scope, schedule, and budget

Alaska Solar - Anchorage, Alaska (06/2021-10/2021)

Solar Technician (06/2021-10/2021)

- Worked on a small team to install ~700KW of residential solar in Southcentral Alaska
- Interfaced with customers and provided easily digestible information on how the systems would operate and produce

ConocoPhillips - Anchorage, Alaska (06/2015-03/2021)

DataOps Engineer (05/2020-03/2021)

- Collaborated with Amazon Web Services to develop a machine learning model that optimized wiper trips for the Coiled Tubing Drilling Program
- Helped develop real-time and big data processing pipelines to support the Alaska Data Science team in an effort to move Company data from on-prem to the cloud
- Acquired proficiency in multiple programming languages (SQL, Python) through on-the-job training and DataCamp curriculum

Coiled Tubing Drilling Engineer (09/2018-05/2020)

- Responsible for developing drilling programs and providing 24/7 engineering support

- during execution phases of Coiled Tubing Drilling projects
- Delivered ~15 multi-million dollar projects on time and budget by working closely with multi-disciplinary teams and overseeing projects from start to finish
- Managed all long-lead material and inventory needs for the Alaska CTD program
- Developed new and innovative technologies with 3rd party vendors
- Ensured strict compliance with government regulations and maintained close communication with the Alaska Oil and Gas Association throughout all activities

Wells Supervisor (10/2016-09/2018)

- Responsible for the on-site execution, supervision, and safety for a wide range of well intervention jobs including slickline, e-line, service coil, and frac work
- Managed up to 6 crews at a time and ensured all crews had procedures, permits, and equipment necessary for daily activities
- Collaborated with engineers and contractors to come up with quick decisions for issues that arose during Well Intervention operations

Performance Engineer (06/2015-10/2016)

- Created and provided near real-time performance reports and KPIs for Drilling Operations
- Early adopter of Spotfire for data visualization and helped save over \$1MM through small efficiencies gained on highly repeatable tasks on the drilling rigs

Education

B.S. Petroleum Engineering, University of Alaska Fairbanks, 2015

- President - Tau Beta Pi, Engineering Honor Society (2014-2015)
- Chancellor's List (3.95 GPA)
- Minor, Music Performance
- Fairbanks Symphony Orchestra (2013-2015)
- Member of AADE and SPE (2011-2015)

Extracurriculars

American Association of Drilling Engineers, Alaska Chapter

- Board Member, University Liaison (10/2019-03/2021)

Ski Summit of Mount Denali (Self-Guided, 2019)

- Employed complex trip planning and risk management skills in a remote environment

Wilderness First Responder (2021)

- 80 hr WFR certification to effectively identify and manage medical emergencies in the outdoors

Bear 100 (2021)

- 100 mile mountain trail race in Utah, requiring a year of structured training, planning, and discipline

Rebecca Garrett, PMP

AEA Rural Programs Manager

rgarrett@akenergyauthority.org

Professional Work Experience

State of Alaska, Alaska Energy Authority, Rural Energy Group

Rural Programs Manager September 2022 - Present

Oversee the Rural Programs Projects Managers and Grants section. Manage Rural Power System Upgrade (RPSU) Program. Manage Bulk Fuel Upgrade (BFU) Program. Manage rural power system construction projects. Collaborate with other agency staff, rural community entities, and federal agencies to coordinate diverse interests in rural power system projects. Seek out and apply for funding for agency and partner energy projects.

State of Alaska, Alaska Energy Authority, Rural Energy Group

Project Manager/Program Manager February 2018 – September 2022

Manager Rural Power System Upgrade (RPSU) Program. Manage rural power system construction projects. Manage the active construction of 3 heat recovery systems around the state of Alaska. Manage State Clean Diesel (DERA) program for Alaska Energy Authority. Manage the DERA rural powerhouse engine replacement projects. Offer technical assistance to communities that need efficiency upgrades and/or are experiencing problems with the power system. Assist rural communities with funding opportunities and questions to expand the reach of energy projects and programs.

State of Alaska, Alaska Energy Authority, Rural Energy Group

Assistant Project Manager June 2014 – January 2018

Manage end use (conservation) projects. Manage rural power system construction. Manage the construction of heat recovery systems around the state of Alaska. Manage State Clean Diesel (DERA) program for Alaska Energy Authority. Offer technical assistance to communities that need efficiency upgrades and/or are experiencing problems with the power system. Assist rural communities with funding opportunities and questions to expand the reach of energy conservation. Coordinate the Rural Energy Conference every 18 months (2002-2016).

State of Alaska, Alaska Energy Authority, Rural Energy Group

Project Development/Project Manager January 2009 - June 2014

Manage end use efficiency (conservation) projects. Develop and present regional energy fairs around the state with a focus on energy efficiency. Assist rural communities with funding opportunities and questions to expand the reach of energy conservation. Coordinate the Rural Energy Conference every 18 months (2002-2016). Monitor section needs and lobby for additional support when necessary.

State of Alaska, Alaska Energy Authority, Alternative Energy and Energy Efficiency Section
Program/Project Manager September 1999 – January 2009

Manage end use efficiency (conservation) program. Develop and present regional energy fairs around the state with a focus on energy conservation. Assist rural communities with funding opportunities and questions to expand the reach of energy efficiency. Authorize and release the Energy Cost Reduction RFP. Administer each project that results from the Cost Reduction RFP analysis. Facilitate bi-weekly section meetings, and collaborate with Accounting and Procurement. Oversee 20 projects with budgets totaling over \$20 million all over the state of Alaska. Coordinate the Rural Energy Conference every 18 months (2002-2016).

Work History

State of Alaska - Alaska Energy Authority, Rural Programs Manager September 2022 - Present

State of Alaska - Alaska Energy Authority, Project/Program Manager February 2018 – September 2022

State of Alaska - Alaska Energy Authority, Assistant Project Manager June 2014 – January 2018

State of Alaska - Alaska Energy Authority, Project Development January 2009 – June 2014

State of Alaska - Alaska Energy Authority, Energy Efficiency Program May 2001 – May 2009

State of Alaska - Alaska Energy Authority, Training Program Manager May 1997 – May 2001

State of Alaska – Division of Energy, Administrative Clerk III March 1997 – May 1997

Avis Rent-a-Car, Assistant Manager – Rental Counter September 1992 – December 1997

Certifications

Project Management Professional (PMP) May 2018

Project Management Institute September 2015

Meeting Professionals International March 2007

Notary Public May 1997 – present

E-Writing, Business and Technical Writing March 2006

Post Baccalaureate Course Work

University of Alaska, Fairbanks May 2021

Sustainable Energy Occupational Endorsement

University of Alaska, Anchorage September 2006 – May 2007

Organizational Behavior (BA 300), Technical Writing (ENGL 212)

University of Alaska, Fairbanks March 1998

Cultural Awareness

Education

BA History, University of Alaska, Anchorage May 1996

Dimond High School, Anchorage Alaska June 1991

Volunteer Experience

State of Alaska, Polling Place Worker, Anchorage AK August 2020 -Seasonal

Primary and Election day worker at local polling station

Gladys Wood Elementary School, Volunteer, Anchorage AK September 2006 – 2013

Parent working in the classroom and Parent-Teacher Organization