



Rolls-Royce Corporation
450 S. Meridian St.
Indianapolis, IN 46225
United States of America

March 15, 2024

Jennifer C. Messer, Executive Director
Central Indiana Regional Development Authority
3 Municipal Drive
Fishers, Indiana 46038

Dear Executive Director Messer:

I am writing on behalf of Rolls-Royce Corporation, a private-industry member of the Central Indiana Regional Development Authority ("CIRDA") Industry & Technology Working Group. Rolls-Royce Corporation supports and commits to collaborating with the CIRDA on its proposed CPRG funded regional programs, including *the Regional Building and Asset Modernization Program* and the *Regional Open Space Revitalization and Connectivity Program*. Rolls-Royce Corporation's commitment is also supported through our EPA partnership by working directly with our EPA advisor in strategy alignment.

In support of the CIRDA programs, Rolls-Royce Corporation is excited to work with CIRDA to advance projects for implementation, including two potential projects for photovoltaic solar energy generation and optimization of HVAC systems. The projects are projected to reduce energy consumption and environmental emissions, while also supporting high quality, skilled labor within the local economy.

The proposed regional programs not only provide an opportunity to fund transformational projects in Central Indiana, but also provide an opportunity to align our private, public, and non-profit sectors on the environmental, economic, and public health challenges facing our region.

Rolls-Royce Corporation is excited to participate in this opportunity for our region and looks forward to the transformative impact to come.

Kind Regards,

ROLLS-ROYCE CORPORATION

A handwritten signature in black ink that reads "Brian D. Crandall".

Brian D. Crandall
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